

City of Fayetteville, Arkansas

2009 Annual Budget and Work Program

City Council and Other Elected Officials

Adella Gray, Ward 1 - Position 1
Brenda Thiel, Ward 1 - Position 2
Kyle Cook, Ward 2 - Position 1
Nancy Allen, Ward 2 - Position 2
Robert Rhoads, Ward 3 - Position 1
Bobby Ferrell, Ward 3 - Position 2
Shirley Lucas, Ward 4 - Position 1
Lioneld Jordan, Ward 4 - Position 2

Kit Williams, City Attorney
Sondra Smith, City Clerk/Treasurer
Rudy Moore, District Judge

Submitted by

Dan Coody, Mayor
Ray Boudreaux, Aviation & Economic Development Director
Louise Schaper, Library Director
Gary Dumas, Operations Director
Paul A. Becker, Finance Director
Greg Tabor, Police Chief
Tony Johnson, Fire Chief

Prepared by

Kevin Springer, Budget Director
Barbara Fell, Senior Research Analyst
Stacey Kirk, Financial Analyst
Liz Hutchens, Budget Analyst



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fayetteville
Arkansas**

For the Fiscal Year Beginning

January 1, 2008

Charles S. Cox

President

Jeffrey R. Egan

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Fayetteville, Arkansas for its annual budget for the fiscal year beginning January 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



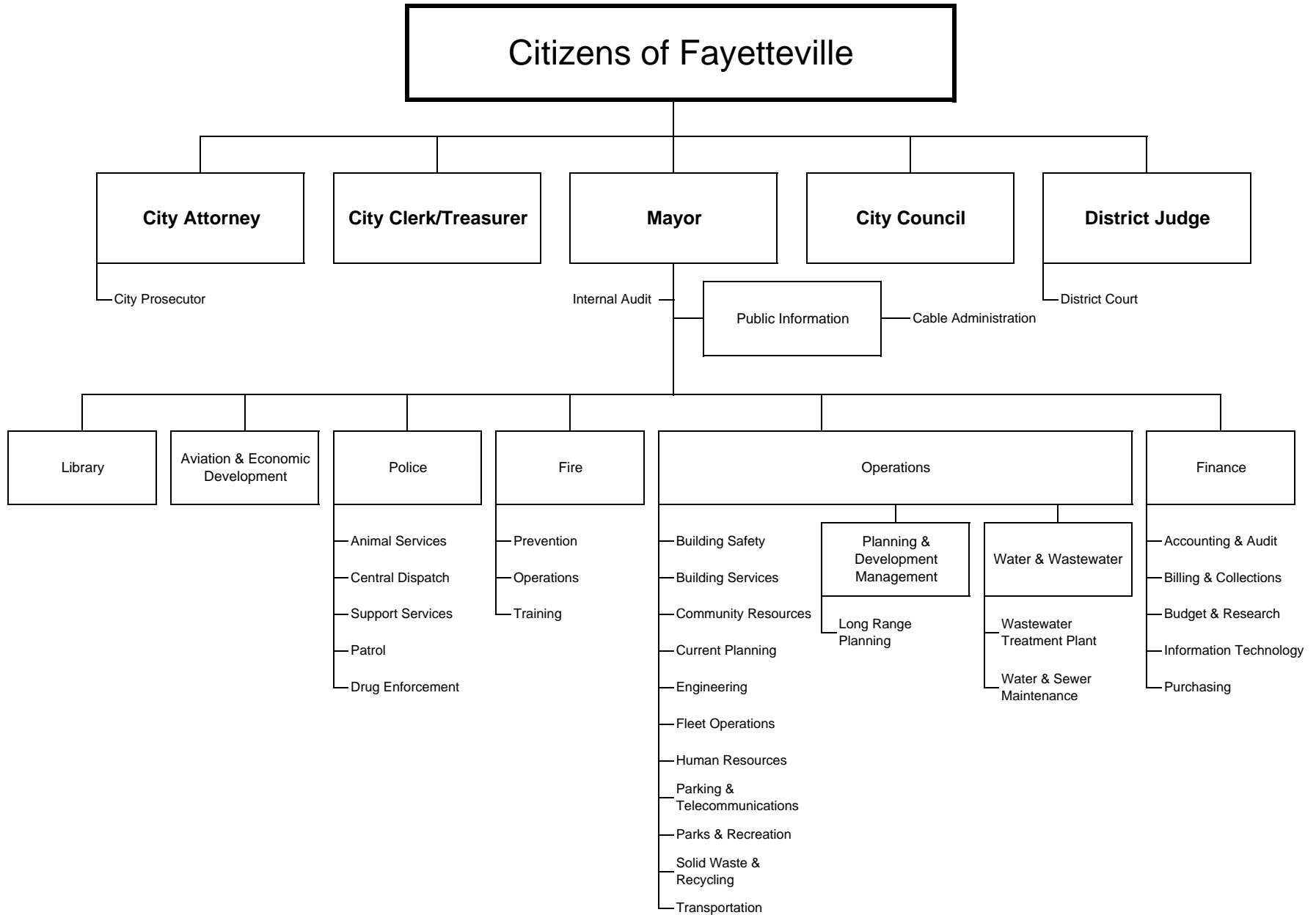
MISSION STATEMENT

The City of Fayetteville's mission statement is a direct result of a volunteer team of employees charged with creating a mission statement that expressed the service core of City operations, reflected our beliefs concerning City services, and was easy to remember. All City employees were given an opportunity to provide input for the mission statement. The mission statement was then adopted by the City Council and is as follows:

***To protect and improve our quality of life by listening to
and serving the people with pride and fairness.***

City of Fayetteville, Arkansas

Organizational Chart



City of Fayetteville, Arkansas
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CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET DOCUMENT

The City of Fayetteville's budget document is a six-part presentation consisting of the following sections:

- Budget Message
- Budget Process and Policies
- Fund Summaries
- Department Summaries
- Capital and Debt
- Appendix

Budget Message

This section begins with a brief review setting forth the budgetary plan and objectives, as proposed by the Mayor, for 2009. The budget message section gives the reader the synopsis of the work program for the City in the next year and provides a guide to the budget document.

Budget Process and Policies

The budget process and policies section gives the reader the procedural insight into the preparation of the Proposed 2009 Budget and Work Program and financial policies for the City. These policies include: Budget Adjustment Policy, Revenue Policy, Expenditure Policy, Debt Policy, Reserve Policy, Investment and Cash Management Policy, Capital Improvement Policy, and Financial Reporting Policy.

Fund Summaries

The Fund Summaries section contains information concerning fund types and fund position that depicts the financial activity projected for the City during the coming year for each fund.

Department Summaries

This section consists of the five major departments: General Government, Operations, Finance, Police, and Fire. The Department Summaries section contains the following:

- (1) Department Overview - This section provides a brief summary of total expenditures and significant changes for each department.
- (2) Division Expenditure Summaries - This section reflects expenditures by program in a Department for Actual 2007, Budgeted 2008, Estimated 2008, and Budgeted 2009.

Capital and Debt

This section contains: a synopsis of the 2008-2012 Capital Improvements Program and planned capital expenditures for 2009.

Appendix

The Appendix contains a City organization chart, a list of elected City officials, City management staff, a personnel variation summary for all City departments, a glossary, and an index. The glossary provides definitions of frequently used budgeting and accounting terms. The index cross-references the budget document by division or activity/program.



THE CITY OF FAYETTEVILLE, ARKANSAS

December 3, 2008

Members of City Council and
Citizens of Fayetteville

I am pleased to submit my Adopted Budget for 2009 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations for 2009 and proposes necessary adjustments to the Capital Improvements Program.

This Administration will continue to address the priorities that have been identified by the Strategic Goal setting process as well as by the results of the 2007 Citizens' Survey. Each Department will be focusing upon key action item(s) to facilitate attaining these goals while continuing to produce high quality municipal services in a cost efficient and cost effective manner.

2009 Budgetary Goals

Some of my budgetary goals for 2009 are:

- *To produce a manageable budget for the General Fund which includes a provision for employee increases*
- *To continue implementing capital improvements as funding is available*
- *To initiate a program to reduce future energy consumption which will result in short term and long term cost savings*
- *To continue to provide community services which are responsive to the needs of the citizens*
- *To continue to provide quality municipal government at the most reasonable cost possible*

The focus of the City of Fayetteville's Adopted 2009 Budget is directed toward continued implementation of the Goals 2008 statement developed from the Strategic Plan and the 2004 Strategic Retreat. This budget was developed to build on philosophies of enhanced customer relations, cost-effective public service, and responsive forward-thinking government. With the continued focus of the City Council, the Citizens of Fayetteville, and Staff, a number of projects, programs, and initiatives will be accomplished.

Financial Environment

The 2007 fiscal year was a challenging year for the City of Fayetteville. Sales taxes for operations and capital declined over \$600,000 when compared to the prior year. 2008 proved a better year as sales tax collections rebounded and should end the year about \$1,000,000 higher than 2007. Interest earnings have declined in 2007 as have some fee collections; however, overall revenue projections should hold to budget for 2008.

The 2009 economy is likely to be volatile and, therefore, revenue estimates have been conservatively developed. The national economic conditions encountered in the United States are likely to affect all of the country, including the citizens of Fayetteville.

Guiding Principles

Goals have been established by the Administration and City Council for 2008. This budget was developed within the framework of the defined Guiding Principles for the City. Certain principles are specifically addressed.

In keeping with the City's commitment to maintain a "safe community," construction was completed on Fire Station #3 located at 1851 East Huntsville Road in July of 2008.

Included in the City's guiding principals is a commitment to keep "well-maintained City infrastructures and facilities." Continued progress on the Wastewater System Improvements Project (which is approximately 90% complete) as well as ongoing work on the Street Construction Program and the Trails Program, demonstrates Fayetteville's determination to keep that pledge.

The scope of the overall budget is predicated on addressing the principle of financial sustainability. The General Fund is designed to provide delivery of services at a sustainable level. Fund balances or retained earnings are used to finance essential needs when necessary.

Conclusion

The City's annual budget is the authorization to fund operation and capital improvements and is the primary financial plan for the City. The City must continue to make operational adjustments to provide superior municipal services for our Citizens. This will not be possible without the hard work of an excellent Staff and the continued involvement of each member of the City Council.

The City's accomplishments and our future plans require that this City Council and Administration make informed decisions on the allocation of available resources to deliver the necessary services to our Citizens. The primary purpose for which the City collects taxes, fees, and other revenue is to provide these services. There are numerous policy decisions that City Council must make over the coming year that will determine, in part, how our City will fare in the future.

Through the combined efforts of this Administration and City Council, I am confident we can continue to meet the challenges facing the City. We will continue to keep Fayetteville one of the most attractive and vibrant cities in the United States to work and live.

A handwritten signature in blue ink that reads "Dan Coody". The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Dan Coody, Mayor



THE CITY OF FAYETTEVILLE, ARKANSAS

December 3, 2008

Mayor Dan Coody, Members of the City Council and
Citizens of Fayetteville:

The budget being presented is a 2009 operating budget. It does not include rebudgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2008 remain uncompleted. Rebudgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2008 and are likely to be in excess of \$40,000,000. These rebudgets will be presented for addition to the 2009 operating budget early in the first quarter of 2009.

In 2007, City Sales Taxes declined in real terms as compared to 2006. The 2008 fiscal year has been somewhat of a transitional year as City Sales Taxes have rebounded. At year end, City Sales Taxes are estimated to be 4.4% over 2007 collections but the City's share of the County Sales Taxes are expected to be slightly down (0.4%). Together the impact of these sales taxes will result in an increase of \$644,063 to the City over prior year receipts for operations. Certain other income items, notably interest income, will be down for the year due to the effect of rate changes on bonds from the beginning of the year. In total the General Fund revenue should end roughly on target.

2009 ADOPTED BUDGET EXECUTIVE SUMMARY

The 2009 Adopted Budget includes approximately \$119.5 million in expenditures. This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments which are included in the expenditure budgets.

The total budget allocated by expenditure category is displayed in the table on the following page.

Summary of Fund Expenditures (In Dollars)

Category	Adopted 2008	Adopted 2009	Change in Dollars
Personnel	42,995,383	\$ 43,304,852	\$ 309,469
Materials & Supplies	3,677,457	3,829,679	152,222
Services & Charges	15,842,535	15,235,166	(607,369)
Maintenance	1,359,293	1,451,638	92,345
Internal Charges	3,933,504	4,062,057	128,553
Purchased Water	6,500,000	6,500,000	-
Fuel	2,650,857	4,026,028	1,375,171
W.W.T.P. Operations	8,260,021	9,348,228	1,088,207
Total Operating Expenses	85,219,050	87,757,648	2,538,598
Transfers	1,612,200	1,452,900	(159,300)
Debt Service	14,910,469	17,560,230	2,649,761
Capital	15,283,487	12,691,150	(2,592,337)
Total Expenses	\$ 117,025,206	\$ 119,461,928	\$ 2,436,722

Summary of Fund Expenditures (% of Total Budget)

Category	Adopted 2008	Adopted 2009	% Change
Personnel	36.7%	36.2%	-1.36%
Materials & Supplies	3.1%	3.2%	3.23%
Services & Charges	13.5%	12.8%	-5.19%
Maintenance	1.2%	1.2%	0.00%
Internal Charges	3.4%	3.4%	0.00%
Purchased Water	5.6%	5.4%	-3.57%
Fuel	2.3%	3.4%	47.83%
W.W.T.P. Operations	7.1%	7.8%	9.86%
Total Operating Expenses	72.9%	73.4%	0.69%
Transfers	1.4%	1.3%	-7.14%
Debt Service	12.7%	14.7%	15.75%
Capital	13.0%	10.6%	-18.46%
Total Expenses	100.0%	100.0%	0.00%

It should be noted that total percentage of budget spent on personnel categories is decreasing in 2009 as compared to 2008 by (1.36%).

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Budget

Funding Source	Adopted 2008		Adopted 2009	
	Budget	% Total	Budget	% Total
General	\$ 35,023,000	29.93%	\$ 35,801,900	29.97%
Water & Sewer	29,345,575	25.08%	29,668,929	24.84%
Wastewater Imp. Sales Tax Bond	11,561,728	9.88%	14,235,533	11.92%
Solid Waste	9,091,000	7.77%	9,239,250	7.73%
Sales Tax Capital Improvements	7,136,100	6.10%	6,952,000	5.82%
Shop	7,082,000	6.05%	6,693,557	5.60%
Street	4,813,689	4.11%	5,360,286	4.49%
Parks Development	3,025,000	2.58%	2,854,700	2.39%
Police Pension	1,761,757	1.51%	1,761,757	1.47%
Impact Fee	2,515,600	2.15%	1,576,000	1.32%
Fire Pension	1,542,283	1.32%	1,542,283	1.29%
Fire Bond	801,400	0.68%	804,000	0.67%
Airport	839,356	0.72%	773,704	0.65%
Town Center Construction	709,306	0.61%	699,935	0.59%
Community Development	655,977	0.56%	635,930	0.53%
Drug Law Enforcement	440,900	0.38%	444,464	0.37%
Off Street Parking	345,235	0.30%	347,300	0.29%
Replacement & Disaster Recovery	177,900	0.15%	60,400	0.05%
Construction Bonds Fund	153,900	0.13%	6,500	0.01%
TIF Bond	3,500	0.00%	3,500	0.00%
Total - All Funding Sources	\$ 117,025,206	100.0%	\$ 119,461,928	100.0%

The 2009 adopted budget is in excess of \$119.4 million. This is an increase of approximately \$2,437,000 when compared to the Adopted 2008 Annual Budget & Work Program, or a 2.0% increase.

All City funds are budgeted to comply with the City's policy of maintaining a minimum of 10% of budgeted operating expenditures in unrestricted fund balance or cash and investments with the exception of General Fund, which must maintain a minimum reserve or sixty (60) days of annual regular general fund operating expenditures.

Changes to the 2009 Proposed Annual Budget & Work Program:

During City Council review of the 2009 Proposed Budget, \$249,000 in proposed Sales Tax Capital Projects was moved from the State Bridge Cost Sharing Program into the In-House Pavement Improvements Project. The PEG Office Coordinator position and funding of \$43,000 in the Cable Administration Division was transferred to Parks & Recreation's Yvonne Richardson Community Center Program as a YRCC Recreations Program Manager.

Overview of City's Major Funds:

General Fund is the major operating fund of the City and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which comprises the following: general government services, fire, police, finance, internal services, parking, animal services, telecommunication, parks and recreation, cable, library funding, engineering, planning, and building safety.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- Revenue for the City Sales tax is projected to increase at a rate of 2% of 2008 estimates.
- Revenue for the County Sales Tax is projected to increase at a rate of 2% of 2008 estimates.
- Revenue for Franchise Fees is projected to increase at a rate of 2.5%.
- Revenue from Intergovernmental Sources is projected to decrease at a rate of -1.8%.
- Revenue for Property Taxes is projected to increase at a rate of 7.9%.
- Other revenues are generally expected to increase by 2.3%, depending on 2008 patterns.
- Maintaining the revenue split for City Sales Tax to 60% operations and 40% capital.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2009 are projected to be as follows:

City's Share of County Sales Tax	\$11.2 million
City Sales Tax	10.0 million
Franchise Fees	5.0 million
Intergovernmental Income	2.1 million
Fines & Forfeitures	1.6 million
Charges for Services	1.6 million
Property Tax Millage	1.6 million
Licenses & Permits	1.3 million
Transfer from Sales Tax Capital Fund	0.4 million
Other	<u>1.0 million</u>
Total	\$35.8 million

General Fund Expenditures:

Payroll expenditures are based on 98% of full employment. Therefore, a 2% vacancy allowance has been factored into the General Fund budget.

The significant increases/(decreases) in General Fund for 2009 are as follows:

Personnel Services:	
Salary Increases	\$ 401,140
LOPFI Contribution (1% Rate Change)	165,615
Benefits/Workers Compensation	(45,023)
	<u>521,732</u>
Non Personnel	
Fuel	138,986
Motorpool Charges	87,574
Ozark Regional Transit	68,334
Maintenance Contracts	49,863
Technology (Laptops, etc.)	34,200
Jail Contract	29,985
Fayetteville Public Library	24,913
Travel & Training / Education	(84,174)
Other Increases/Decreases	(92,513)
	<u>257,168</u>
	<u>\$ 778,900</u>

As the City's main operating fund, the General Fund will continue to face increased funding demands. There are numerous unfunded needs for 2009 that could not be addressed at this time. Major policy issues to be considered for General Fund for 2009 include:

- The need to fund an employee COLA sometime in the future.
- Continue to explore funding methods for the Fayetteville Public Library to establish a permanent funding plan.
- Implementation of the User Fee/Cost Reimbursement rate changes.
- The need to increase the City's revenue stream.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

Revenues for Street Fund are primarily motor fuel taxes collected by the State (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback is flat. A total of \$3.2 million is projected for 2009. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate in excess of \$1,036,000 million. A portion of the street in-house paving improvements program was shifted to the Street Fund for 2009. This results in the use of \$920,486 in fund balance.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2,854,700 million in planned expenditures for 2009 includes approximately \$1,218,000 in capital improvements. The fund is budgeted to break even for 2009. All projected revenues amounts are budgeted for this fund.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. All projected revenues are budgeted for this fund.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The \$6,952,000 million in planned expenditures for 2009 includes approximately \$6,247,400 in capital improvements.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plant, meter and backflow operations, and billing and collections.

For 2009, the Water & Sewer Fund is projected to have operating income of \$1,772,160 before depreciation expense. The water purchases budgeted for 2009 represent the second largest expenditure for operations in the fund at \$6.5 million. This represents approximately 22% of total operating expenditures. The wastewater treatment plant operations are budgeted at \$9.4 million, which represents approximately 32% of the total operating expenses. The impact of the new Westside plant which opened in mid 2008 has dramatically increased the wastewater treatment costs.

The **Solid Waste Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. For 2009, the Solid Waste Fund is projected to have an operating surplus of \$133,000 before transfers and capital expenditures of \$133,000.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from rents and leases. For 2009, the Airport Fund is projected to break even.

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2009 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by Staff. The Shop Fund will have a projected \$2,480,643 surplus for 2009 before capital expenditures of \$1,466,000. This surplus is necessary to fund future vehicle and equipment replacements pursuant to approved time tables.

Capital Improvements - 2009

This budget contains a total of \$13,816,550 for capital projects in 2009. A detail listing of all of the projects planned for 2009 and the project changes are included under the Capital and Debt section.

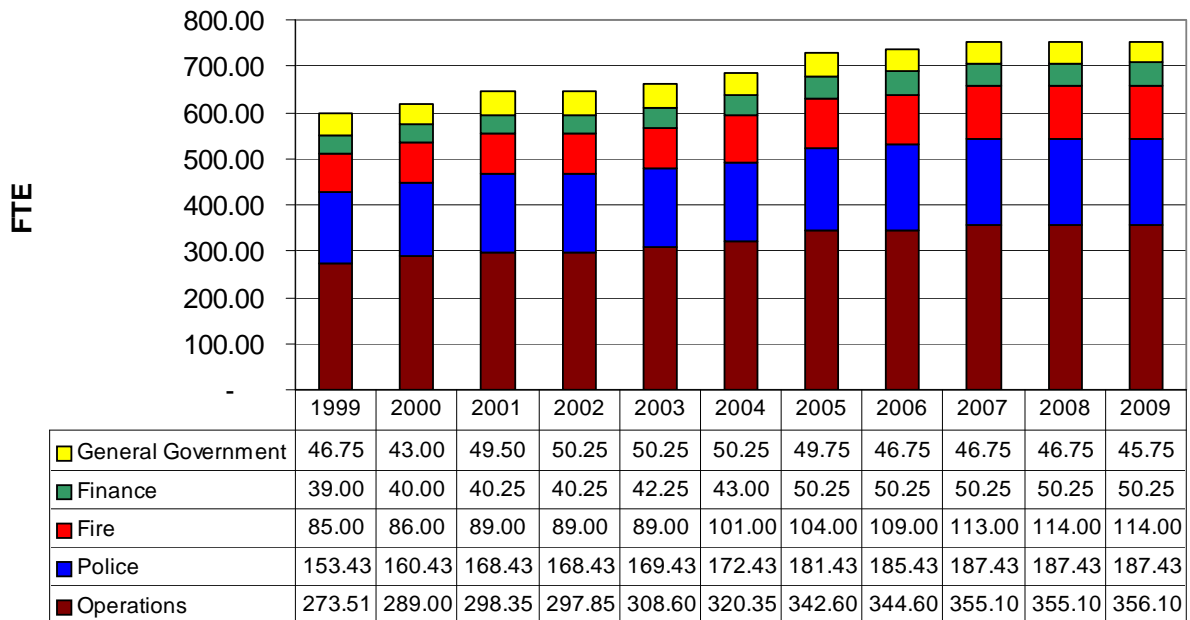
Debt Issues – 2009

No new debt was issued in 2008. The amount of debt service required for payment of the 2008 debt issue has been incorporated in the 2009 budget. A detail listing of all bonds issued and the debt service schedule are included under the tab titled Capital and Debt. No mandatory redemptions are anticipated in the debt service budgets at this time.

Personnel Changes

This budget does not include any new positions for 2009. Below is a history of total positions by Department from 1999-2009.

Personnel History (1999-2009)



CLOSING

The funding proposals contained in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City financial Staff members. It is built on the policies, goals, and objectives stated by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2009. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker
Finance Director

Respectfully submitted,



Kevin Springer
Budget Director

RESOLUTION NO. 230-08

A RESOLUTION ADOPTING THE 2009 ANNUAL BUDGET AND WORK PROGRAM AS APPROVED AND AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the 2009 Annual Budget & Work Program as amended and approved. A copy of the Amended Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and **APPROVED** this the 2 day of December, 2008.

APPROVED:

By: 
DAN COODY, Mayor

ATTEST:

By: 
SONDRA E. SMITH, City Clerk/Treasurer

CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Solid Waste Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when a commitment is made (i.e., through a purchase order) but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds and account groups, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2009 Budget and Work Program are described below:

1. **Budget Preparation Package, June 2008**

The budget preparation package was distributed to all Department Directors and Division Heads. The package included budget preparation software and a detailed manual, which included the budget preparation calendar, software instructions and examples, planning indicators, and specific account and reference information necessary to complete the 2009 budget request. In addition, target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately. Training was conducted on an individual basis with the Budget Staff and Department Directors and Division Heads, as requested.

2. **Capital Requests, June - August 2008**

Five Year Capital Improvements requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by Department Directors and Budget staff to see if original cost and continuing costs were within the available funding range. All capital items with a cost that exceeds \$10,000 appear in the Five Year Capital Improvements Programs.

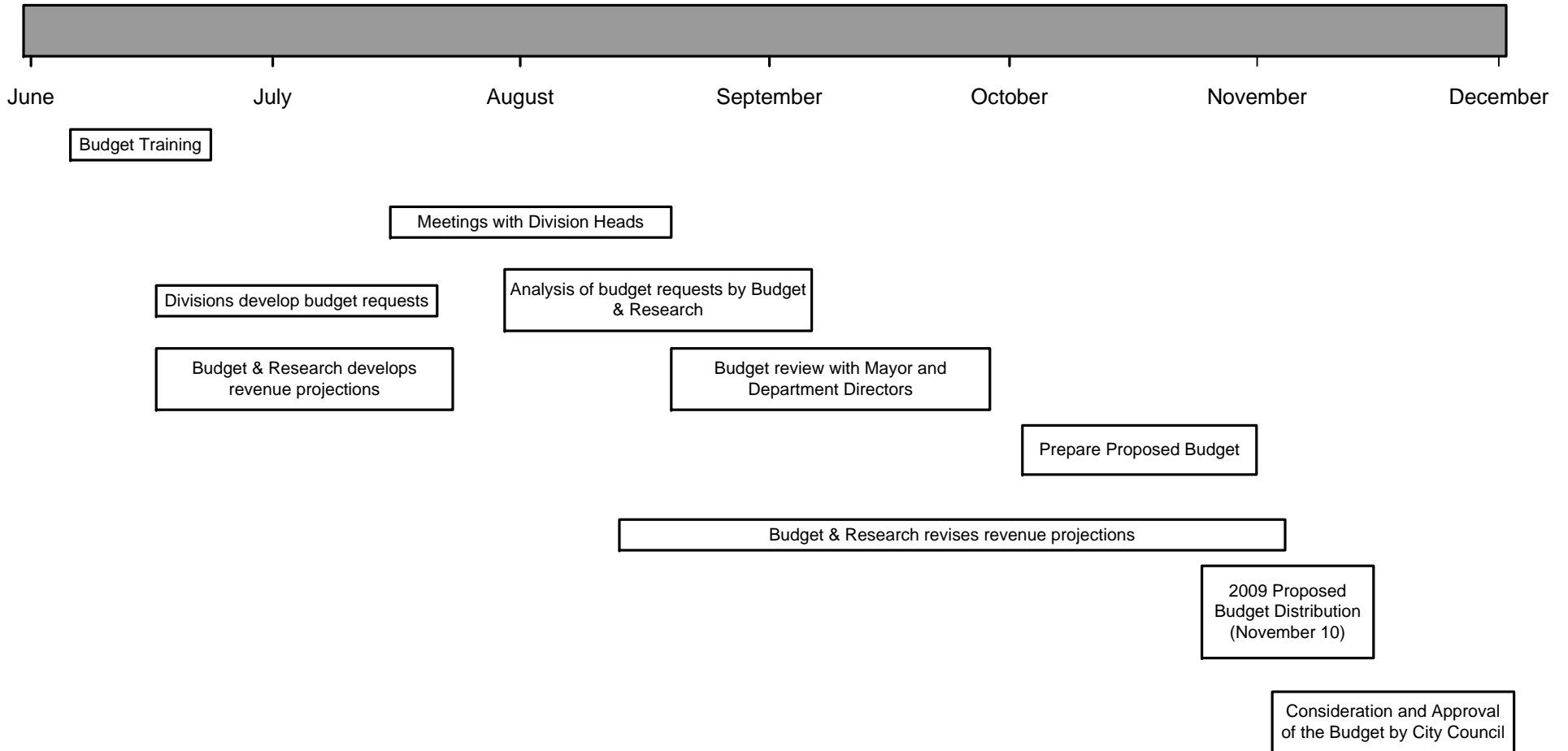
3. **Budget Work Papers Submitted by Division Heads, July 2008**

The Division Heads returned budget submissions requesting 2009 funding to the budget office. The budget office then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August-September 2008**
During this period, meetings were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2009 Proposed Budget and Work Program was the result of this process.
5. **Public Hearings, August 2008**
The Street Committee, the Sewer Committee, the Parks & Recreation Advisory Board, the Airport Board, and Community Development conducted open public meetings to obtain input from citizens regarding the Capital Improvements Program.
6. **Consideration and Approval of the Budget, November-December 2008**
The proposed budget was presented to the Mayor in November. The Mayor presented the Proposed 2009 Budget and Work Program to the City Council on November 11. Public hearings on the budget were conducted during November and December. The 2009 Budget was adopted by City Council on December 2, 2008.
7. **Implementing the 2009 Budget, January 2009**
Work papers are created and distributed to allow each division head to split their budget into the projected funding level needed for each month. These work papers are collected and input into the computer system to assist in the control of the adopted budget throughout 2009.
8. **Adjusting the 2009 Budget, Throughout 2009**
The budget may be adjusted throughout 2009. Depending on the amount of the adjustment, approval may come from the Budget Director, Finance Director, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public hearings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the public on City operations and services. In accord with continuing efforts to apprise the public of City activities, the Adopted 2009 Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site. Public notification of this information is made in a local newspaper and on the Cable Access Television channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE 2009 BUDGET PROCESS



CITY OF FAYETTEVILLE, ARKANSAS

FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.

- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.
- The City will review annually and revise, where necessary, its cost allocation formula.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will refrain from budgeting non-recurring or one-time revenue for ongoing expenses.

- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.
- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax

revenues and the principle amount of General and Street Fund debt shall not exceed 5% of assessed taxable property.

- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.
- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.

- The City will limit its investments to the types of securities provided for by Arkansas statutes.
- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

- The City will seek input from the public by holding public hearings in relation to the establishment of projects and project priorities.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**CITY OF FAYETTEVILLE, ARKANSAS
ADMINISTRATIVE PROCEDURES
TO ADJUST THE APPROVED BUDGET**

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting or Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e. Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program or fund balance).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project, another program, or fund balance).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement.

Budget Adjustments

- 1) Budget adjustments between categories within divisions of a fund can be made with the approval of the Budget Director.
- 2) Budget adjustments within the personnel services category between departments within a fund can be approved by the Budget Director and the Finance Director.
- 3) Budget adjustments between categories within approved projects can be approved by the Budget Director and the Finance Director.
- 4) All other budget adjustments must be approved by the City Council.

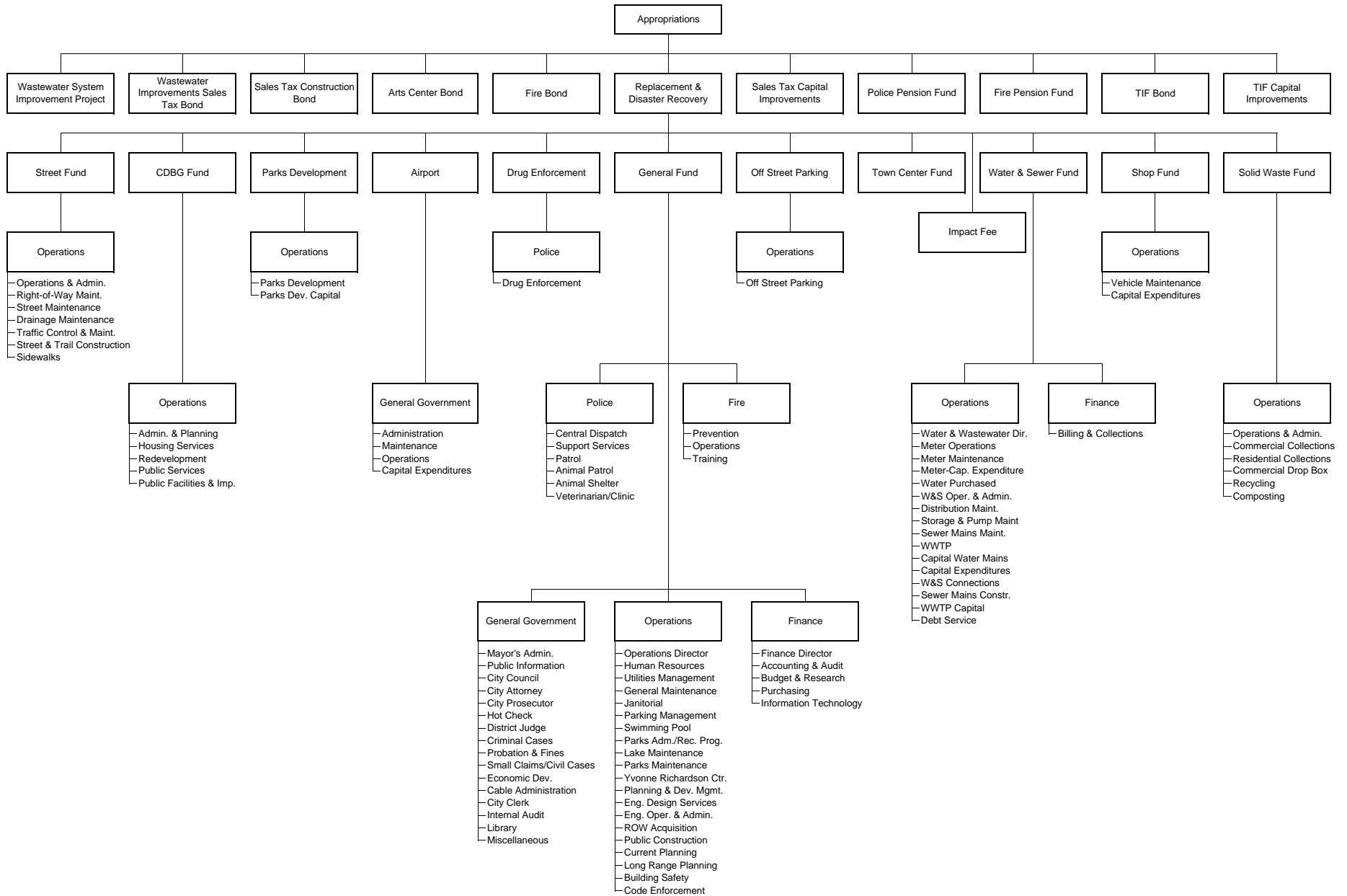
BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

**CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE**

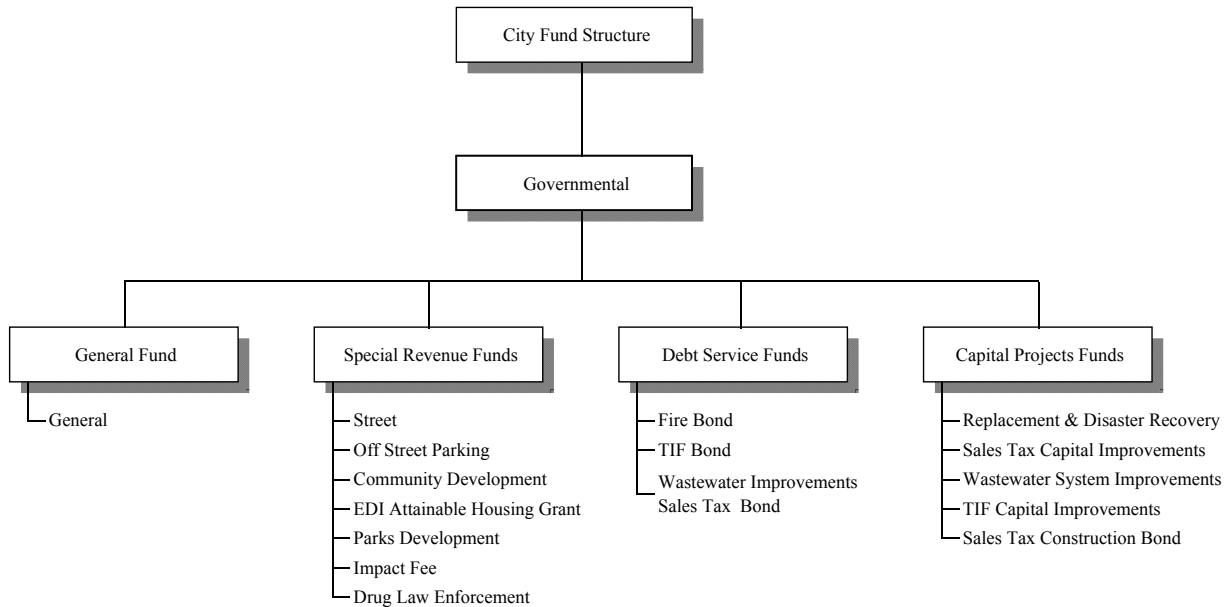
- FUND** In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose and having transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
- DEPARTMENT** Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into five departments: General Government, Operations, Finance, Police, and Fire. Each Department, except General Government, has a director who reports to the Mayor.
- DIVISION** Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Solid Waste & Recycling Division is part of the Operations Department.
- PROGRAM** Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Solid Waste & Recycling Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Recycling, and Composting. Each Division Head has developed a list of objectives and program performance measures for each program, which are utilized by management in evaluating the overall effectiveness of individual programs.
- CATEGORY** Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Capital, Transfers to Outside Agencies, Cost Reimbursements, Operating Transfers, and Depreciation.

Consolidated Fund-Department-Program Structure



City of Fayetteville, Arkansas

Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

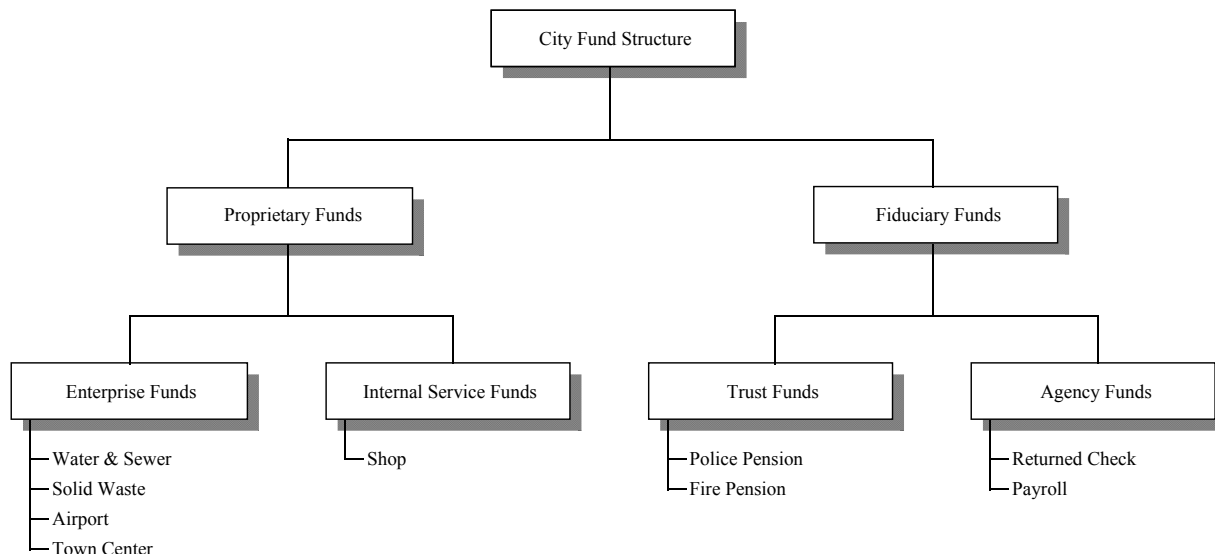
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas

Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

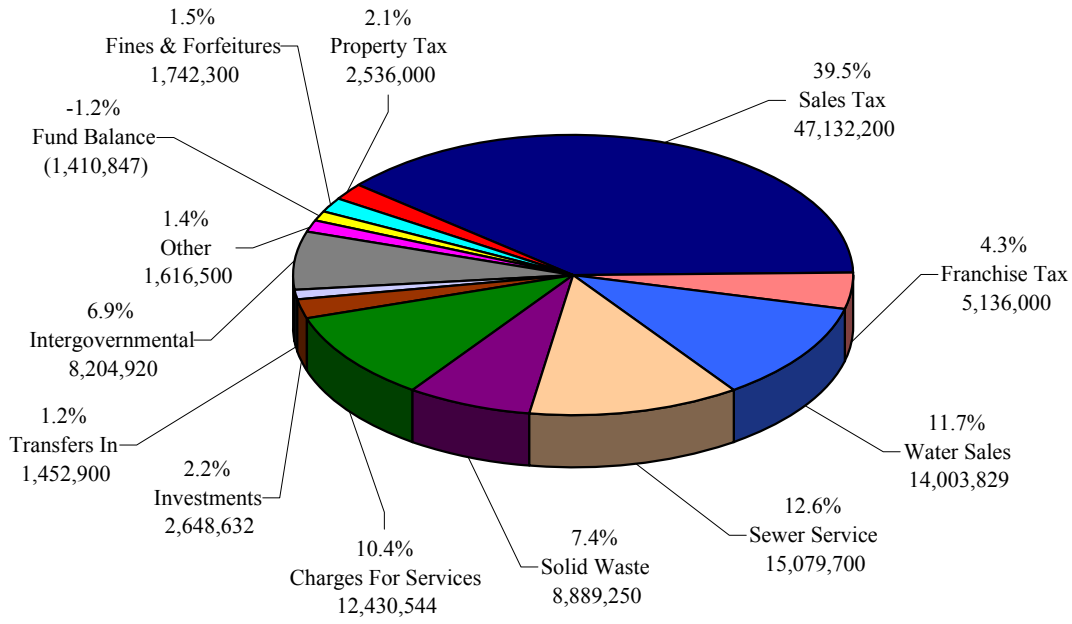
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds since capital maintenance is critical. Agency funds are custodial in nature and do not involve measurement of results of operation.

In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

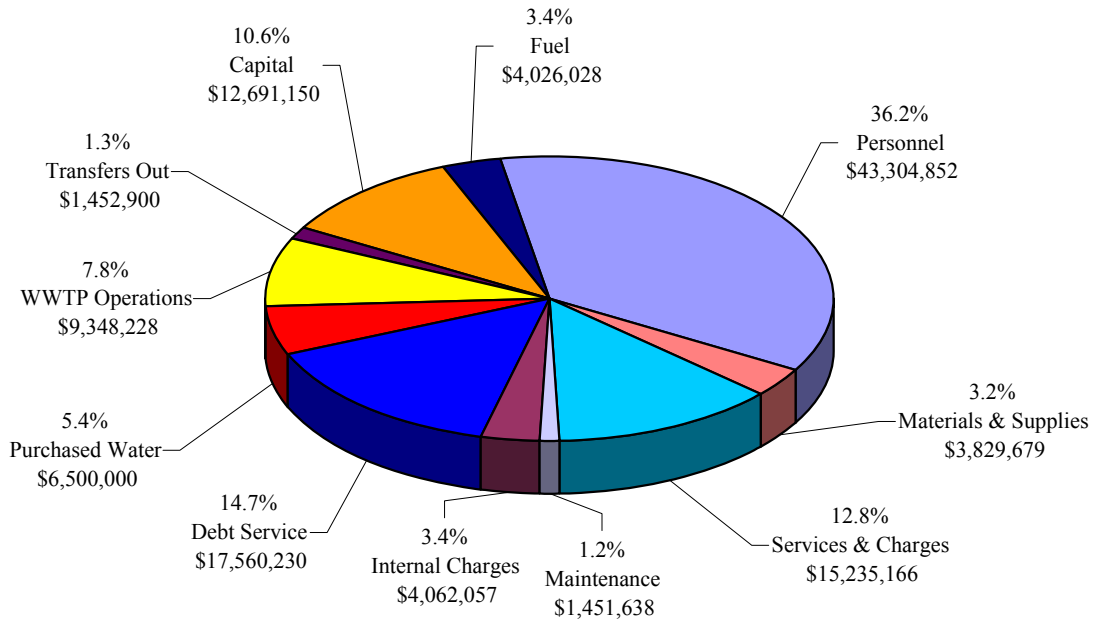
City of Fayetteville, Arkansas

Sources of Funds for 2009



\$119,461,928

Uses of Funds for 2009



\$119,461,928

Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas
Multi-Year Comparison
Adopted Budget Expenditures

	Adopted 2005	Adopted 2006	Adopted 2007	Adopted 2008	Adopted 2009
<u>Major Funding Sources:</u>					
General	\$ 30,490,962	\$ 32,239,792	\$ 34,302,200	\$ 35,023,000	\$ 35,801,900
Street	4,020,737	4,579,303	4,292,600	4,813,689	5,360,286
Off Street Parking	318,939	374,809	391,000	345,235	347,300
Community Development	774,813	716,351	653,244	655,977	635,930
Parks Development	1,876,528	2,843,081	2,364,782	3,025,000	2,854,700
Drug Law Enforcement	440,765	473,681	495,706	440,900	444,464
Water & Sewer	25,685,165	26,056,030	26,999,688	29,345,575	29,668,929
Solid Waste	7,409,848	8,358,504	9,337,529	9,091,000	9,239,250
Airport	1,890,205	836,634	888,020	839,356	773,704
Shop	4,856,629	6,560,913	6,493,270	7,082,000	6,693,557
	<u>\$ 77,764,591</u>	<u>\$ 83,039,098</u>	<u>\$ 86,218,039</u>	<u>\$ 90,661,732</u>	<u>\$ 91,820,020</u>
<u>Capital Projects & Other Funding Sources:</u>					
Impact Fee	850,000	0	1,493,000	2,515,600	1,576,000
Arts Center Bond	305,060	0	0	0	0
Fire Bond	0	0	801,150	801,400	804,000
TIF Bond	0	0	59,000	3,500	3,500
Wastewater Imp. Sales Tax Bond	13,879,374	9,340,005	16,148,700	11,561,728	14,235,533
Replacement & Disaster Recovery	200,900	200,000	1,126,200	177,900	60,400
Sales Tax Capital Improvements	11,141,748	10,769,700	9,917,600	7,136,100	6,952,000
Wastewater System Improvements	2,100	2,500	159,700	150,900	3,000
TIF Capital Improvements	0	134,070	0	0	0
Sales Tax Construction Bond	0	0	0	3,000	3,500
Town Center Construction	703,591	695,824	704,883	709,306	699,935
Continuing Education Center	62,467	68,050	0	0	0
Police Pension	1,326,950	1,476,814	1,620,692	1,761,757	1,761,757
Fire Pension	1,496,047	1,487,825	1,521,887	1,542,283	1,542,283
	<u>\$ 29,968,237</u>	<u>\$ 24,174,788</u>	<u>\$ 33,552,812</u>	<u>\$ 26,363,474</u>	<u>\$ 27,641,908</u>
Total - All Funding Sources	<u>\$ 107,732,828</u>	<u>\$ 107,213,886</u>	<u>\$ 119,770,851</u>	<u>\$ 117,025,206</u>	<u>\$ 119,461,928</u>

This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

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Governmental Funds

General Fund

Special Revenue Funds

Street

Off Street Parking

Community Development Block Grant

EDI Attainable Housing Grant

Parks Development

Impact Fee

Drug Law Enforcement

Debt Service Funds

Wastewater Improvements Sales Tax Bond

Fire Bond

TIF Bond

Capital Project Funds

Replacement & Disaster Recovery

Sales Tax Capital Improvements

Wastewater System Improvements Project

TIF Capital Improvements

Sales Tax Construction Bond

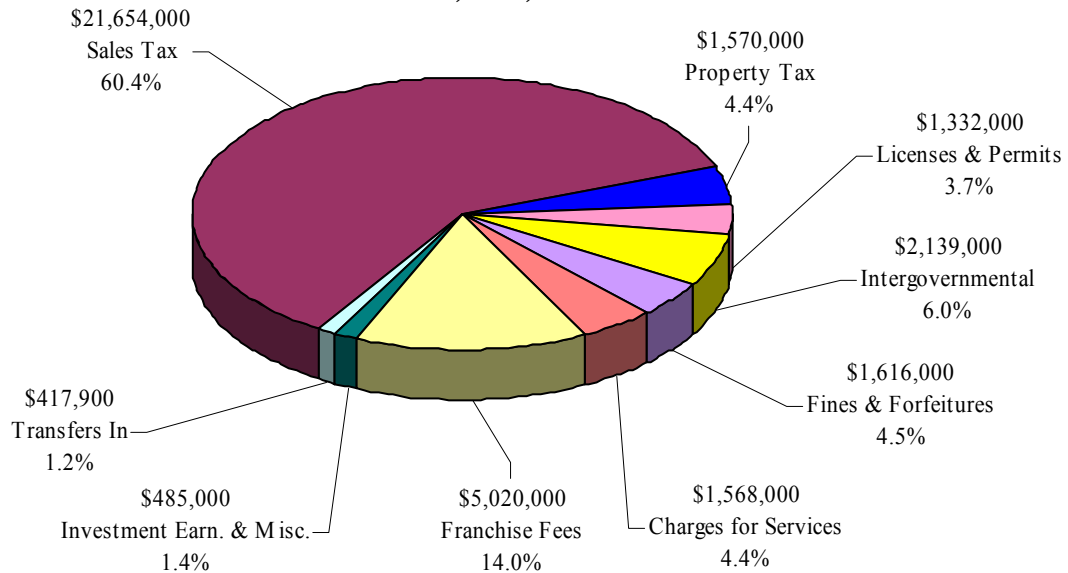
General Fund

General Fund Revenues

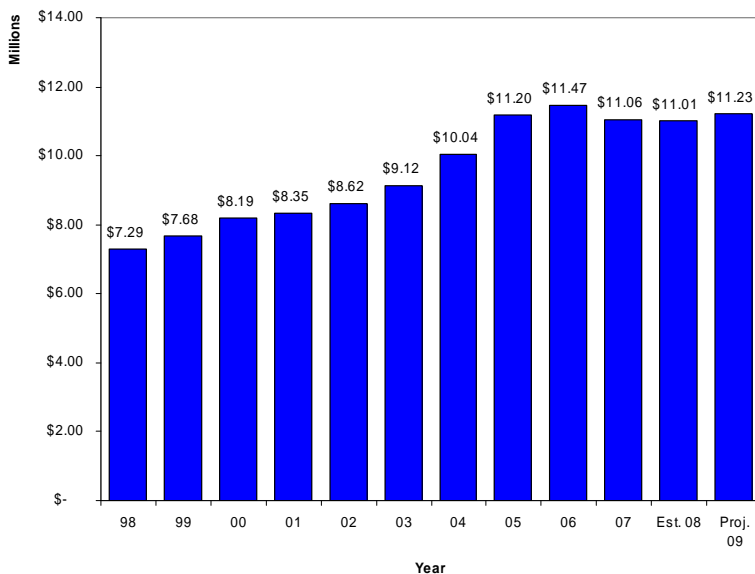
Total sources of funds available in 2009 to support General Fund services include the estimated beginning Undesignated Fund Balance of \$8 million and revenues of \$35.8 million. The City's overall General Fund Revenue projections are based on historic trend data, expected population increases, projected inflation, performance of the national, state, and local economies and statistical information.

Sources of Funds for 2009

\$35,801,900



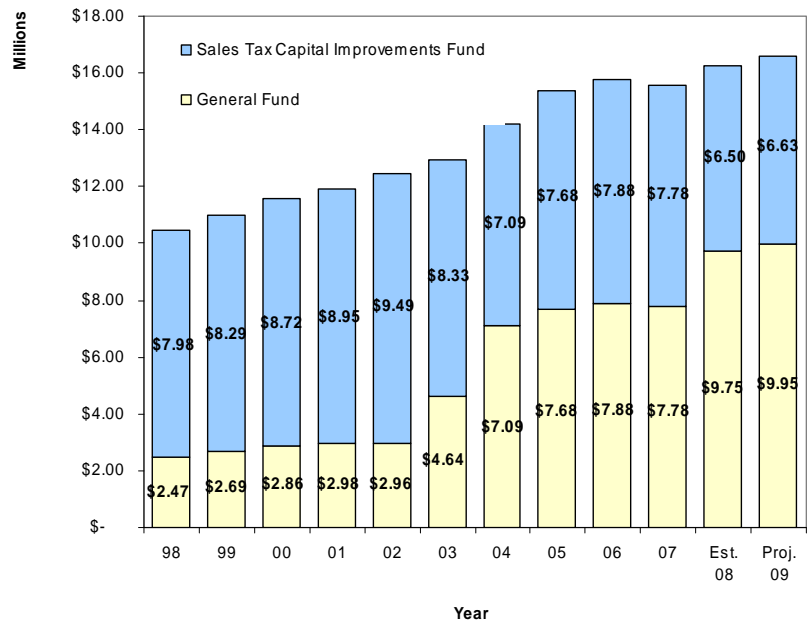
County Sales Tax



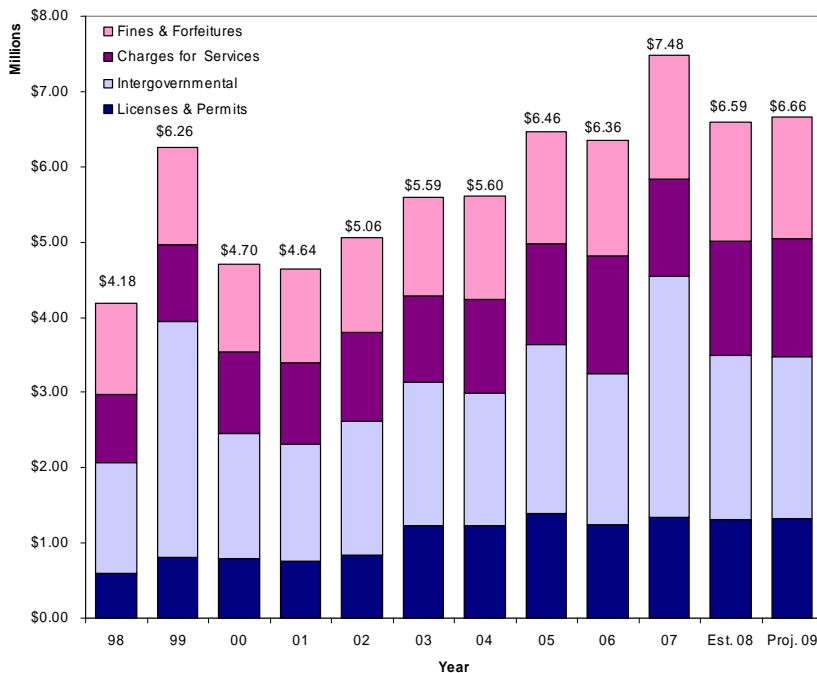
County Sales Tax: The largest source of General Fund revenue (31.6%) is the County Sales Tax. The City receives a prorated share (36.8%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth has averaged approximately 5.0% annually from 1997 to 2007. Budgeted 2009 revenue is projected to grow at 2.0% over estimated 2008. The 2009 projection is based on past trends and the increase of new businesses in the neighboring counties.

City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 28.0% of total revenue. The 1% City sales tax revenue has grown on average 5.0% annually since 1997. 2008 revenue is estimated at 4.4% above 2007. 2009 revenue is projected at 2.0% growth over estimated 2008. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2009 is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund.

1% City Sales Tax



General Fund - Other Revenue



Other Revenues:

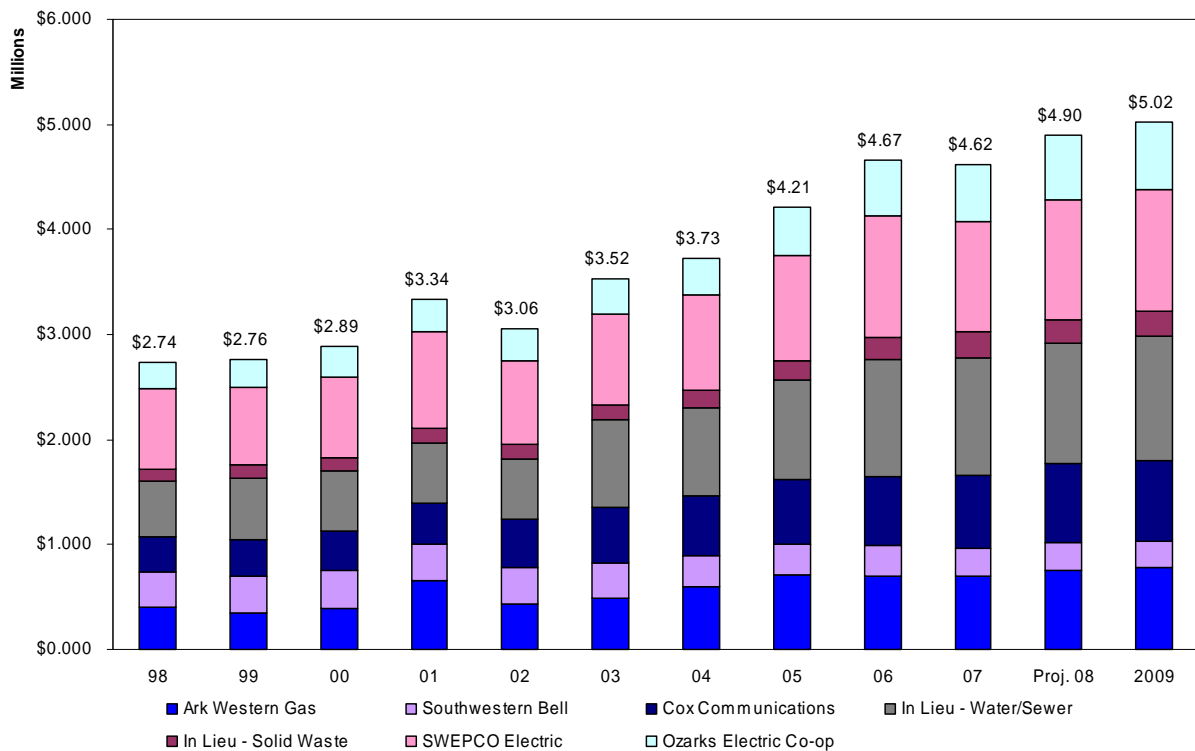
Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 18.7% of total General Fund revenue. Licenses & Permits mainly consist of Building Permits and are expected to increase modestly in 2009 over estimated 2008 revenue due to the slow down in building activity. Inter-governmental revenues consist of State Turnback, Insurance Turnback, and State/Federal grants and are expected to decrease 1.8% in 2009 over estimated 2008 revenue because of a change in turnback. Charges for Services consist of Park fees, 911

reimbursement, and Planning fees and are expected to increase 3.6% over estimated 2008. Fines & Forfeiture revenues consist of court fines and are expected to remain relatively flat over estimated 2008 revenue.

Franchise Fees: Franchise fees as a category make up 14.1% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP and the City of Fayetteville’s Solid Waste and Water & Sewer Divisions show the fee as an additional item on the consumer’s invoice.

Currently, Arkansas Western Gas pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. Southwestern Bell Telephone pays 4% of all access line billing. Cox Communications pays 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Solid Waste utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. The 2006 projections are based on routine annual customer increases. In 2003, the franchise fee rates for "In-Lieu-Water/Sewer" shows a larger increase due to the Water & Sewer utility being raised to 4.25% from 3% in 2002.

Franchise Fees



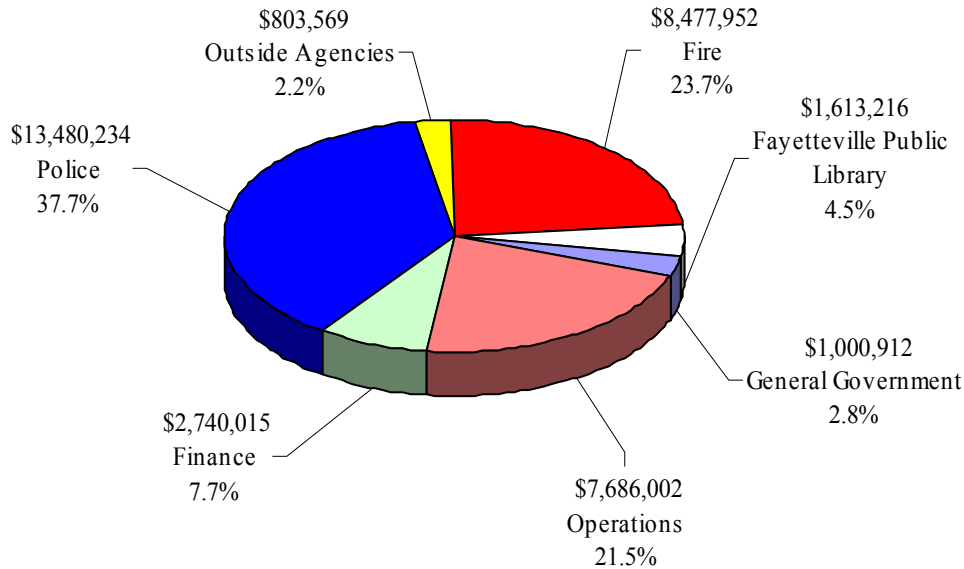
Property Taxes: Property Tax revenue makes up 4.4% of total General Fund Revenue and the tax rate is currently approved at 1.3 mils. 2009 revenue is projected to grow 7.9% over 2008 estimates due to increased assessed value. 2006 marked the first year that Property Taxes have been collected for General Fund operations since 1993 in which the tax rate was approved at 3.8 mils. The City of Fayetteville has a discretionary limit of 5.0 mils. Millage decisions must be made by October of each year by the City Council.

General Fund Expenses

Total uses of funds in 2009 for the City's General Fund totals \$35,801,900. The charts below show the total General Fund budget by operating department and expense category.

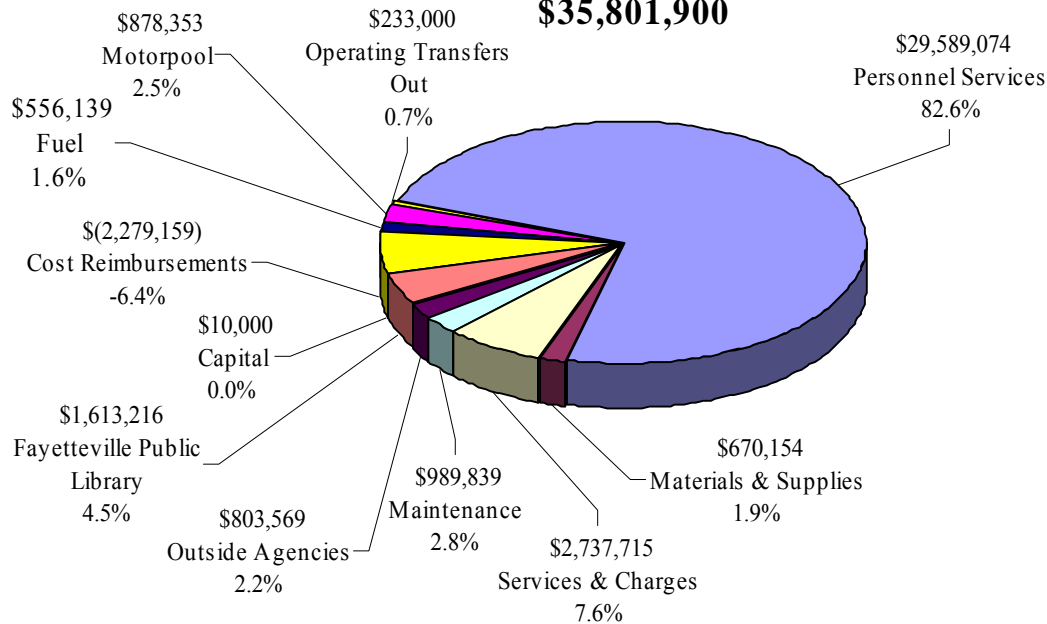
2009 Uses of Funds by Department

\$35,801,900

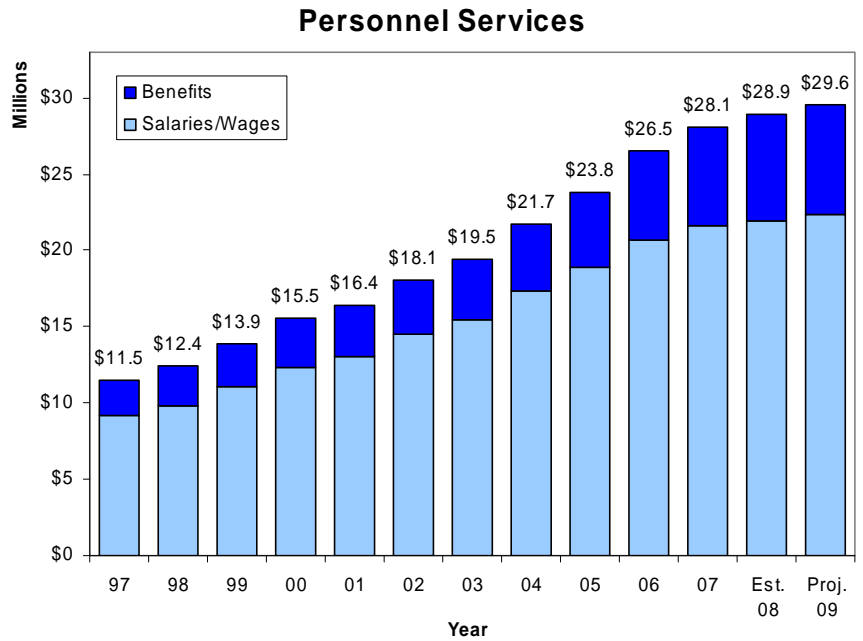


2009 Uses of Funds by Category

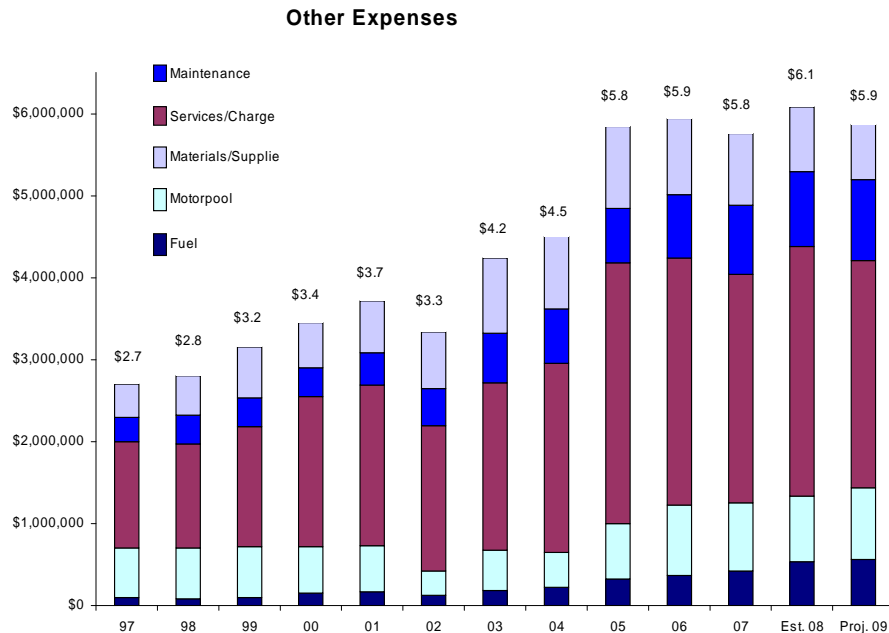
\$35,801,900



Personnel Services: Personnel Services represent the largest source (82.6%) of expense for the City's General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker's Compensation expenses. Since 1998, the Personnel Services category has grown 8.2% annually. This is due in part to payplan adjustments. The PEG Office Coordinator position in the Cable Administration Division was transferred to the Parks & Recreation's Yvonne Richardson Community Center Program as a YRCC Recreations Program Manager in 2009.



Other Expenses: Other expenses represent 16.5% of the General Fund uses of funds for 2009. Other expenses represent the Maintenance, Services & Charges, Materials & Supplies, Motor Pool, and Fuel categories. The *Services & Charges Category* includes contract services, publications and dues, etc. and represents 7.7% of the total General Fund budget. The *Materials & Supplies Category* includes copier/printing charges, minor equipment, and office supplies and represents 1.8% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.7 of the total General Fund budget. The *Motorpool* and *Fuel Categories* represent 2.5% and 1.6% respectively of the total General Fund budget.

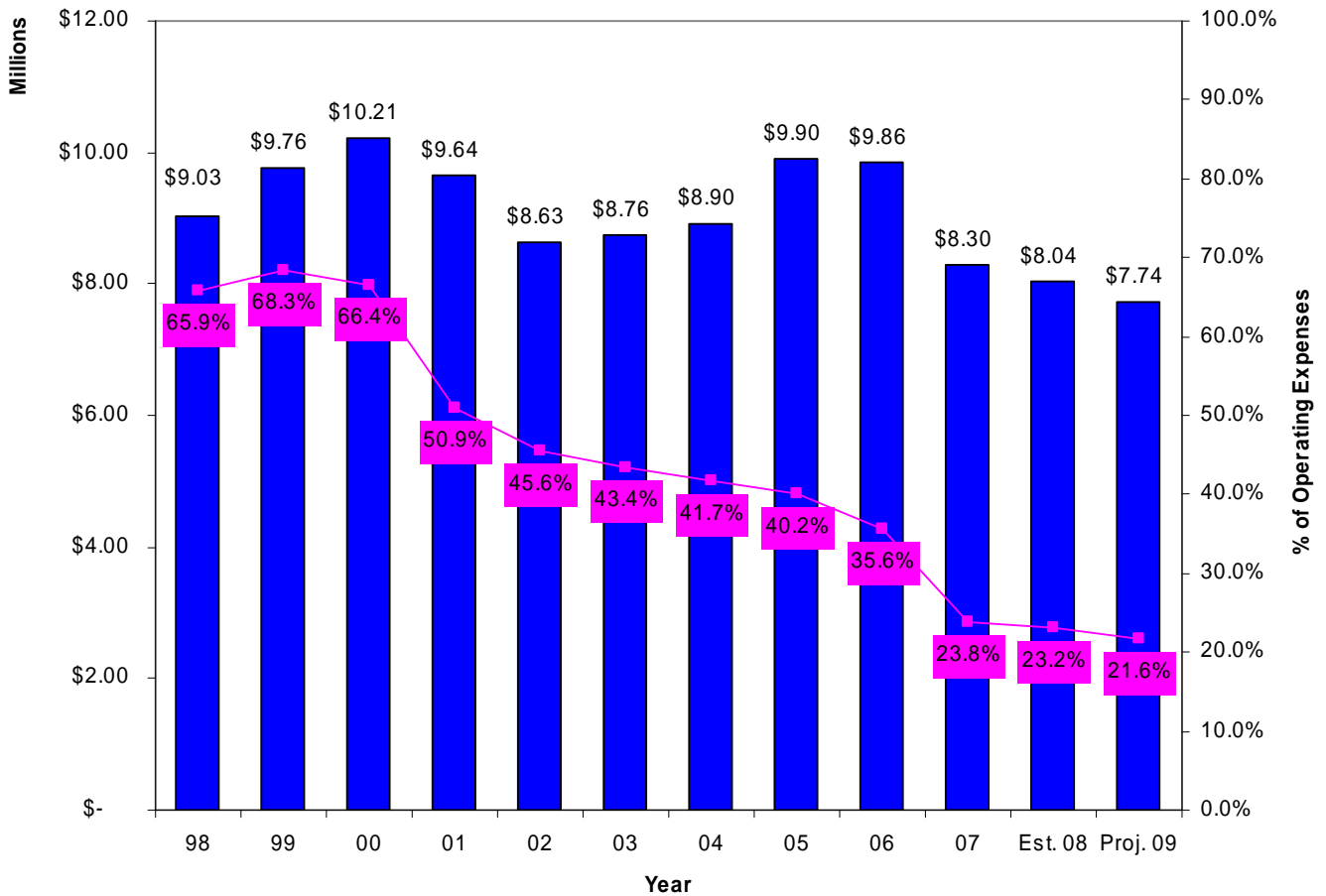


General Fund Balance

It is recommended that the 2009 Proposed Budget for the General Fund be balanced by using \$417,900 from a transfer from Sales Tax Capital Improvements Fund. This would leave a projected ending undesignated fund balance of \$8,036,260 at the end of 2009.

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.4%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002.

**General Fund
Ending Undesignated Fund Balance & % of Expense**



City of Fayetteville, Arkansas
2009 Operating Budget
General Fund (1010)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Operating Revenues:</u>				
Property Tax (7.9% Growth)	\$ 1,252,489	\$ 1,437,900	\$ 1,455,000	\$ 1,570,000
Sales Tax - County (2% Growth)	11,055,463	11,175,000	11,007,000	11,227,000
Sales Tax - City (2% Growth)	7,782,087	9,379,000	9,754,000	9,949,000
Alcoholic Beverage Taxes	452,783	463,600	463,600	478,000
Franchise Fees	4,621,999	4,898,300	4,898,300	5,020,000
Licenses & Permits	1,335,140	1,316,300	1,316,300	1,332,000
Intergovernmental	3,199,444	2,067,700	1,928,063	2,139,000
Charges for Services	1,303,649	1,601,400	1,510,228	1,568,000
Fines & Forfeitures	1,639,935	1,585,600	1,526,467	1,616,000
Investment Earnings	822,571	584,000	376,000	381,000
Other	419,215	203,200	180,090	104,000
Transfer In - Sales Tax Capital Improvements	0	311,000	311,000	417,900
Total Revenues	33,884,775	35,023,000	34,726,048	35,801,900
<u>Operating Expenditures:</u>				
General Government:	3,548,554	3,264,092	3,208,637	3,134,171
Salary Contingency	0	504,000	504,000	477,600
Turnover Allowance	0	(316,700)	0	(331,700)
Cost Reimbursements	(2,178,432)	(2,199,232)	(2,199,232)	(2,279,159)
Outside Agencies	803,450	735,235	735,235	803,569
Fayetteville Public Library	1,635,709	1,587,901	1,587,901	1,613,216
Operations	7,452,275	7,596,818	7,443,836	7,686,002
Finance	2,616,020	2,667,741	2,616,800	2,740,015
Police	12,921,823	12,964,095	12,629,589	13,480,234
Fire	7,953,911	8,219,050	8,094,873	8,477,952
Total Expenditures	34,904,832	35,023,000	34,621,639	35,801,900
Operating Income (Loss)	\$ (1,020,057)	\$ 0	\$ 104,409	\$ 0
<u>Non-Operating Revenues/(Expenditures):</u>				
Prior Year Reappropriations - Revenues	0	71,113	71,113	0
Prior Year Reappropriations - Expenditures	0	(437,647)	(437,647)	0
City Council Approved Items - Revenues	0	417,248	417,248	0
City Council Approved Items - Expenditures	0	(422,193)	(422,193)	0
Non-Operating Income/(Loss)	\$ 0	\$ (371,479)	\$ (371,479)	\$ 0

City of Fayetteville, Arkansas
2009 Operating Budget
General Fund (1010)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
UNDESIGNATED FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 9,323,387	\$ 8,303,330	\$ 8,303,330	\$ 8,036,260
Operating Income/(Loss)	(1,020,057)	0	104,409	0
Non-Operating Income/(Loss)	0	(371,479)	(371,479)	0
Total Increase/(Decrease) Fund Balance	(1,020,057)	(371,479)	(267,070)	0
Ending Undesignated Fund Balance	\$ 8,303,330	\$ 7,931,851	\$ 8,036,260	\$ 8,036,260

DESIGNATED FUND BALANCE ANALYSIS (Wilson Springs Funds)				
<u>Designated Fund Balance Revenue/(Expense):</u>				
Partner with UA for Economic Development	\$ 0	\$ (75,000)	\$ (75,000)	\$ 0
Fayetteville Downtown Partners	(40,000)	0	0	0
2008 Arts Festival Cost Sharing	0	(12,500)	(12,500)	0
Technology Development Corridor Plan	0	(4,000)	(4,000)	0
Water/Sewer Fill Dirt Removal Contract	0	(19,068)	(19,068)	0
Industrial Park (Lot 31E) Sell to Schoby	0	60,000	60,000	0
Arkansas Air Museum - Cabinets	0	(41,000)	(41,000)	0
Change In Designated Fund Balance	(40,000)	(91,568)	(91,568)	0
<u>Designated Fund Balance:</u>				
Beginning Designated Fund Balance	1,264,327	1,224,327	1,224,327	1,132,759
Change In Designated Fund Balance	(40,000)	(91,568)	(91,568)	0
Ending Designated Fund Balance	\$ 1,224,327	\$ 1,132,759	\$ 1,132,759	\$ 1,132,759

City of Fayetteville, Arkansas
General Fund Expenditures

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Government Department:</u>				
Mayor's Administration	\$ 330,687	\$ 348,039	\$ 344,165	\$ 343,397
City Council	76,455	80,844	78,451	80,534
City Attorney	291,562	320,459	313,082	322,802
City Prosecutor	603,838	533,614	540,291	538,763
Economic Development	62,151	73,168	65,263	73,146
Public Information	140,632	158,949	150,719	151,885
Cable Administration	216,963	225,319	209,462	170,821
Internal Audit	83,920	85,135	84,253	87,581
City Clerk/Treasurer	331,993	371,740	365,240	366,569
Fayetteville District Court:				
District Judge	158,486	165,464	163,003	161,782
Criminal Cases	302,014	300,216	297,669	305,654
Probation & Fine Collection	49,237	50,634	52,023	53,073
Small Claims & Civil Cases	169,081	187,455	181,960	193,860
Miscellaneous:				
Insurance	13,178	13,972	13,972	12,971
Settlements	21,668	20,000	20,000	20,000
Professional/Contract Services	124,926	222,578	218,573	90,000
Property Taxes	42,712	45,465	43,860	43,860
Fixed Assets	327,827	5,927	5,927	0
Minor Equipment	108,172	0	0	0
Other	63,554	254,231	259,841	117,473
Total General Government Department	3,519,056	3,463,209	3,407,754	3,134,171
<u>Other Areas:</u>				
Fayetteville Public Library	1,635,709	1,587,901	1,587,901	1,613,216
	<u>1,635,709</u>	<u>1,587,901</u>	<u>1,587,901</u>	<u>1,613,216</u>
Salary Contingency				
Merit (6 Months @ 3.00%)	0	117,832	117,832	227,600
Progression (12 Months @ 3.00%)	0	4,637	4,637	250,000
Turnover Allowance	0	(316,700)	0	(331,700)
	<u>0</u>	<u>(194,231)</u>	<u>122,469</u>	<u>145,900</u>
Outside Agencies:				
Central Emergency Medical Service	270,000	268,632	268,632	268,632
Community Access Television (CAT)	93,000	93,000	93,000	93,000
Boys & Girls Club	62,500	64,000	64,000	64,000
Council on Aging/NWA ED District	25,000	25,000	25,000	25,000
Ozark Regional Transit	185,666	185,666	185,666	254,000
Razorback Transit	50,000	50,000	50,000	50,000
First Night Fayetteville	10,000	0	0	0
Arkansas Air Museum	24,478	41,000	41,000	6,000
Ozark Military Museum	5,869	6,000	6,000	6,000
N.W.A. Regional Planning	36,937	36,937	36,937	36,937
Fayetteville Downtown Partners	40,000	0	0	0
City of Springdale	14,749	26,281	26,281	0
Washington County	0	5,000	5,000	0
Washington County Sheriff	14,749	17,163	17,163	0
Total Other Areas	832,948	818,679	818,679	803,569

City of Fayetteville, Arkansas
General Fund Expenditures

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Operations Department:				
Operations Director	71,718	74,825	73,481	77,128
Human Resources:				
Human Resource Operations	386,885	400,281	396,209	406,723
Employee Benefits/Services	716,156	794,253	803,653	707,253
Building Services:				
General Maintenance	475,834	504,096	529,906	508,288
Janitorial	211,689	227,777	224,472	227,932
Parking & Telecommunications:				
Utilities Management	339,476	395,249	357,065	406,043
Parking Management	188,716	200,449	197,755	204,700
Parks & Recreation:				
Swimming Pool	126,501	121,988	114,441	137,794
Administration/Recreation Programs	526,345	412,150	419,250	414,890
Lake Recreation	78,788	79,247	79,635	83,553
Park Maintenance	1,199,378	1,251,189	1,252,713	1,290,434
Yvonne Richardson Community Center	136,072	125,705	129,650	163,063
Planning & Development Management:				
Planning & Development Management Director	128,772	126,742	89,323	0
Long Range Planning	222,158	234,455	222,486	245,000
Engineering:				
Engineering Design Services	209,414	198,494	196,507	210,395
Operations & Administration	521,790	528,314	523,625	558,110
Right-of-Way Acquisition	101,188	95,399	89,733	98,310
Public Construction	314,040	311,905	311,137	326,057
Current Planning	457,820	533,766	468,897	549,545
Planning Commission	40,703	45,325	48,478	44,921
Building Safety	673,206	675,709	676,140	694,900
Community Code Enforcement	325,626	341,059	320,839	330,963
Total Operations Department	7,452,275	7,678,377	7,525,395	7,686,002
Finance Department:				
Finance Director	126,013	139,314	139,829	138,650
Accounting & Audit	689,136	711,185	697,055	720,235
Budget & Research	296,070	309,863	304,384	313,237
Purchasing	224,843	227,198	227,493	234,160
Information Technology	1,279,958	1,314,277	1,282,135	1,333,733
Total Finance Department	2,616,020	2,701,837	2,650,896	2,740,015
Police Department:				
Central Dispatch	1,221,728	1,288,416	1,273,719	1,354,781
Support Services	2,723,571	3,045,888	2,889,085	3,021,768
Patrol/Warrant	7,776,149	8,070,328	7,917,086	7,985,074
Transfer Out - Drug Law Enforcement	233,000	233,000	233,000	233,000
Animal Services:				
Animal Patrol/Emergency Response	347,640	327,546	362,526	352,920
Animal Shelter	404,036	429,741	424,703	388,909
Veterinarian/Clinic Program	215,699	230,904	191,198	143,782
Total Police Department	12,921,823	13,625,823	13,291,317	13,480,234

City of Fayetteville, Arkansas
General Fund Expenditures

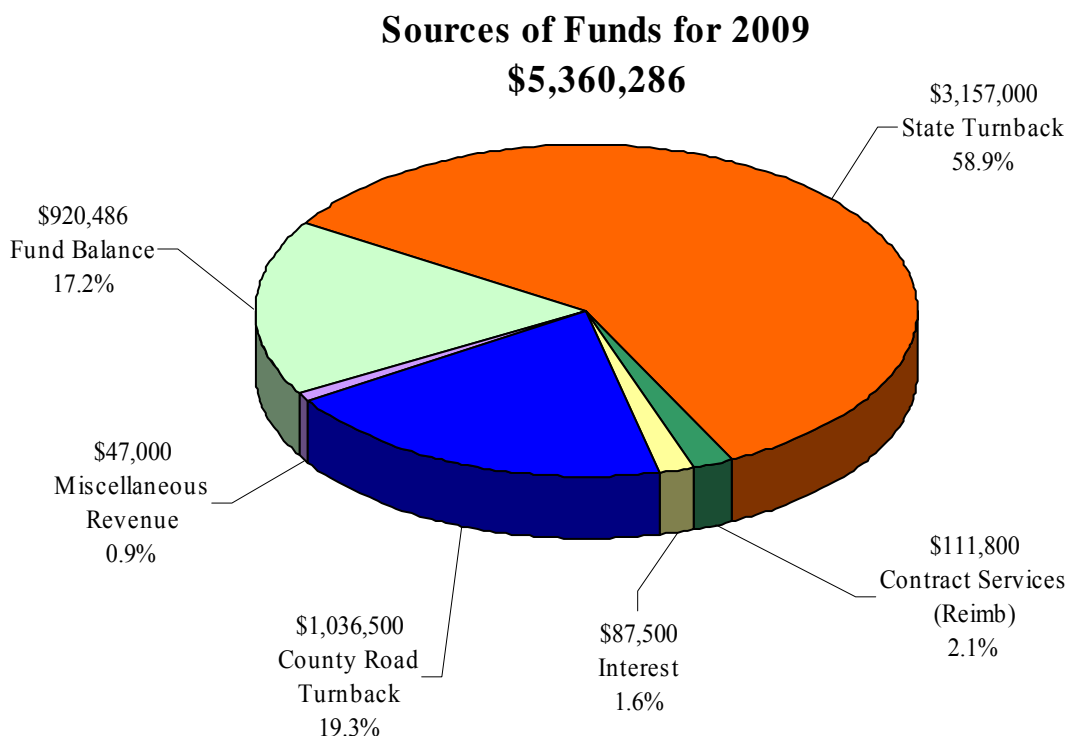
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Fire Department:</u>				
Prevention	442,708	416,979	411,715	428,446
Operations	7,304,828	7,737,970	7,628,906	7,822,212
Training	206,375	236,828	226,979	227,294
Total Fire Department	<u>7,953,911</u>	<u>8,391,777</u>	<u>8,267,600</u>	<u>8,477,952</u>
<u>Transfers Out & Cost Reimbursement:</u>				
Transfer Out - Capital Improvements	151,522	8,700	8,700	0
Cost Reimbursement	(2,178,432)	(2,199,232)	(2,199,232)	(2,279,159)
Total Transfers Out & Cost Reimbursement	<u>(2,026,910)</u>	<u>(2,190,532)</u>	<u>(2,190,532)</u>	<u>(2,279,159)</u>
Total General Fund Expenditures	<u>\$ 34,904,832</u>	<u>\$ 35,882,840</u>	<u>\$ 35,481,479</u>	<u>\$ 35,801,900</u>

Street Fund

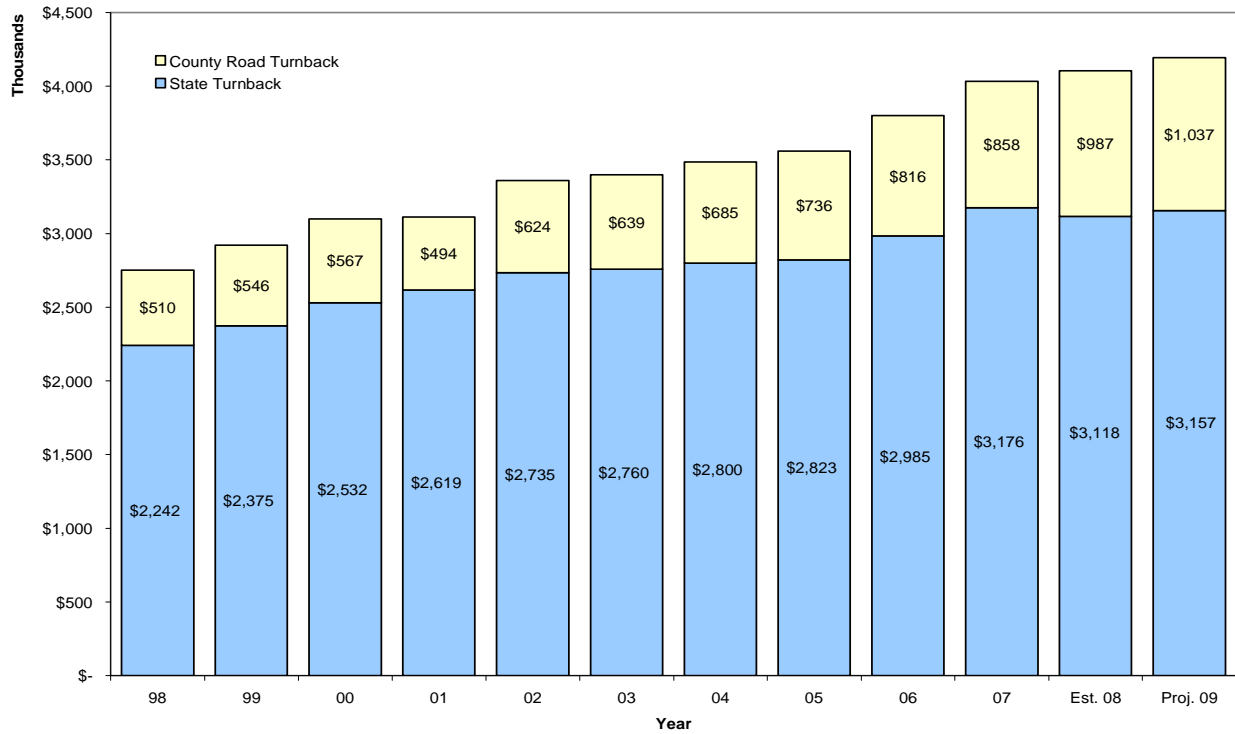
The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

Street Fund Revenues

Revenues for Street Fund are primarily motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback is relatively flat. The per capita rate for Street Fund in 1995 was \$41.00 and in 2005 the per capita rate was \$48.63. Projections for 2009 are based on the per capita rate of \$47.00 from the State and are now calculated based on the revised special census population of 67,158. As the City continues to grow, additional revenue sources will need to be identified to fund Street Fund activities. The City receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2008 levy is 1.1 mil, with a maximum of 3.0 mil. This budget proposes to use \$920,486 of fund balance in 2009 to maintain the in-house paving program..

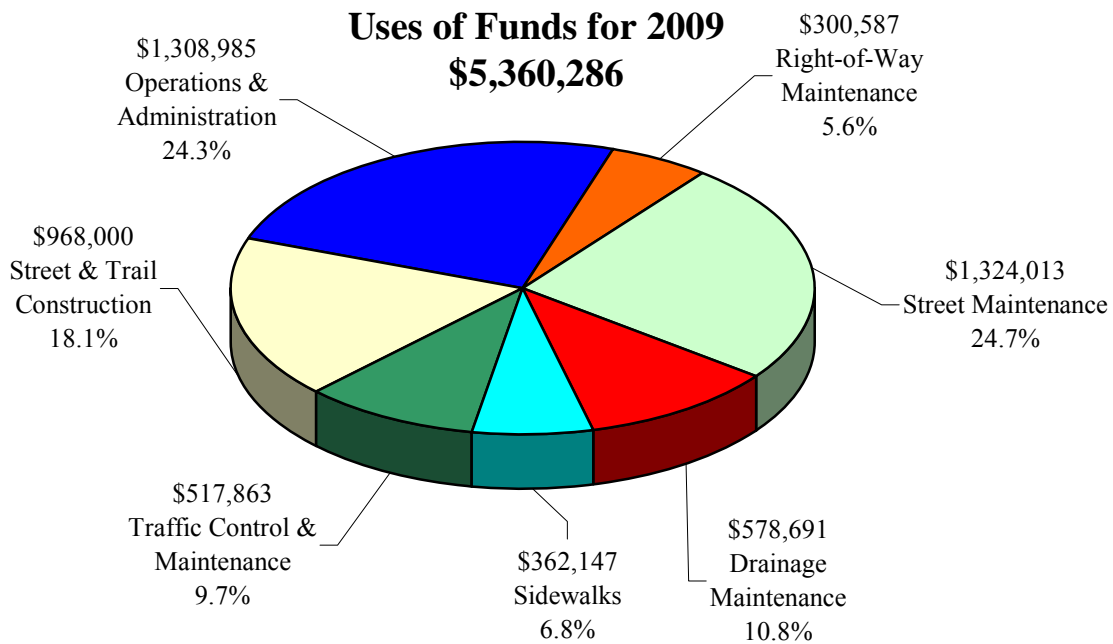


Street Fund



Street Fund Expenses

During 2005, the City was tasked to perform additional functions mandated by the Phase II Stormwater regulations. The City will need to consider a new funding mechanism for these mandated stormwater and drainage maintenance activities. The scope of work involved in compliance with the Phase II regulations include but are not limited to maintenance of drainage systems and structures, street sweeping, and street washing. These functions are currently paid for in Street Fund.



City of Fayetteville, Arkansas
2009 Operating Budget
Street Fund (2100)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
State Turnback	\$ 3,175,820	\$ 3,089,000	\$ 3,118,000	\$ 3,157,000
County Road Turnback	857,865	973,000	987,000	1,036,500
Charges for Services	158,995	117,000	111,883	111,800
Investment Earnings	147,943	108,000	87,000	87,500
Other	35,956	33,000	47,000	47,000
Total Revenue	<u>4,376,579</u>	<u>4,320,000</u>	<u>4,350,883</u>	<u>4,439,800</u>
Expenditures:				
Operations & Administration	1,114,807	1,281,848	1,218,966	1,308,985
Right-of-Way Maintenance	295,520	288,509	271,087	300,587
Street Maintenance	1,425,060	1,319,535	1,317,940	1,324,013
Drainage Maintenance	552,456	556,940	493,027	578,691
Traffic Engineering & Planning	445,680	504,952	485,790	517,863
Street & Trail Construction	0	505,378	500,000	968,000
Sidewalk Maintenance	283,042	361,327	356,099	362,147
Total Expenditures	<u>4,116,565</u>	<u>4,818,489</u>	<u>4,642,909</u>	<u>5,360,286</u>
Income (Loss)	<u>\$ 260,014</u>	<u>\$ (498,489)</u>	<u>\$ (292,026)</u>	<u>\$ (920,486)</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 2,338,297	\$ 2,598,311	\$ 2,598,311	\$ 2,306,285
Income (Loss)	<u>260,014</u>	<u>(498,489)</u>	<u>(292,026)</u>	<u>(920,486)</u>
Ending Fund Balance	<u>\$ 2,598,311</u>	<u>\$ 2,099,822</u>	<u>\$ 2,306,285</u>	<u>\$ 1,385,799</u>

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Off Street Parking Fund

The **Off Street Parking Fund** accounts for funds received from meter revenues and parking lot rentals. These monies are expended for maintenance of parking lots.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Off Street Parking Fund (2130)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Parking Lot Revenue	\$ 359,147	\$ 345,400	\$ 327,924	\$ 330,300
Investment Earnings	24,292	15,300	17,000	17,000
Other	1,772	0	154	0
Total Revenue	<u>385,211</u>	<u>360,700</u>	<u>345,078</u>	<u>347,300</u>
Expenditures:				
Off-Street Parking	242,034	353,208	287,900	347,300
Total Expenditures	<u>242,034</u>	<u>353,208</u>	<u>287,900</u>	<u>347,300</u>
Income (Loss)	<u>\$ 143,177</u>	<u>\$ 7,492</u>	<u>\$ 57,178</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 265,588	\$ 408,765	\$ 408,765	\$ 465,943
Income (Loss)	<u>143,177</u>	<u>7,492</u>	<u>57,178</u>	<u>0</u>
Ending Fund Balance	<u>\$ 408,765</u>	<u>\$ 416,257</u>	<u>\$ 465,943</u>	<u>\$ 465,943</u>

Community Development Block Grant Fund

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Community Development Block Grant Fund (2180)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Community Development Grant Funding	\$ 676,696	\$ 1,163,360	\$ 1,163,360	\$ 635,930
CDBG Program Income	36,791	12,813	12,813	0
Total Revenue	713,487	1,176,173	1,176,173	635,930
Expenditures:				
Administration & Planning	132,189	221,471	221,471	121,359
Housing Services	324,281	555,539	555,539	279,998
Redevelopment	152,531	112,119	112,119	44,573
Public Services	78,444	107,044	107,044	90,000
Public Facilities & Improvements	26,042	180,000	180,000	100,000
Total Expenditures	713,487	1,176,173	1,176,173	635,930
Income (Loss)	\$ 0	\$ 0	\$ 0	\$ 0

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income (Loss)	0	0	0	0
Ending Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0

EDI Attainable Housing Grant Fund

The **EDI Attainable Housing Grant Fund** accounts for the Housing and Urban Development (EDI – Special Projects) grant to provide attainable/affordable housing.

City of Fayetteville, Arkansas
 2009 Operating Budget
 EDI Attainable Housing Grant Fund (2185)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Federal Grants - Capital	\$ 0	\$ 656,600	\$ 656,600	\$ 0
Total Revenue	<u>0</u>	<u>656,600</u>	<u>656,600</u>	<u>0</u>
Expenditures:				
EDI Attainable Housing Grant	0	656,600	656,600	0
Total Expenditures	<u>0</u>	<u>656,600</u>	<u>656,600</u>	<u>0</u>
Income (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

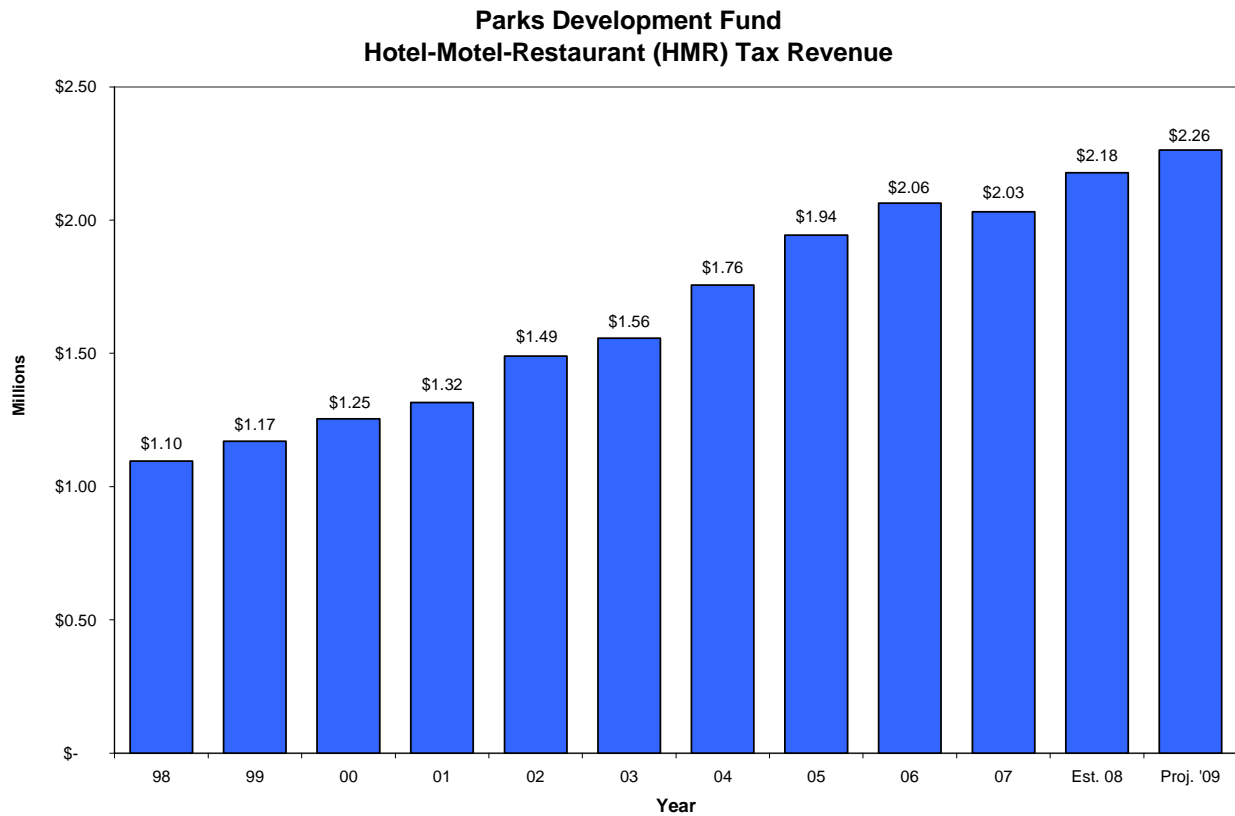
FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income (Loss)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Parks Development Fund

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$2.9 million in planned expenditures for 2009 includes \$1,217,700 in capital improvements.

The 1% HMR tax revenue has grown on average 7.9% annually since 1998. 2008 revenue was estimated 7.2% higher than 2007. 2009 revenue is projected at 3.95% growth over estimated 2008. One of the reasons for lowering the increase in 2009 collections compared to estimated 2008 is because of the national outlook for the economy.



City of Fayetteville, Arkansas
2009 Operating Budget
Parks Development Fund (2250)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 2,030,913	\$ 2,127,000	\$ 2,177,000	\$ 2,263,000
Intergovernmental	51,474	216,825	216,825	0
Greenspace Fees Contribution	272,531	1,030,333	1,030,333	457,000
Contract Services Reimbursement	17,566	24,000	7,667	7,700
Investment Earnings	184,319	135,000	124,000	127,000
Other	9,597	17,500	21,950	0
Total Revenue	<u>2,566,400</u>	<u>3,550,658</u>	<u>3,577,775</u>	<u>2,854,700</u>
Expenditures:				
Parks Development Program	1,265,292	1,420,750	1,387,525	1,459,250
Parks Development Capital	462,670	4,621,006	4,621,006	1,217,700
Transfer to Outside Agencies	225,000	177,750	177,750	177,750
Total Expenditures	<u>1,952,962</u>	<u>6,219,506</u>	<u>6,186,281</u>	<u>2,854,700</u>
Income (Loss)	<u>\$ 613,438</u>	<u>\$ (2,668,848)</u>	<u>\$ (2,608,506)</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

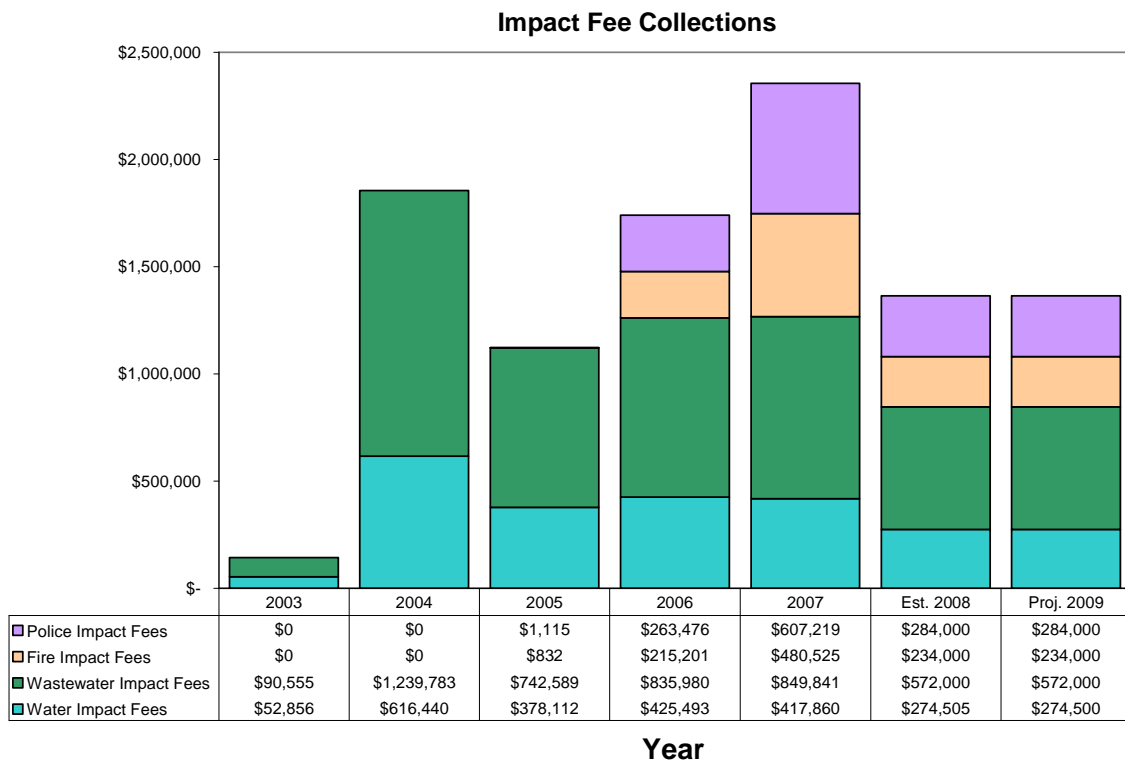
Beginning Fund Balance	\$ 2,573,396	\$ 3,186,834	\$ 3,186,834	\$ 578,328
Income (Loss)	<u>613,438</u>	<u>(2,668,848)</u>	<u>(2,608,506)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 3,186,834</u>	<u>\$ 517,986</u>	<u>\$ 578,328</u>	<u>\$ 578,328</u>

PARKS DEVELOPMENT CAPITAL:

Community Park Development	\$ 0	\$ 2,873,154	\$ 2,873,154	\$ 457,700
Neighborhood Park Development	293,270	860,029	860,029	170,000
Wilson Park Improvements	0	157,000	157,000	370,000
Brooks-Hammel Nature Preserve Land	0	78,000	78,000	78,000
Gulley Park Improvements	41,108	67,000	67,000	17,000
Other Park & Safety Improvements	28,208	161,420	161,420	50,000
Forestry, Safety, & ADA Compliance	0	19,500	19,500	75,000
Playground & Picnic Improvements	195	225,804	225,804	0
Lake Fayetteville Trails	7,026	50,301	50,301	0
Trail Development	0	29,513	29,513	0
Lake Improvements	3,425	23,376	23,376	0
Gordon Long/Red Oak Improvements	0	55,878	55,878	0
Tennis/Basketball Surface	727	0	0	0
Skate Park	5,368	4,533	4,533	0
Park Beautifications	4,155	15,498	15,498	0
Botanical Gardens/Lake Fay State Grant	79,188	0	0	0
	<u>\$ 462,670</u>	<u>\$ 4,621,006</u>	<u>\$ 4,621,006</u>	<u>\$ 1,217,700</u>

Impact Fee Fund

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee requirements is to ensure the new developments bear a proportionate share of the cost of capacity improvements as well as ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments.



City of Fayetteville, Arkansas
2009 Operating Budget
Impact Fee Fund (2300)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Water Impact Fee	\$ 417,860	\$ 434,400	\$ 274,505	\$ 274,500
Wastewater Impact Fee	849,841	875,900	572,000	572,000
Police Impact Fee	607,219	604,700	284,000	284,000
Fire Impact Fee	480,525	474,600	234,000	234,000
Investment Earnings	223,380	126,000	215,000	211,500
Total Revenue	<u>2,578,825</u>	<u>2,515,600</u>	<u>1,579,505</u>	<u>1,576,000</u>
Expenditures:				
Water line improvements	0	2,102,086	2,102,086	300,000
Wastewater improvements	0	2,566,614	2,118,257	431,000
Police Improvements	0	1,462,414	1,230,339	323,000
Fire Improvements	0	1,226,426	737,648	0
Transfer to Water & Sewer	0	45,594	45,594	0
Transfer to Fire Bond Fund	0	0	0	522,000
Transfer to Capital Impv Fund	0	5,500	5,500	0
Total Expenditures	<u>0</u>	<u>7,408,634</u>	<u>6,239,424</u>	<u>1,576,000</u>
Income (Loss)	<u>\$ 2,578,825</u>	<u>\$ (4,893,034)</u>	<u>\$ (4,659,919)</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 2,438,094	\$ 5,016,919	\$ 5,016,919	\$ 357,000
Income (Loss)	<u>2,578,825</u>	<u>(4,893,034)</u>	<u>(4,659,919)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 5,016,919</u>	<u>\$ 123,885</u>	<u>\$ 357,000</u>	<u>\$ 357,000</u>

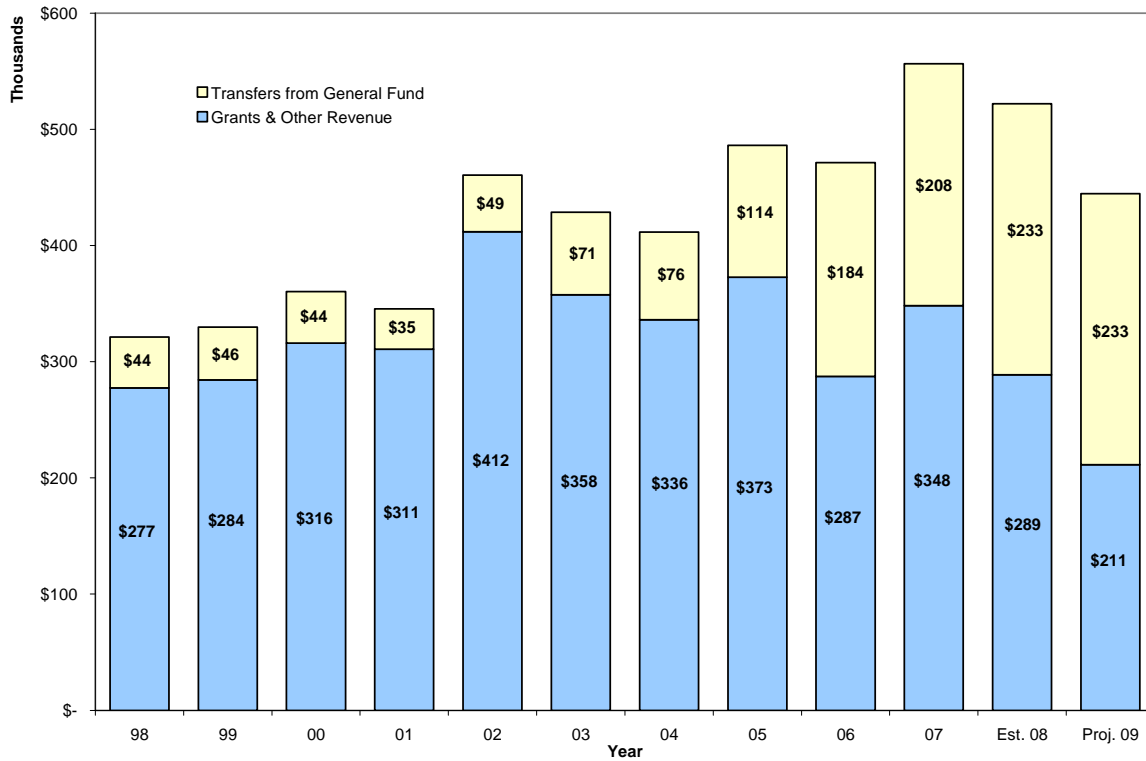
ENDING FUND BALANCE (BY IMPACT TYPE):

Water Impact Fee	\$ 1,894,175	\$ 206,995	\$ 100,000	\$ 150,000
Wastewater Impact Fee	1,480,257	(175,957)	0	207,000
Police Impact Fee	912,839	86,225	0	0
Fire Impact Fee	<u>729,648</u>	<u>6,622</u>	<u>257,000</u>	<u>0</u>
Ending Fund Balance	<u>\$ 5,016,919</u>	<u>\$ 123,885</u>	<u>\$ 357,000</u>	<u>\$ 357,000</u>

Drug Law Enforcement Fund

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Elm Springs, Farmington, Greenland, Goshen, Johnson, Elkins, and West Fork; and the Fourth Judicial Prosecuting Attorney.

**Drug Law Enforcement Fund
Revenue Sources**



City of Fayetteville, Arkansas
2009 Operating Budget
Drug Law Enforcement Fund (2930)

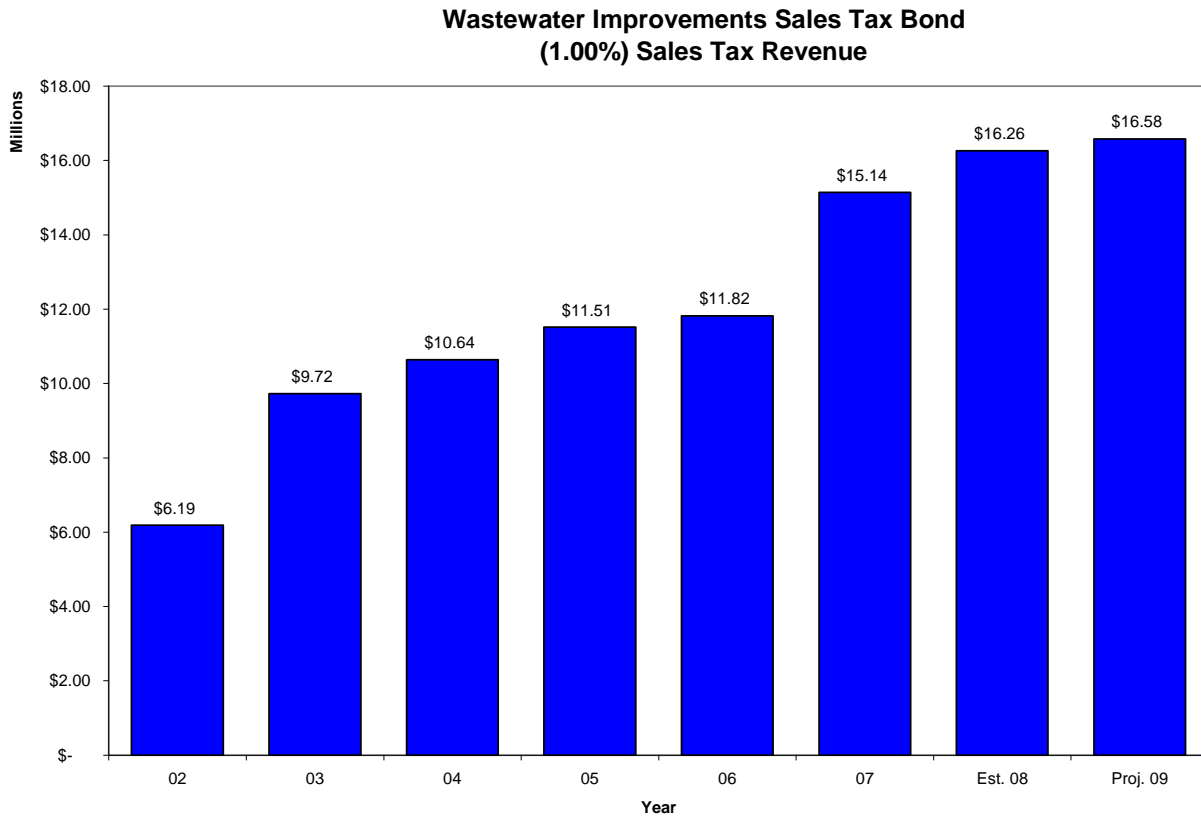
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Drug Enforcement Grant	\$ 268,930	\$ 251,579	\$ 258,535	\$ 197,124
Grant - Springdale	26,987	7,500	0	0
Grant - Washington County	24,641	7,000	0	0
Grant - Prairie Grove	1,029	0	0	0
Grant - Lincoln	1,029	0	0	0
Grant - Greenland	1,029	0	0	0
Grant - West Fork	1,029	0	0	0
Grant - Johnson	1,029	0	0	0
Grant - Farmington	1,029	0	0	0
Grant - Elm Springs	1,029	0	0	0
Grant - Elkins	1,029	0	0	0
Grant - Rural Washington County	1,029	6,540	9,043	0
Grant - Goshen	1,029	0	0	0
Forfeitures - DTF	15,671	5,296	10,081	0
Investment Earnings	1,803	1,000	2,440	1,700
Miscellaneous Revenue	0	0	8,735	12,640
Transfer From General Fund	208,095	233,000	233,000	233,000
Total Revenue	<u>556,417</u>	<u>511,915</u>	<u>521,834</u>	<u>444,464</u>
Expenditures:				
Drug Enforcement Program	528,173	541,915	534,605	444,464
Total Expenditures	<u>528,173</u>	<u>541,915</u>	<u>534,605</u>	<u>444,464</u>
Income (Loss)	<u>\$ 28,244</u>	<u>\$ (30,000)</u>	<u>\$ (12,771)</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 64,374	\$ 92,618	\$ 92,618	\$ 79,847
Income (Loss)	<u>28,244</u>	<u>(30,000)</u>	<u>(12,771)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 92,618</u>	<u>\$ 62,618</u>	<u>\$ 79,847</u>	<u>\$ 79,847</u>

Wastewater Improvements Sales Tax Bond Fund

The **Wastewater Improvements Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt for the City's wastewater treatment plants.



City of Fayetteville, Arkansas
 2009 Operating Budget
 Wastewater Improvements Sales Tax Bond Fund (3440)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Sales Tax	\$ 15,139,647	\$ 15,632,000	\$ 16,256,700	\$ 16,582,200
Investment Earnings	244,982	160,500	65,831	66,000
Transfer from Wastewater Improvements	3,000,010	0	0	0
Transfer from Sales Tax 2006A Bond	6,051	0	0	0
Total Revenue	<u>18,390,690</u>	<u>15,792,500</u>	<u>16,322,531</u>	<u>16,648,200</u>
Expenditures:				
Principal Payment	12,010,000	7,010,000	7,010,000	9,032,804
Interest Expense	4,995,305	4,548,978	4,548,978	5,199,979
Paying Agent Fees	13,009	2,750	2,750	2,750
Total Expenditures	<u>17,018,314</u>	<u>11,561,728</u>	<u>11,561,728</u>	<u>14,235,533</u>
Income (Loss)	\$ <u>1,372,376</u>	\$ <u>4,230,772</u>	\$ <u>4,760,803</u>	\$ <u>2,412,667</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 2,282,926	\$ 3,655,302	\$ 3,655,302	\$ 8,416,105
Income (Loss)	<u>1,372,376</u>	<u>4,230,772</u>	<u>4,760,803</u>	<u>2,412,667</u>
Reserved for Debt Service	<u>\$ 3,655,302</u>	<u>\$ 7,886,074</u>	<u>*\$ 8,416,105</u>	<u>*\$ 10,828,772</u>

* This amount will change due to mandatory redemptions

Fire Bond Fund

The **Fire Bond Fund** accounts for the accumulation of resources for and the payment of bond debt for the construction of Fire Stations #3 and #5.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Fire Bond Fund (3360)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Investment Earnings	\$ 16,559	\$ 15,900	\$ 6,265	\$ 6,000
Transfer From Sales Tax Capital Improvements	831,275	853,479	853,479	280,000
Transfer From Impact Fee	0	0	0	522,000
Total Revenue	847,834	869,379	859,744	808,000
Expenditures:				
Principal Payment	660,000	685,000	685,000	715,000
Interest Expense	128,775	116,400	116,400	89,000
Trustee & Paying Agent Fees	2,000	0	0	0
Total Expenditures	790,775	801,400	801,400	804,000
Income (Loss)	\$ 57,059	\$ 67,979	\$ 58,344	\$ 4,000

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 303,233	\$ 360,292	\$ 360,292	\$ 418,636
Income (Loss)	57,059	67,979	58,344	4,000
Fund Balance Reserved for Debt Service	\$ 360,292	\$ 428,271	\$ 418,636	\$ 422,636

TIF Bond Fund

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources for and the payment of bond debt for the TIF capital project.

City of Fayetteville, Arkansas
 2009 Operating Budget
 TIF Bond Fund (3370)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Property Taxes	\$ 76	\$ 0	\$ 0	\$ 0
Investment Earnings	2,240	1,364	0	360
Transfer From TIF Capital Improvements Fund	0	2,136	2,136	0
Total Revenue	<u>2,316</u>	<u>3,500</u>	<u>2,136</u>	<u>360</u>
Expenditures:				
Principal Payment	150,000	0	0	0
Interest Expense	18,147	0	0	0
Paying Agent Fees	3,500	3,500	3,500	3,500
Total Expenditures	<u>171,647</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>
Income (Loss)	<u>\$ (169,331)</u>	<u>\$ 0</u>	<u>\$ (1,364)</u>	<u>\$ (3,140)</u>

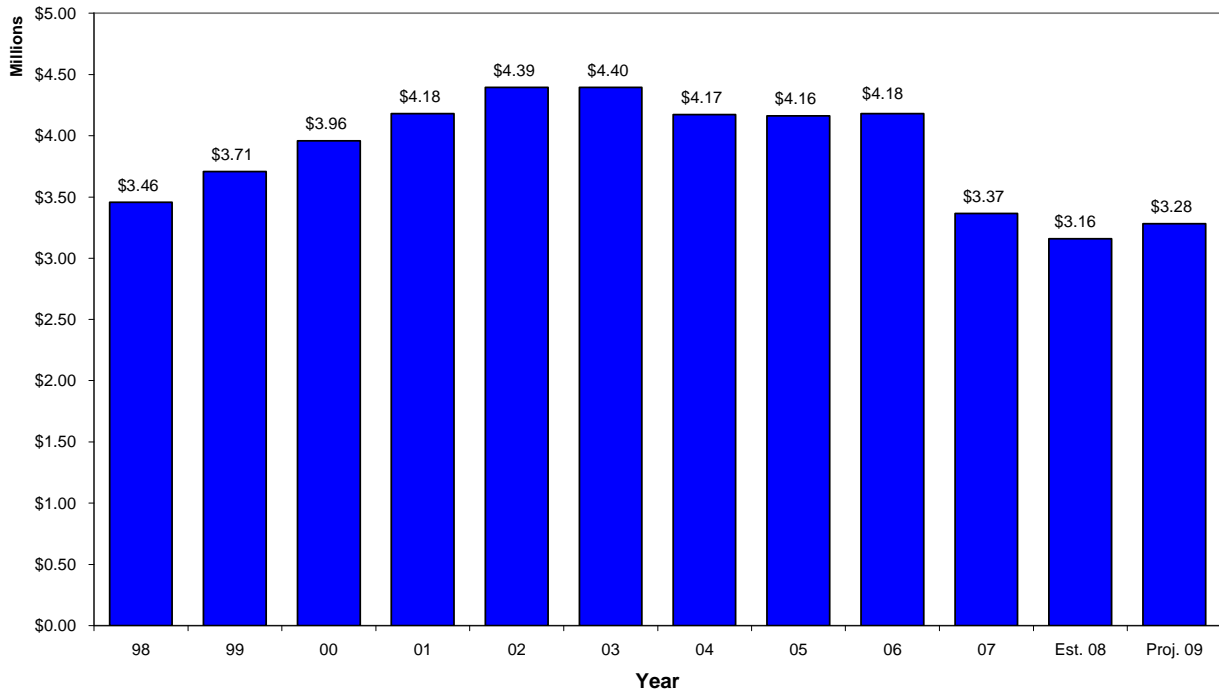
FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 192,739	\$ 23,408	\$ 23,408	\$ 22,044
Income (Loss)	<u>(169,331)</u>	<u>0</u>	<u>(1,364)</u>	<u>(3,140)</u>
Fund Balance Reserved for Debt Service	<u>\$ 23,408</u>	<u>\$ 23,408</u>	<u>\$ 22,044</u>	<u>\$ 18,904</u>

Replacement & Disaster Recovery Fund

The **Replacement & Disaster Recovery Fund** accounts for general government monies accumulated and used for the purchase of vehicles and equipment. The fund maintains a reserve of three million dollars for disaster recovery.

**Replacement & Disaster Recovery Fund
Ending Fund Balance**



City of Fayetteville, Arkansas
2009 Operating Budget
Replacement & Disaster Recovery Fund (4270)

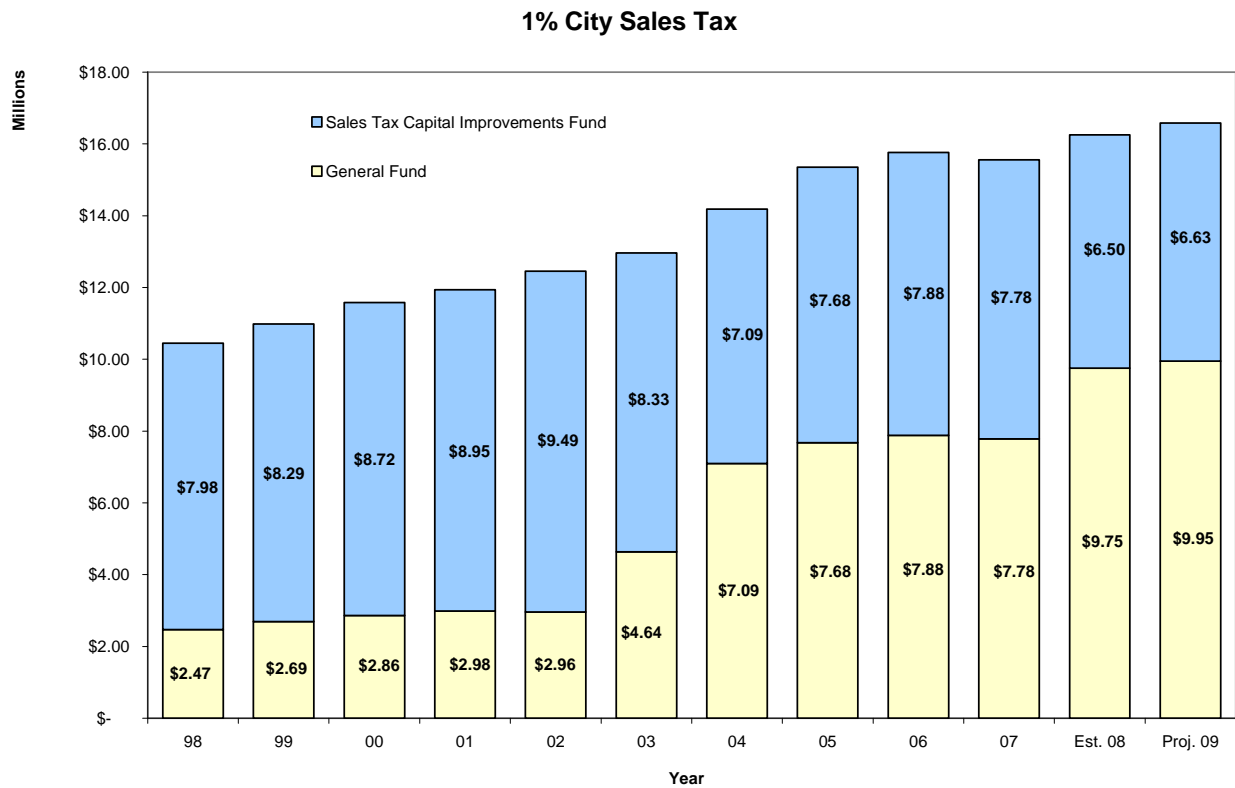
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Federal Grants - Capital	\$ 0	\$ 86,700	\$ 86,700	\$ 0
Replacement Copier Revenue	59,903	60,000	60,000	60,000
Investment Earnings	268,859	144,700	122,679	122,600
Total Revenue	328,762	291,400	269,379	182,600
Expenditures:				
Professional Services	8,950	100,848	100,848	0
Audit Expense	1,200	300	300	400
Replacement Copier Funds	24,596	179,273	179,273	60,000
Other Vehicles/Equipment Under \$10,000	7,749	56,039	56,039	0
Transfer To Sales Tax Capital Impvs Fund	1,103,115	139,441	139,441	0
Total Expenditures	1,145,610	475,901	475,901	60,400
Income (Loss)	\$ (816,848)	\$ (184,501)	\$ (206,522)	\$ 122,200

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 4,182,527	\$ 3,365,679	\$ 3,365,679	\$ 3,159,157
Income (Loss)	(816,848)	(184,501)	(206,522)	122,200
Ending Fund Balance	\$ 3,365,679	\$ 3,181,178	\$ 3,159,157	\$ 3,281,357
Ending Fund Balance:				
Designated for Disaster Recovery	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Undesignated Fund Balance	365,679	181,178	159,157	281,357
	\$ 3,365,679	\$ 3,181,178	\$ 3,159,157	\$ 3,281,357

Sales Tax Capital Improvements Fund

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's Five-Year Capital Improvements Program. The \$6,952,000 million in planned expenditures for 2009 includes approximately \$6,247,400 in capital improvements.



City of Fayetteville, Arkansas
2009 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Sales Tax	\$ 7,782,087	\$ 6,253,000	\$ 6,502,700	\$ 6,633,000
Intergovernmental	61,814	639,538	639,538	0
Charges for Services	1,840,782	508,177	502,282	59,000
Investment Earnings	947,499	605,000	428,229	260,000
Transfer From General Fund	151,522	8,700	8,700	0
Transfer From Replacement Fund	1,103,115	139,441	139,441	0
Transfer From Impact Fee Fund	0	5,500	5,500	0
Bond Sale / Capital Lease Proceeds	328,000	0	0	0
Other	442,335	10,000	37,225	0
Total Revenue	<u>12,657,154</u>	<u>8,169,356</u>	<u>8,263,615</u>	<u>6,952,000</u>
Expenditures:				
Audit Expense	5,600	6,400	6,400	6,700
Capital Improvements Projects:				
Fire Safety Improvements	2,852,265	1,028,679	1,028,679	817,500
Police Safety Improvements	425,310	509,892	509,892	232,000
Library Materials Purchases	318,000	325,000	325,000	341,000
Parks & Recreation Improvements	891,478	561,511	561,511	117,000
Bridge & Drainage Improvements	190,743	2,213,758	2,213,758	559,000
Street Improvements	4,646,844	4,424,567	4,424,567	164,000
Transportation Improvements	354,011	495,081	495,081	172,000
In-House Pavement Improvements	1,939,844	1,858,575	1,858,575	1,168,900
In-House Sidewalk Improvements	668,745	940,913	940,913	787,000
Trail Improvements	1,495,678	1,453,602	1,453,602	1,300,000
Information Technology Improvements	418,418	519,867	519,867	335,500
District Court/Prosecutor Facility	173,520	4,227,321	4,227,321	0
Other Capital Improvements	398,289	664,025	664,025	253,500
Water & Sewer Improvements	0	128,909	128,909	0
Fire Improvements Leasing Payments:				
Fire Apparatus Lease Payments	497,126	251,207	251,207	0
Transfer To General Fund	0	311,000	311,000	417,900
Transfer To Fire Bond	831,275	853,479	853,479	280,000
Transfer To Shop Fund	25,280	0	0	0
Total Expenditures	<u>16,132,426</u>	<u>20,773,786</u>	<u>20,773,786</u>	<u>6,952,000</u>
Income (Loss)	<u>\$ (3,475,272)</u>	<u>\$ (12,604,430)</u>	<u>\$ (12,510,171)</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 16,753,000	\$ 13,277,728	\$ 13,277,728	\$ 767,557
Income (Loss)	<u>(3,475,272)</u>	<u>(12,604,430)</u>	<u>(12,510,171)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 13,277,728</u>	<u>\$ 673,298</u>	<u>\$ 767,557</u>	<u>\$ 767,557</u>
Less: Project Fund Reserve	<u>(1,161,083)</u>	<u>(198,141)</u>	<u>(198,141)</u>	<u>(198,141)</u>
Undesignated Ending Fund Balance	<u>\$ 12,116,645</u>	<u>\$ 475,157</u>	<u>\$ 569,416</u>	<u>\$ 569,416</u>

City of Fayetteville, Arkansas
Sales Tax Capital Improvements Fund
Capital Budget

Project Category	Project Title	Budgeted 2009
Audit Expense	Audit Expense	\$ 6,700
		<u>6,700</u>
Fire Safety Improvements	Fire Apparatus Purchases	500,000
	Fire Facility Maintenance	27,000
	SCBA Replacement	290,500
		<u>817,500</u>
Police Safety Improvements	Police Technology Improvements	75,000
	Police Unmarked Vehicles	30,000
	Police Building Improvements	20,000
	Specialized Police Equipment	30,000
	Covered Vehicle Unloading Dock - Animal Svcs	22,000
	Resurface Kennel Runs - Animal Svcs	55,000
		<u>232,000</u>
Library Material Purchases & Improvements	Library Material Purchases	318,000
	Library Computer Replacements	23,000
		<u>341,000</u>
Parks & Recreation Improvements	Forestry, Safety & ADA Compliance	32,000
	Tree Escrow	59,000
	Lights of the Ozarks	26,000
		<u>117,000</u>
Bridge & Drainage Improvements	Drainage Study/Phase II Stormwater Management	200,000
	Other Drainage Improvements	359,000
		<u>559,000</u>
Street Improvements	Global Positioning System	34,000
	Street/ROW/Intersection Cost Shares	130,000
		<u>164,000</u>
Transportation Improvements	Traffic Signal Improvements	172,000
	In-House Pavement Improvements	1,168,900
	In-House Sidewalk Improvements	787,000
		<u>2,127,900</u>
Trail Improvements	Trail Development	1,300,000
		<u>1,300,000</u>

City of Fayetteville, Arkansas
Sales Tax Capital Improvements Fund
Capital Budget

Project Category	Project Title	Budgeted 2009
Information Technology Improvements	Document Management	27,500
	Geographic Information System (GIS)	110,000
	Local Area Network (LAN) Upgrade	100,000
	Printer Replacements	18,000
	Microcomputer Replacements	55,000
	AccessFayetteville Technical Improvements	25,000
		<u>335,500</u>
Other Capital Improvements	P.E.G. Television Center - Equipment	42,000
	Building Improvements	173,000
	Telecommunication Systems Upgrades	16,000
	Energy Efficiency Program	12,500
	Laptop Computers for Council Chambers	10,000
		<u>253,500</u>
Transfer to General Fund	Transfers to/from Sales Tax Fund	<u>417,900</u>
		<u>417,900</u>
Transfer to Fire Bond	Fire Station #3/#5 - Lease Payment	<u>280,000</u>
		<u>280,000</u>
		<u><u>\$ 6,952,000</u></u>

Wastewater System Improvements Project Fund

The **Wastewater System Improvements Project Fund** accounts for the bond proceeds to construct and equip a new wastewater treatment plant.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Wastewater System Improvements Project Fund (4480)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Investment Earnings	\$ 2,402,024	\$ 150,900	\$ 294,576	\$ 111,700
Proceeds from Bond Sales/RLF Loan	8,799,123	3,737,104	3,737,104	0
Total Revenue	11,201,147	3,888,004	4,031,680	111,700
Expenditures:				
Audit Expense	2,700	6,000	6,000	3,000
Wastewater System Improvements Project	54,303,553	15,497,764	15,497,764	0
Transfer to Other Funds	0	2,574,032	2,574,032	0
Transfer to Wastewater Sales Tax Bond Fund	3,000,010	0	0	0
Transfer to Shop	106,930	0	0	0
Total Expenditures	57,413,193	18,077,796	18,077,796	3,000
Income (Loss)	\$ (46,212,046)	\$ (14,189,792)	\$ (14,046,116)	\$ 108,700

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 60,768,862	\$ 14,556,816	\$ 14,556,816	\$ 510,700
Income (Loss)	<u>(46,212,046)</u>	<u>(14,189,792)</u>	<u>(14,046,116)</u>	<u>108,700</u>
Ending Fund Balance	\$ <u>14,556,816</u>	\$ <u>367,024</u>	\$ <u>510,700</u>	\$ <u>619,400</u>

TIF Capital Improvements Fund

The **Tax Increment Financing (TIF) Capital Improvements Fund** accounts for the bond proceeds to demolish the Mountain Inn Structure located on College Avenue.

City of Fayetteville, Arkansas
 2009 Operating Budget
 TIF Capital Improvements Fund (4490)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Investment Earnings	\$ 11,362	\$ 0	\$ 0	\$ 0
Total Revenue	<u>11,362</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures:				
TIF Capital Improvements Project	157,548	64,162	64,162	0
Professional Services	2,200	2,270	2,270	0
Transfer to TIF Bond	0	2,136	2,136	0
Total Expenditures	<u>159,748</u>	<u>68,568</u>	<u>68,568</u>	<u>0</u>
Income (Loss)	<u>\$ (148,386)</u>	<u>\$ (68,568)</u>	<u>\$ (68,568)</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 218,794	\$ 70,408	\$ 70,408	\$ 0
Prior Year Fund Balance Adjustment	0	0	(1,840)	0
Income (Loss)	<u>(148,386)</u>	<u>(68,568)</u>	<u>(68,568)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 70,408</u>	<u>\$ 1,840</u>	<u>\$ 0</u>	<u>\$ 0</u>

Sales Tax Construction Bond Fund

The **Sales Tax Construction Bond Fund** accounts for the bond proceeds for improvements to the wastewater treatment plant, streets, and trail construction.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Sales Tax Construction Bond Fund (4520)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Investment Earnings	\$ 2,349,723	\$ 3,000	\$ 686,451	\$ 3,500
Bond Sale / Capital Lease Proceeds	14,431,880	0	0	0
Other	1,600	0	0	0
Total Revenue	16,783,203	3,000	686,451	3,500
Expenditures:				
Audit Expense	0	3,000	3,000	3,500
Wastewater System Improvements (2006A)	10,088,566	16,549,236	16,549,236	0
Wastewater System Improvements (2007A)	0	14,212,358	14,212,358	0
Transportation Street Improvements	1,632,387	23,992,298	23,992,298	0
Transportation Trail Improvements	27,227	825,975	825,975	0
Bond Issue Costs (2006A)	6,051	0	0	0
Bond Issue Costs (2007A)	324,831	0	0	0
Total Expenditures	12,079,062	55,582,867	55,582,867	3,500
Income (Loss)	\$ 4,704,141	\$ (55,579,867)	\$ (54,896,416)	\$ 0

FUND BALANCE ANALYSIS:

Beginning Fund Balance	\$ 50,875,726	\$ 55,579,867	\$ 55,579,867	\$ 683,451
Income (Loss)	4,704,141	(55,579,867)	(54,896,416)	0
Restricted for Construction	\$ 55,579,867	\$ 0	\$ 683,451	\$ 683,451

Proprietary and Fiduciary Funds

Enterprise Funds

Water and Sewer

Solid Waste

Airport

Town Center and Parking Facility

Trust Funds

Police Pension

Fire Pension

Internal Service Fund

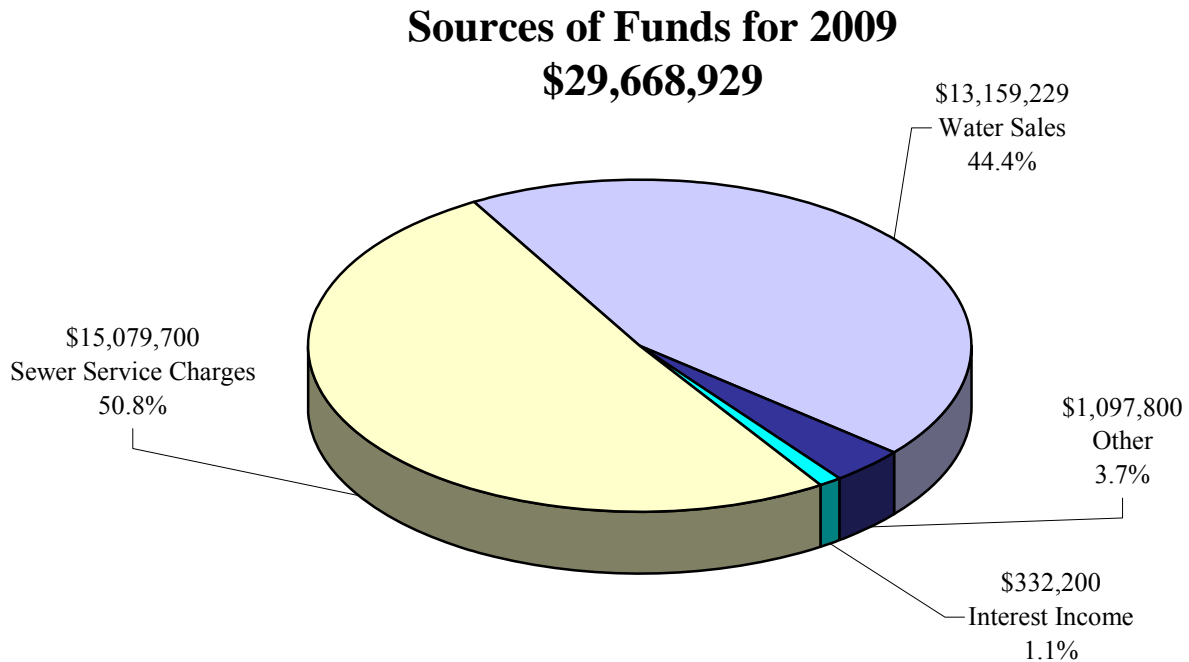
Shop

Water and Sewer Fund

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. Budgeted revenues and expenditures are balanced for 2009 on a cash basis.

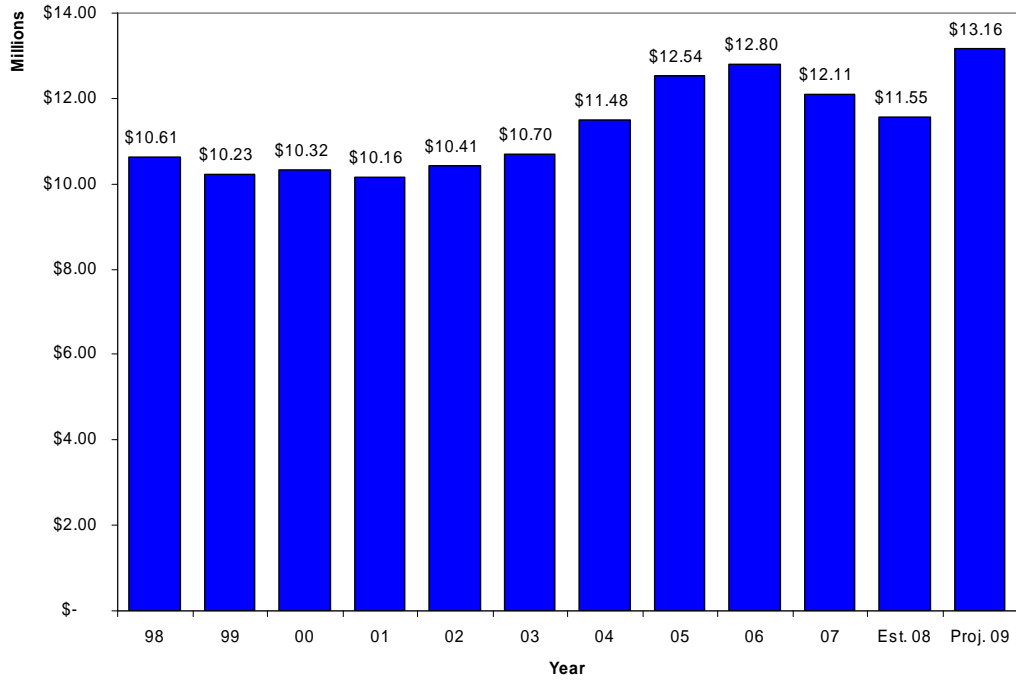
Water & Sewer Fund Revenues

For 2009, the Water & Sewer Fund is projected to have operating income of \$1,792,160 before capital expenditures. City Council approved water and sewer rate increases in 2008. The revenue projections reflect increased customer growth as well as the phased rate adjustments.



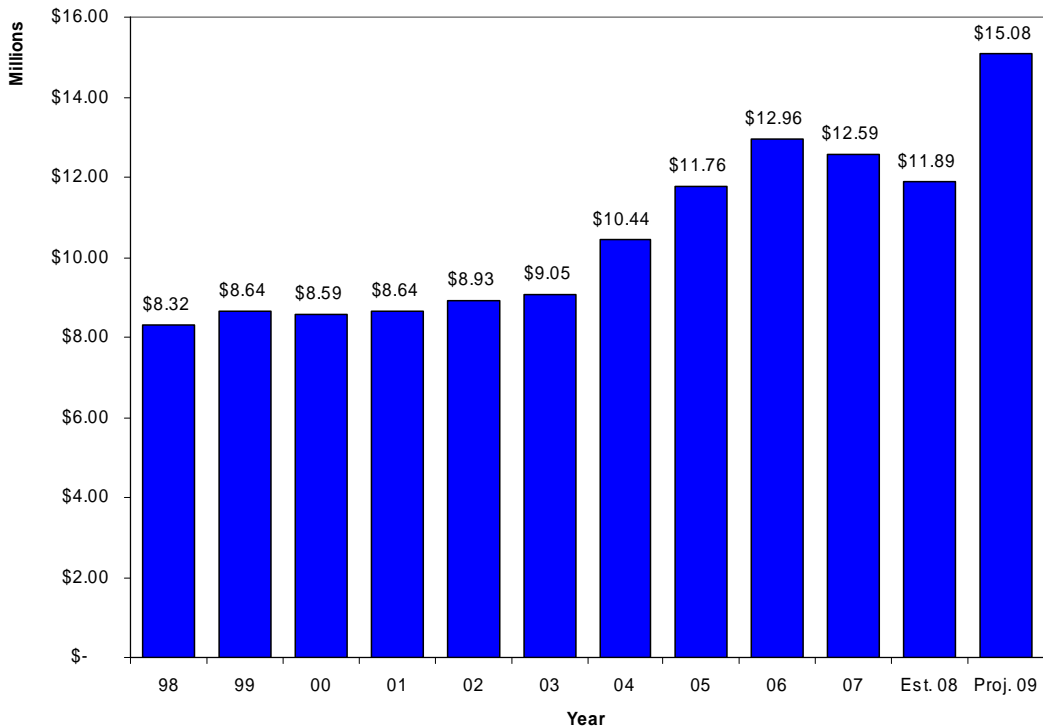
Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. The budgeted revenue for 2009 shows an increase over estimated 2008 revenue due to both a rate change (5.8% in 2009) and an expected usage increase. 2008 revenues were down when compared to 2007 due to unusual weather conditions experienced in 2008.

Water Sales



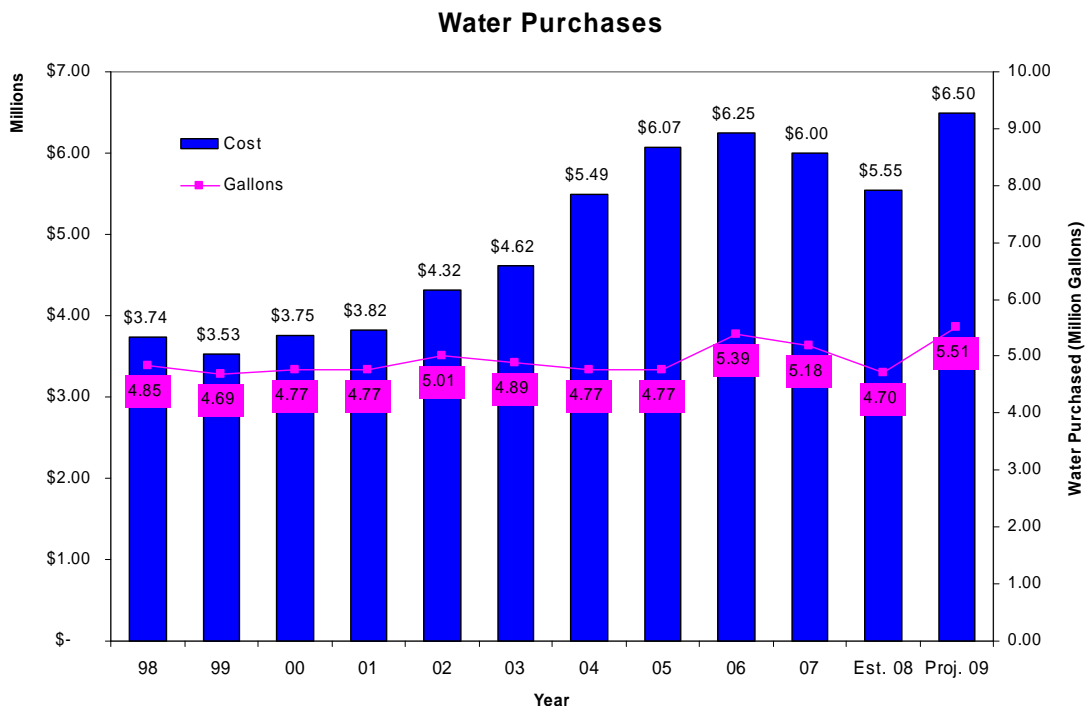
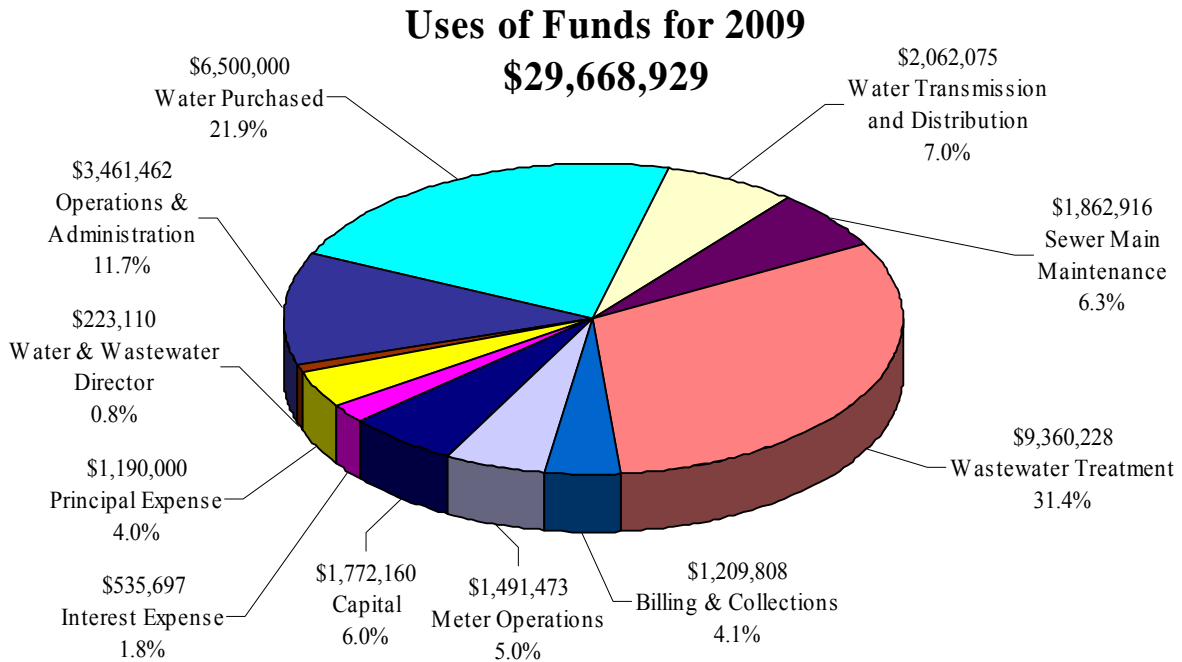
Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. The budgeted revenue for 2009 is projected to be approximately \$3 million over estimated 2008 due to a 20% rate increase approved pursuant to a rate study.

Sewer Service



Water & Sewer Fund Expenses

The wastewater treatment plant operations budgeted for 2009 represents the largest expenditure in the fund at \$9.4 million. This represents approximately 31.4% of the total operating expenses. The water purchases are budgeted at \$6.5 million, which represents 21.9% of total operating expenditures.



City of Fayetteville, Arkansas
2009 Operating Budget
Water & Sewer Fund (5400)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Water Sales	\$ 12,112,076	\$ 13,051,000	\$ 11,547,600	\$ 13,159,229
Sewer Service Charges	12,587,434	12,909,500	11,888,700	15,079,700
Other	772,628	772,200	850,574	844,600
Interest Income	691,741	520,600	332,246	332,200
Other Non-Operating	342,403	223,300	696,502	253,200
Total Revenues	26,506,282	27,476,600	25,315,622	29,668,929
Expenses:				
Water & Wastewater Director	217,003	259,859	244,970	223,110
Water Purchased	6,003,751	6,500,000	5,550,000	6,500,000
Operations & Administration	3,546,388	3,566,509	3,415,800	3,461,462
Water Transmission and Distribution	1,836,220	2,006,418	1,917,460	2,062,075
Sewer Main Maintenance	1,633,138	1,838,419	1,730,524	1,862,916
Wastewater Treatment	6,140,756	8,674,875	8,477,351	9,360,228
Billing & Collections	1,043,701	1,199,761	1,189,224	1,209,808
Meter Operations	2,168,892	1,737,488	1,595,285	1,491,473
Interest Expense	272,109	592,337	564,727	535,697
Principal Expense	1,110,000	1,150,000	1,150,000	1,190,000
Total Expenses	23,971,958	27,525,666	25,835,341	27,896,769
Income (Loss) Before Capital	\$ 2,534,324	\$ (49,066)	\$ (519,719)	\$ 1,772,160
Capital Revenues/(Expenses):				
Intergovernmental (Grants)	623,322	1,702,129	1,702,129	0
Transfer from Impact Fee	0	45,594	45,594	0
WSIP Project Management	0	(147,900)	0	0
Transfer from Wastewater Improvements	0	147,900	0	0
Capital Expenditures	(4,172,712)	(10,493,449)	(10,441,250)	(1,772,160)
Transfer to Shop Fund	(121,922)	0	0	0
Total Capital Revenues/(Expenses):	(3,671,312)	(8,745,726)	(8,693,527)	(1,772,160)
Income (Loss) After Capital	\$ (1,136,988)	\$ (8,794,792)	\$ (9,213,246)	\$ 0
Total Budget	\$ 28,266,592	\$ 38,167,015	\$ 36,276,591	\$ 29,668,929

City of Fayetteville, Arkansas
2009 Projected Operating Performance
Water & Sewer Fund (5400)

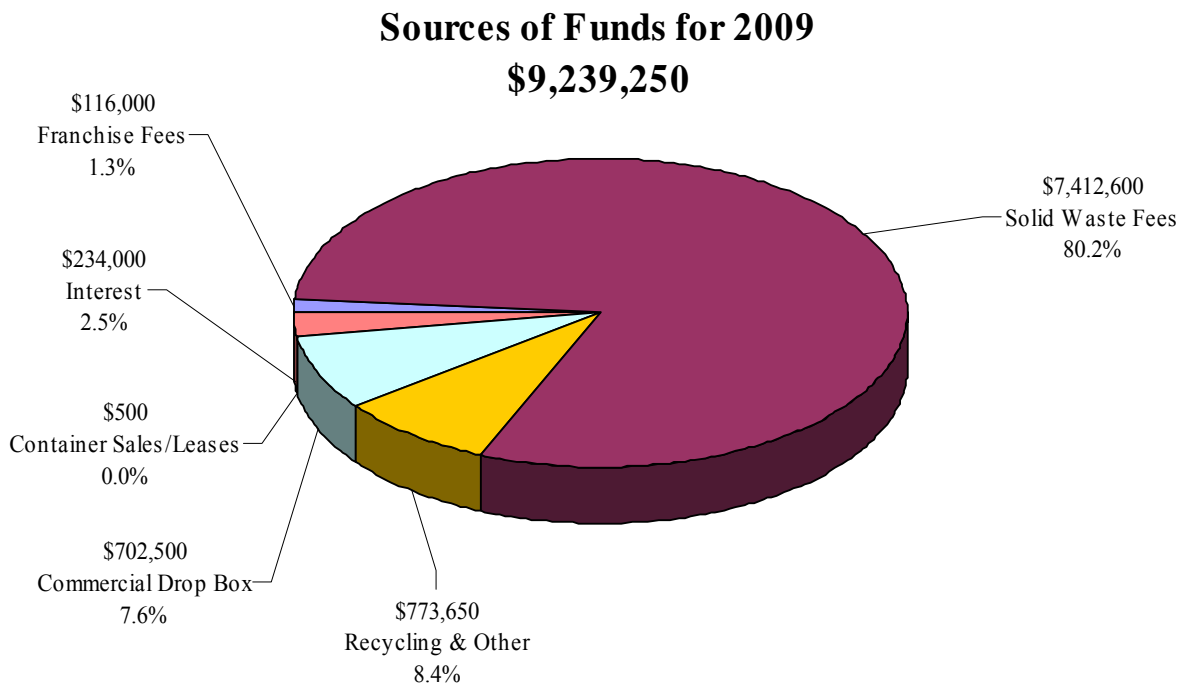
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Water Sales	\$ 12,112,076	\$ 13,051,000	\$ 11,547,600	\$ 13,159,229
Sewer Service Charges	12,587,434	12,909,500	11,888,700	15,079,700
Intergovernmental (Grants)	623,322	1,702,129	1,702,129	0
Other	1,115,031	995,500	1,547,076	1,097,800
Interest Income	691,741	520,600	332,246	332,200
Transfer from Wastewater Improvements	0	147,900	0	0
Transfer from Impact Fee	0	45,594	45,594	0
Total Revenues	<u>27,129,604</u>	<u>29,372,223</u>	<u>27,063,345</u>	<u>29,668,929</u>
Expenses:				
Water & Wastewater Director	217,003	259,859	244,970	223,110
WSIP Project Management	0	147,900	0	0
Water Purchased	6,003,751	6,500,000	5,550,000	6,500,000
Operations & Administration	3,546,388	3,566,509	3,415,800	3,461,462
Water Transmission and Distribution	1,836,220	2,006,418	1,917,460	2,062,075
Sewer Main Maintenance	1,633,138	1,838,419	1,730,524	1,862,916
Wastewater Treatment	6,140,756	8,674,875	8,477,351	9,360,228
Billing & Collections	1,043,701	1,199,761	1,189,224	1,209,808
Meter Operations	2,168,892	1,737,488	1,595,285	1,491,473
Interest Expense	272,109	592,337	564,727	535,697
Total Expenses	<u>22,861,958</u>	<u>26,523,566</u>	<u>24,685,341</u>	<u>26,706,769</u>
Income (Loss) Before Contributions/ Depreciation/Transfers	<u>\$ 4,267,646</u>	<u>\$ 2,848,657</u>	<u>\$ 2,378,004</u>	<u>\$ 2,962,160</u>
Depreciation/Transfers:				
Transfer to Shop Fund	(121,922)	0	0	0
Capital Contributions	24,509,876	111,885,099	111,885,099	37,779,034
Depreciation Expense	<u>(4,725,940)</u>	<u>(7,352,200)</u>	<u>(7,352,200)</u>	<u>(12,488,805)</u>
Change in Net Assets	<u>\$ 23,929,660</u>	<u>\$ 107,381,556</u>	<u>\$ 106,910,903</u>	<u>\$ 28,252,389</u>
NET ASSET ANALYSIS:				
Beginning Net Assets	\$ 144,720,972	\$ 168,650,632	\$ 168,650,632	\$ 286,002,785
Change in Net Assets	<u>23,929,660</u>	<u>117,875,005</u>	<u>117,352,153</u>	<u>28,252,389</u>
Ending Net Assets	<u>168,650,632</u>	<u>286,525,637</u>	<u>286,002,785</u>	<u>314,255,174</u>
Net Investment in Capital Assets	157,150,365	262,793,264	262,793,264	289,233,493
Restricted for Debt Service	1,600,725	1,600,725	1,600,725	1,337,514
Unrestricted	<u>9,899,542</u>	<u>22,131,648</u>	<u>21,608,796</u>	<u>23,684,167</u>
Ending Net Assets	<u>\$ 168,650,632</u>	<u>\$ 286,525,637</u>	<u>\$ 286,002,785</u>	<u>\$ 314,255,174</u>
Capital Expenditures	<u>\$ 4,172,712</u>	<u>\$ 10,493,449</u>	<u>\$ 10,441,250</u>	<u>\$ 1,772,160</u>

Solid Waste Fund

The **Solid Waste Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. For 2009, the Solid Waste Fund is projected to have an operating surplus of \$133,000 before capital. Budgeted revenues and expenditures are balanced for 2009 on a cash basis.

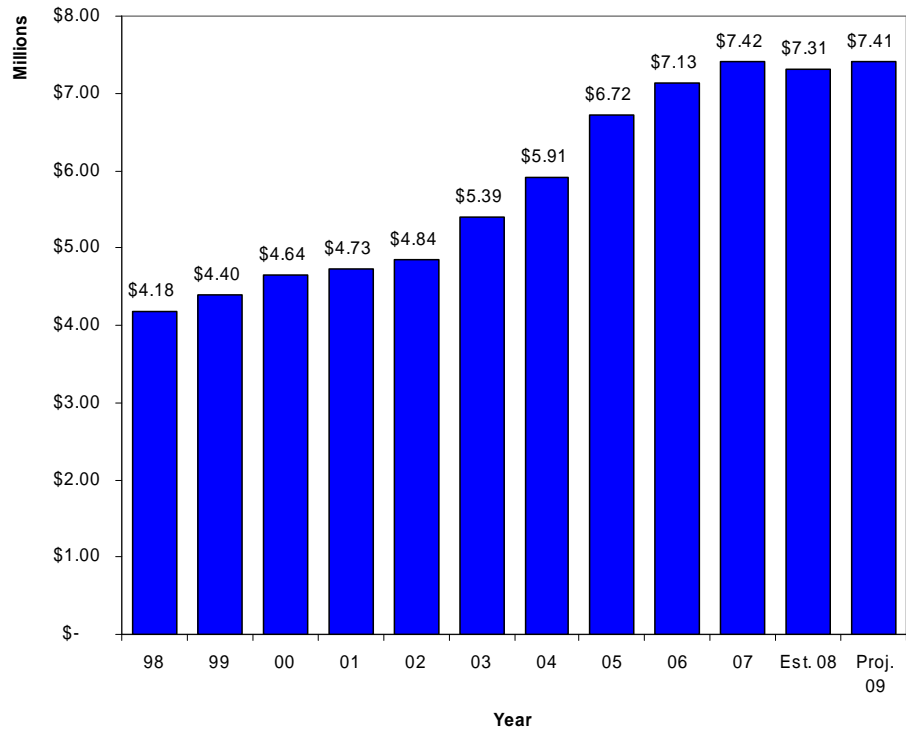
Solid Waste Fund Revenues

For 2009, the Solid Waste Fund sources of funds are budgeted at \$9,239,250. Solid Waste fees make up the largest source of revenue (80.2%).



Solid Waste Fees: Solid Waste Fee revenue has averaged approximately 6.4% annually from 1997 to 2007. The 2009 revenues are projected to be 1.3% over estimated 2008 based on a projected customer base increase.

Solid Waste Fees

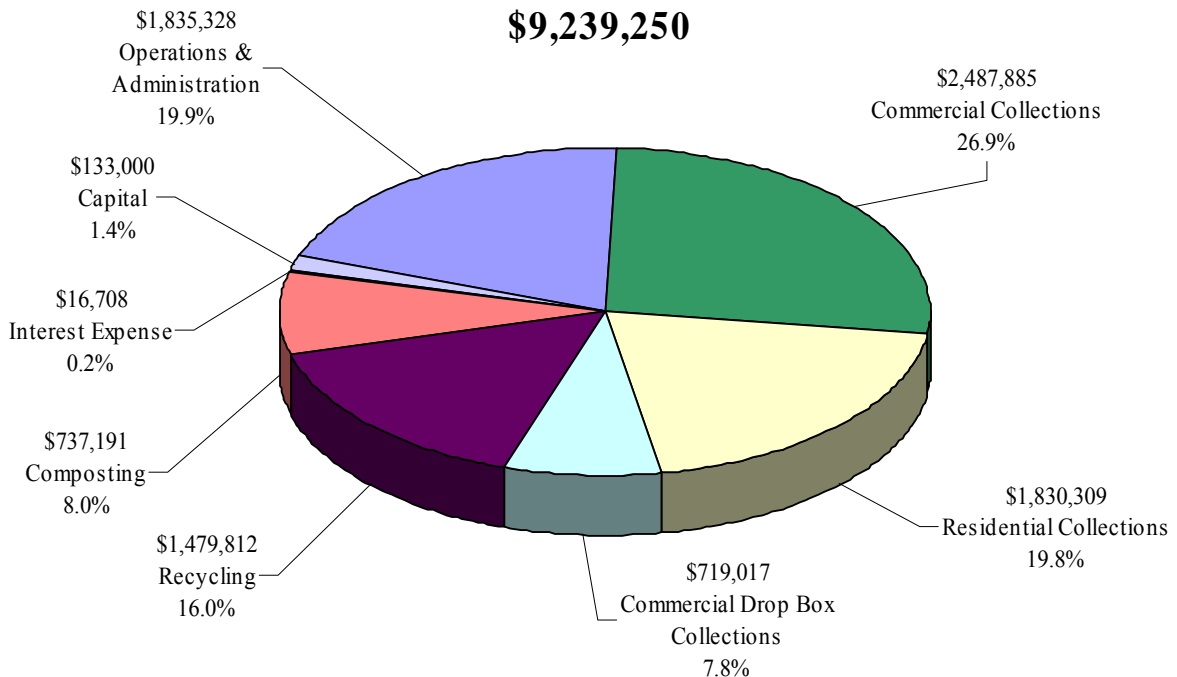


Solid Waste Fund Expenses

Expenses for the Solid Waste Fund are budgeted at \$9,239,250 for 2009. Commercial collections and related activity make up the largest segment of the budget.

Uses of Funds for 2009

\$9,239,250



City of Fayetteville, Arkansas
2009 Operating Budget
Solid Waste Fund (5500)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Revenues:</u>				
Franchise Fees	\$ 186,902	\$ 178,000	\$ 113,851	\$ 116,000
Solid Waste Fees	7,415,114	7,422,000	7,309,570	7,412,600
Recycling Revenue	626,335	604,000	725,485	760,650
Commercial Drop Box	685,490	646,000	696,212	702,500
Interest Income	315,233	229,000	234,000	234,000
Other	88,841	512,000	696,040	13,500
Total Revenues	9,317,915	9,591,000	9,775,158	9,239,250
<u>Expenses:</u>				
Operations & Administration	1,557,376	2,268,442	2,058,053	1,835,328
Commercial Collections	2,064,959	2,428,974	2,277,233	2,487,885
Residential Collections	1,560,786	1,773,834	1,655,689	1,830,309
Commercial Drop Box Collections	510,861	780,111	636,939	719,017
Recycling	1,290,164	1,686,309	1,534,167	1,479,812
Composting	515,656	668,622	659,583	737,191
Interest Expense	5,778	16,708	1,020	16,708
Total Expenses	7,505,580	9,623,000	8,822,684	9,106,250
Income (Loss) Before Capital	\$ 1,812,335	\$ (32,000)	\$ 952,474	\$ 133,000
<u>Capital Revenues/(Expenses):</u>				
Intergovernmental (Grants)	81,605	0	0	0
Capital Expenditures	(311,568)	(189,867)	(189,867)	(133,000)
Transfer to Shop Fund	(29,601)	(385,000)	(385,000)	0
Total Capital Revenues/(Expenses):	(259,564)	(574,867)	(574,867)	(133,000)
Income (Loss) After Capital	\$ 1,552,771	\$ (606,867)	\$ 377,607	\$ 0
 Total Budget	 \$ 7,846,749	 \$ 10,197,867	 \$ 9,397,551	 \$ 9,239,250

City of Fayetteville, Arkansas
2009 Projected Operating Performance
Solid Waste Fund (5500)

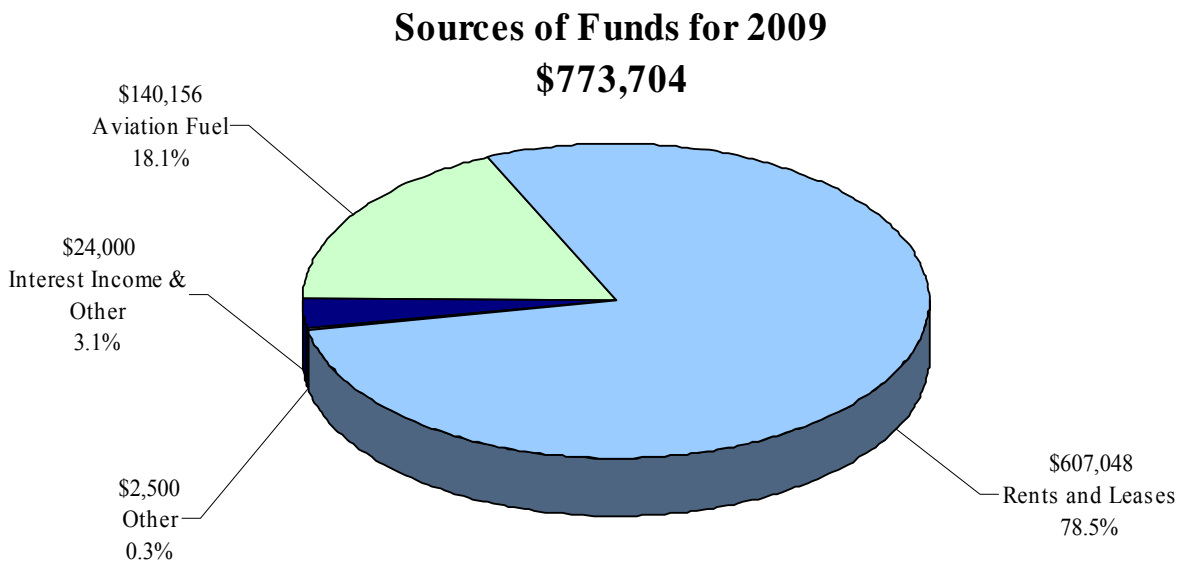
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Franchise Fees	\$ 186,902	\$ 178,000	\$ 113,851	\$ 116,000
Solid Waste Fees	7,415,114	7,422,000	7,309,570	7,412,600
Recycling Revenue	626,335	604,000	725,485	760,650
Commercial Drop Box	685,490	646,000	696,212	702,500
Interest Income	315,233	229,000	234,000	234,000
Other	88,841	512,000	696,040	13,500
Intergovernmental (Grants)	81,605	0	0	0
Total Revenues	9,399,520	9,591,000	9,775,158	9,239,250
Expenses:				
Operations & Administration	1,557,376	2,268,442	2,058,053	1,835,328
Commercial Collections	2,064,959	2,428,974	2,277,233	2,487,885
Residential Collections	1,560,786	1,773,834	1,655,689	1,830,309
Commercial Drop Box Collections	510,861	780,111	636,939	719,017
Recycling	1,290,164	1,686,309	1,534,167	1,479,812
Composting	515,656	668,622	659,583	737,191
Interest Expense	5,778	16,708	1,020	16,708
Total Expenses	7,505,580	9,623,000	8,822,684	9,106,250
Income (Loss) Before Depreciation/Transfers	\$ 1,893,940	\$ (32,000)	\$ 952,474	\$ 133,000
Depreciation/Transfers:				
Transfer to Shop Fund	29,601	385,000	385,000	0
Depreciation Expense	141,042	176,900	176,900	202,171
Change in Net Assets	\$ 1,723,297	\$ (593,900)	\$ 390,574	\$ (69,171)
NET ASSET ANALYSIS:				
Beginning Net Assets	\$ 6,738,254	\$ 8,461,551	\$ 8,461,551	\$ 8,852,125
Change in Net Assets	1,723,297	(593,900)	390,574	(69,171)
Ending Net Assets	8,461,551	7,867,651	8,852,125	8,782,954
Net Investment in Capital Assets	1,965,003	1,977,970	1,977,970	1,908,799
Unrestricted	6,496,548	5,889,681	6,874,155	6,874,155
Ending Net Assets	\$ 8,461,551	\$ 7,867,651	\$ 8,852,125	\$ 8,782,954
Capital Expenditures	\$ 311,568	\$ 189,867	\$ 189,867	\$ 133,000

Airport Fund

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from rents and leases. For 2009, the Airport Fund is projected to break even before depreciation expense. Budgeted revenues and expenditures are balance for 2009 on a cash basis.

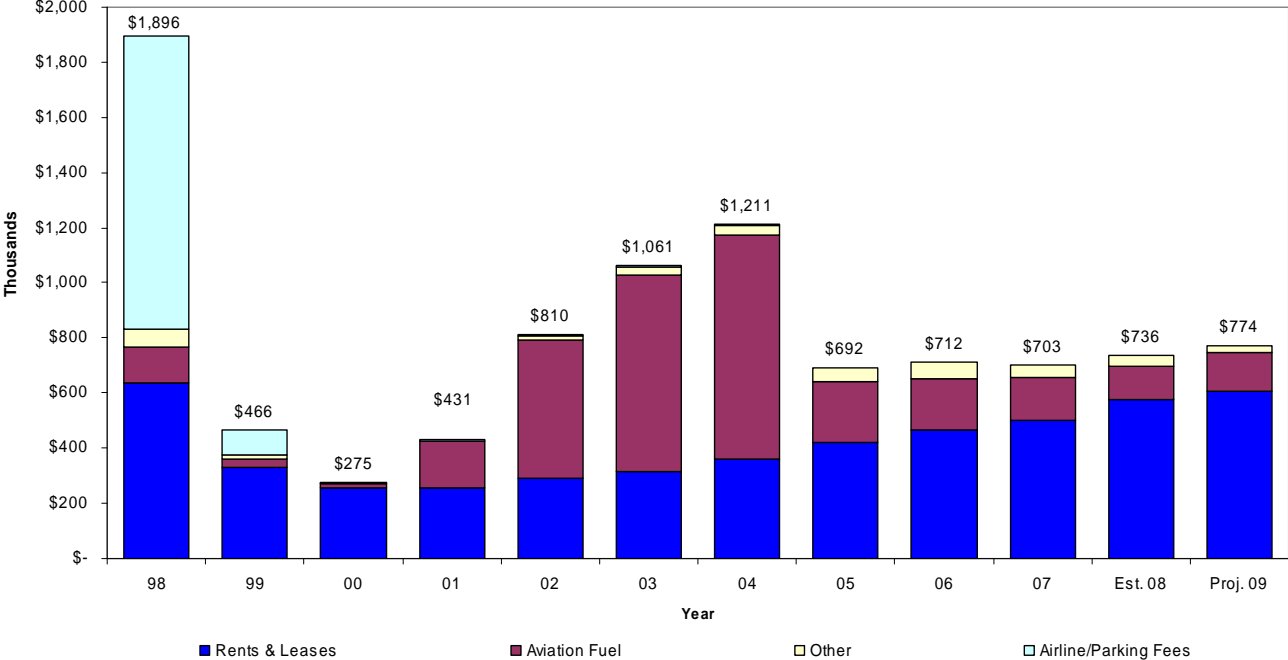
Airport Fund Revenues

For 2009, the Airport Fund sources of funds are budgeted at \$773,704. Rents and Leases make up the largest source of revenue (78.5%).



The chart on the following page shows all of the Airport Fund's operating revenues by type. From 1998 and in prior years, Airline Fees and Parking Fees made up the majority of Airport Fund revenue. Once the Northwest Arkansas Regional airport opened on November 1, 1998, commercial air service was discontinued at Drake Field and revenues were comprised of Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. Currently the Airport Fund's major source of revenue is through the rental of corporate and private T-Hangars and rental of the airport terminal building to the U.S. Post Office, a florist, a restaurant, and a hair salon.

Airport Fund Total Operating Revenues



City of Fayetteville, Arkansas
2009 Operating Budget
Airport Fund (5550)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Revenues:</u>				
Rents and Leases	\$ 503,226	\$ 582,000	\$ 576,748	\$ 607,048
Aviation Fuel	153,478	166,000	120,851	140,156
Other	5,328	3,000	12,000	2,500
Interest Income	41,467	22,000	26,000	24,000
Total Revenues	<u>703,499</u>	<u>773,000</u>	<u>735,599</u>	<u>773,704</u>
<u>Expenses:</u>				
Airport Administration	512,899	496,521	439,861	433,813
Airport Maintenance	279,612	251,968	244,387	260,557
General Fund Loan Interest/Principal	0	81,667	81,667	79,334
Airport Capital Expenditures	150,943	42,230	42,230	0
Total Expenses	<u>943,454</u>	<u>872,386</u>	<u>808,145</u>	<u>773,704</u>
Income (Loss) Before Capital	<u>\$ (239,955)</u>	<u>\$ (99,386)</u>	<u>\$ (72,546)</u>	<u>\$ 0</u>
<u>Capital Revenues/(Expenses):</u>				
Intergovernmental (Grants)	759,199	166,920	241,299	0
Capital Expenditures	<u>(1,299,238)</u>	<u>(229,562)</u>	<u>(229,562)</u>	<u>0</u>
Total Capital Revenues/(Expenses)	<u>(540,039)</u>	<u>(62,642)</u>	<u>11,737</u>	<u>0</u>
Income (Loss) After Capital	<u>\$ (779,994)</u>	<u>\$ (162,028)</u>	<u>\$ (60,809)</u>	<u>\$ 0</u>
 Total Budget	 <u>\$ 2,242,692</u>	 <u>\$ 1,101,948</u>	 <u>\$ 1,037,707</u>	 <u>\$ 773,704</u>

City of Fayetteville, Arkansas
2009 Projected Operating Performance
Airport Fund (5550)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Rents and Leases	\$ 503,226	\$ 582,000	\$ 576,748	\$ 607,048
Aviation Fuel	153,478	166,000	120,851	140,156
Other	5,328	3,000	12,000	2,500
Interest Income	41,467	22,000	26,000	24,000
Intergovernmental (Grants)	759,199	166,920	241,299	0
Total Revenues	<u>1,462,698</u>	<u>939,920</u>	<u>976,898</u>	<u>773,704</u>
Expenses:				
Airport Administration	512,899	496,521	439,861	433,813
Airport Maintenance	279,612	251,968	244,387	260,557
Interest Expense	0	81,667	81,667	79,334
Airport Capital Expenditures	150,943	42,230	42,230	0
Total Expenses	<u>943,454</u>	<u>872,386</u>	<u>808,145</u>	<u>773,704</u>
Income (Loss) Before Depreciation	<u>\$ 519,244</u>	<u>\$ 67,534</u>	<u>\$ 168,753</u>	<u>\$ 0</u>
Depreciation Expense	<u>1,361,166</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,540,000</u>
Change in Net Assets	<u>\$ (841,922)</u>	<u>\$ (1,332,466)</u>	<u>\$ (1,231,247)</u>	<u>\$ (1,540,000)</u>

NET ASSET ANALYSIS:

Beginning Net Assets	\$ 16,141,786	\$ 15,299,864	\$ 15,299,864	\$ 14,068,617
Change in Net Assets	(841,922)	(1,332,466)	(1,231,247)	(1,540,000)
Ending Net Assets	<u>15,299,864</u>	<u>13,967,398</u>	<u>14,068,617</u>	<u>12,528,617</u>
Net Investment in Capital Assets	15,317,984	14,147,546	14,147,546	12,607,546
Unrestricted	(18,120)	(180,148)	(78,929)	(78,929)*
Ending Net Assets	<u>\$ 15,299,864</u>	<u>\$ 13,967,398</u>	<u>\$ 14,068,617</u>	<u>\$ 12,528,617</u>
Capital Expenditures	<u>\$ 1,299,238</u>	<u>\$ 229,562</u>	<u>\$ 229,562</u>	<u>\$ 0</u>

* This is due to a long term interfund loan from the General Fund recorded as a liability but not deducted from net investment in Capital Assets. This presentation is required by GAAP.

Town Center and Parking Facility Fund

The **Town Center and Parking Facility Fund** accounts for the Town Center Building and the associated special obligation debt. Budgeted revenues and expenditures are balanced for 2009 on a cash basis.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Town Center and Parking Facility Fund (5600)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Revenues:</u>				
Interest Income	\$ 15,384	\$ 14,200	\$ 7,100	\$ 7,000
Contribution from Advertising & Promotion	667,388	610,100	702,206	692,935
Total Revenues	682,772	624,300	709,306	699,935
<u>Expenses:</u>				
Audit Expense	1,900	2,200	2,200	500
Rent	1,697	1,697	1,697	1,697
Professional Services	0	2,080	2,080	2,080
Interest Expense	160,264	149,388	149,388	136,717
Trustee Fees/Bond Amortizations	18,940	18,941	18,941	18,941
Principal Expense	520,000	535,000	535,000	540,000
Total Expenses	702,801	709,306	709,306	699,935
Change in Net Assets	\$ (20,029)	\$ (85,006)	\$ 0	\$ 0
Total Budget	\$ 702,801	\$ 709,306	\$ 709,306	\$ 699,935

City of Fayetteville, Arkansas
 2009 Projected Operating Performance
 Town Center and Parking Facility Fund (5600)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Interest Income	\$ 15,384	\$ 14,200	\$ 7,100	\$ 7,000
Contribution from Advertising & Promotion	667,388	610,100	702,206	692,935
Total Revenues	682,772	624,300	709,306	699,935
Expenses:				
Audit Expense	1,900	2,200	2,200	500
Rent	1,697	1,697	1,697	1,697
Professional Services	0	2,080	2,080	2,080
Interest Expense	160,264	149,388	149,388	136,717
Trustee Fees/Bond Amortizations	18,940	18,941	18,941	18,941
Depreciation Expense	367,760	367,760	367,760	367,760
Total Expenses	550,561	542,066	542,066	527,695
Change in Net Assets	\$ 132,211	\$ 82,234	\$ 167,240	\$ 172,240

NET ASSET ANALYSIS:

Beginning Net Assets	\$ 2,475,791	\$ 2,608,002	\$ 2,608,002	\$ 2,775,242
Change in Net Assets	132,211	82,234	167,240	172,240
Ending Net Assets	2,608,002	2,690,236	2,775,242	2,947,482
Net Investment in Capital Assets	2,274,715	2,356,949	2,441,955	2,614,195
Restricted for Debt Service	148,623	148,623	148,623	148,623
Unrestricted	184,664	184,664	184,664	184,664
Ending Net Assets	\$ 2,608,002	\$ 2,690,236	\$ 2,775,242	\$ 2,947,482

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Police Pension Fund

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board.

City of Fayetteville, Arkansas
 2009 Operating Budget
 Police Pension Fund (6800)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Additions:				
Property Tax	\$ 388,877	\$ 442,000	\$ 447,700	\$ 483,000
State Insurance Turnback	321,232	321,000	272,799	276,400
Court Fines and Fees	106,385	105,300	126,394	126,300
Investment Earnings	816,106	266,200	260,163	248,600
Other	11,713	0	6,000	0
Total Additions	1,644,313	1,134,500	1,113,056	1,134,300
Deductions:				
Office Supplies	0	139	80	139
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,500	0	2,500
Legal Services	0	1,500	0	500
Bank Service Charges	195	210	210	210
Benefit Payments	1,697,359	1,753,908	1,709,438	1,754,908
Total Deductions	1,701,054	1,761,757	1,713,228	1,761,757
Change In Net Assets	\$ (56,741)	\$ (627,257)	\$ (600,172)	\$ (627,457)

NET ASSET ANALYSIS:

Beginning Net Assets	\$ 10,891,530	\$ 10,834,789	\$ 10,834,789	\$ 10,234,617
Change in Net Assets	(56,741)	(627,257)	(600,172)	(627,457)
Ending Net Assets	\$ 10,834,789	\$ 10,207,532	\$ 10,234,617	\$ 9,607,160

Fire Pension Fund

The **Fire Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board.

City of Fayetteville, Arkansas
2009 Operating Budget
Fire Pension Fund (6810)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Additions:				
Property Tax	\$ 388,877	\$ 442,000	\$ 447,700	\$ 483,000
State Insurance Turnback	188,984	188,900	177,365	178,031
Investment Earnings	641,243	214,700	129,655	180,972
Officer Contributions	6,986	7,300	1,356	0
General Fund Contributions	13,973	14,500	2,713	0
Other	1,044	0	0	0
Total Additions	<u>1,241,107</u>	<u>867,400</u>	<u>758,789</u>	<u>842,003</u>
Deductions:				
Office Supplies and Printing	0	39	39	39
Publications and Dues	150	150	150	150
Travel & Training	0	3,600	2,549	3,600
Audit Expense	3,500	3,500	3,500	3,500
Legal Services	0	1,000	0	1,000
Bank Service Charges	206	250	220	250
Benefit Payments	1,594,831	1,533,744	1,511,233	1,533,744
Total Deductions	<u>1,598,687</u>	<u>1,542,283</u>	<u>1,517,691</u>	<u>1,542,283</u>
Change in Net Assets	<u>\$ (357,580)</u>	<u>\$ (674,883)</u>	<u>\$ (758,902)</u>	<u>\$ (700,280)</u>

NET ASSET ANALYSIS:

Beginning Net Assets	\$ 8,573,124	\$ 8,215,544	\$ 8,215,544	\$ 7,456,642
Change in Net Assets	<u>(357,580)</u>	<u>(674,883)</u>	<u>(758,902)</u>	<u>(700,280)</u>
Ending Net Assets	<u>\$ 8,215,544</u>	<u>\$ 7,540,661</u>	<u>\$ 7,456,642</u>	<u>\$ 6,756,362</u>

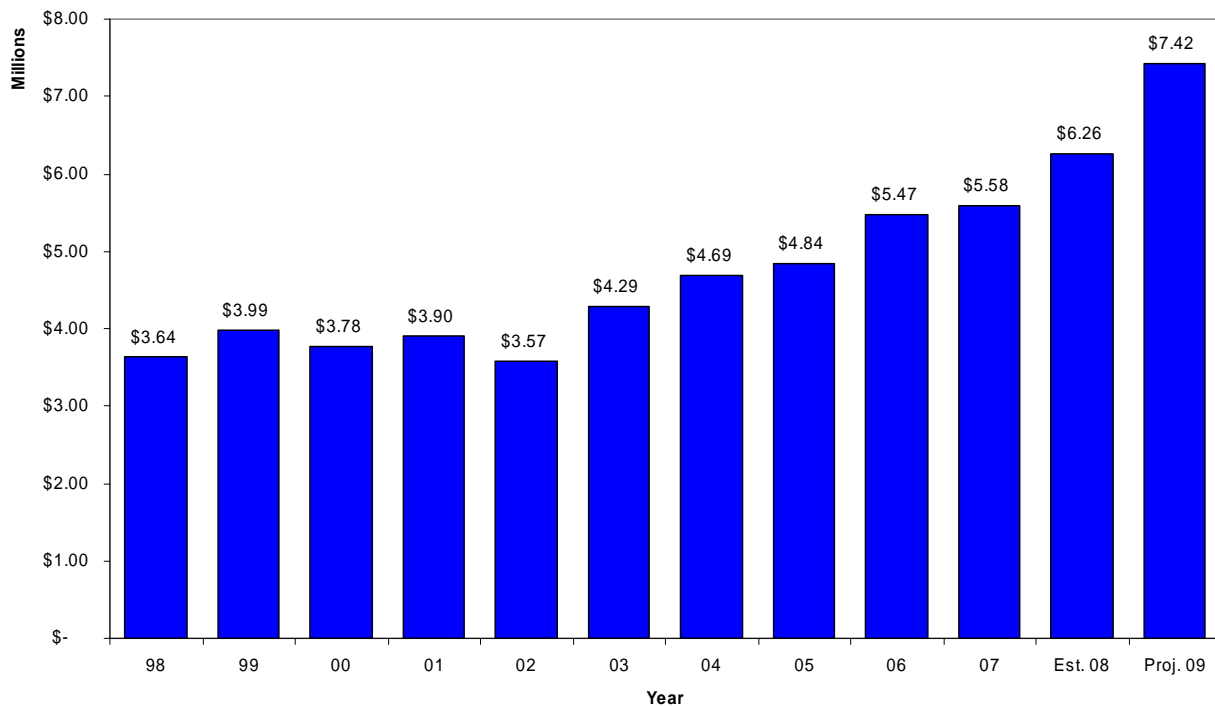
Shop Fund

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2009 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by Staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will exceed expenditures for 2009; however, funds must be accumulated for the future purchases to maintain the fleet at a proper level.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool Charges, Shop Overhead Charges, and Fuel Charges) as a whole make up 96% of total Shop Fund revenue and are budgeted in 2009 at \$7,422,900. Replacement Charges (\$3,053,000) are the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool Charges (\$1,378,000) and Shop Overhead Charges (\$630,000) are the monthly fees user divisions pay to the Shop Fund for the on-going maintenance that is provided for the life of the vehicles and equipment. Fuel Charges (\$2,244,000) is the revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



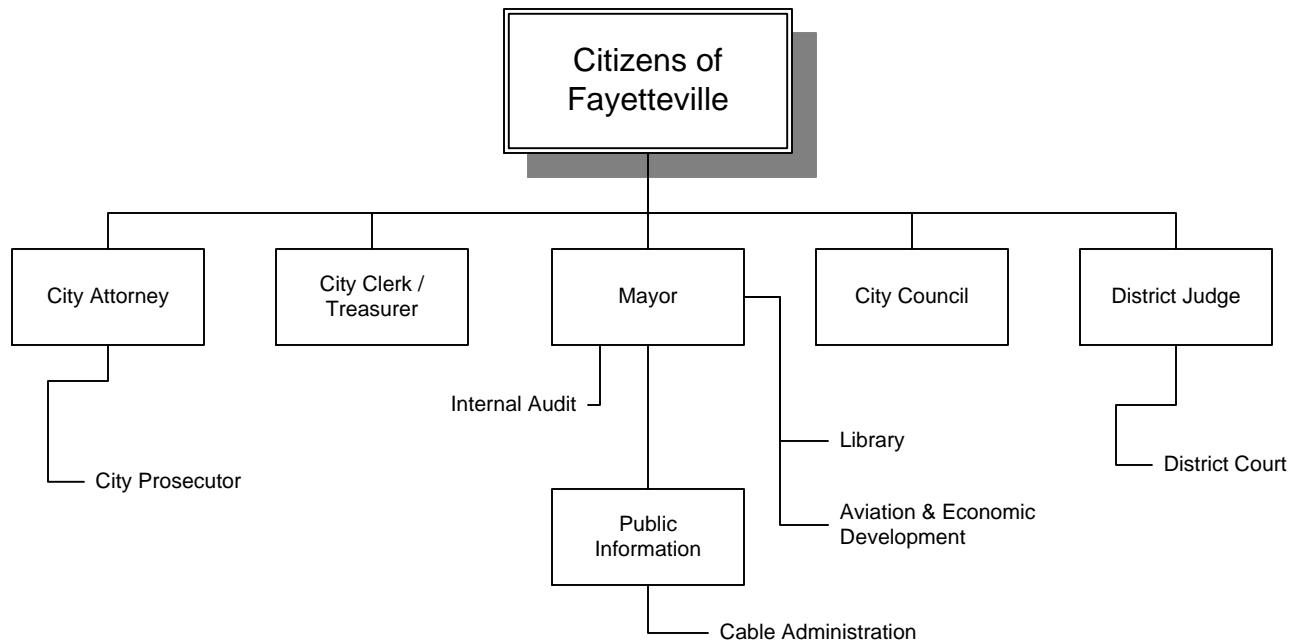
City of Fayetteville, Arkansas
2009 Operating Budget
Shop Fund (9700)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Revenues:</u>				
Motor Pool Charges	\$ 1,245,655	\$ 1,185,000	\$ 1,164,000	\$ 1,378,000
Replacement Charges	2,726,347	2,976,000	2,769,000	3,053,000
Shop Overhead Charges	255,424	522,000	512,358	630,000
Fuel Charges	1,251,350	1,296,000	1,700,000	2,244,000
Maintenance Charges	104,337	87,000	117,646	117,900
Shop Rental Pool Revenue	67,504	70,000	59,460	59,300
Interest Income	429,285	310,000	226,073	226,000
Other	63,833	0	17,697	0
Total Revenues	6,143,735	6,446,000	6,566,234	7,708,200
<u>Expenses:</u>				
Vehicle Maintenance Program	2,742,900	2,920,978	2,899,503	3,054,957
Gasoline/Diesel Expense	1,228,820	1,254,750	1,428,770	2,172,600
Total Expenses	3,971,720	4,175,728	4,328,273	5,227,557
Income (Loss) Before Capital	\$ 2,172,015	\$ 2,270,272	\$ 2,237,961	\$ 2,480,643
<u>Capital Revenues/(Expenses):</u>				
Transfer from Water & Sewer	121,922	0	0	0
Transfer from Capital Improvements	25,280	0	0	0
Transfer from Wastewater Improvements	106,930	0	0	0
Transfer from Solid Waste	29,601	385,000	385,000	0
Transfer from Sales Tax Construction	0	61,396	61,396	0
Capital Expenditures	(3,304,316)	(4,377,733)	(4,377,733)	(1,466,000)
Gain (Loss) on Sale of Fixed Assets	361,837	0	(3,165)	0
Total Capital Revenues/(Expenses)	(2,658,746)	(3,931,337)	(3,934,502)	(1,466,000)
Income (Loss) After Capital	\$ (486,731)	\$ (1,661,065)	\$ (1,696,541)	\$ 1,014,643
Total Budget	\$ 7,276,036	\$ 8,553,461	\$ 8,706,006	\$ 6,693,557

City of Fayetteville, Arkansas
2009 Projected Operating Performance
Shop Fund (9700)

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Revenues:				
Motor Pool Charges	\$ 1,245,655	\$ 1,185,000	\$ 1,164,000	\$ 1,378,000
Replacement Charges	2,726,347	2,976,000	2,769,000	3,053,000
Shop Overhead Charges	255,424	522,000	512,358	630,000
Fuel Charges	1,251,350	1,296,000	1,700,000	2,244,000
Maintenance Charges	104,337	87,000	117,646	117,900
Shop Rental Pool Revenue	67,504	70,000	59,460	59,300
Interest Income	429,285	310,000	226,073	226,000
Gain (Loss) on Sale of Fixed Assets	361,837	0	(3,165)	0
Other	63,833	0	17,697	0
Transfer from Water & Sewer	121,922	0	0	0
Transfer from Capital Improvements	25,280	0	0	0
Transfer from Wastewater Improvements	106,930	0	0	0
Transfer from Solid Waste	29,601	385,000	385,000	0
Transfer from Sales Tax Construction	0	61,396	61,396	0
Total Revenues	<u>6,789,305</u>	<u>6,892,396</u>	<u>7,009,465</u>	<u>7,708,200</u>
Expenses:				
Vehicle Maintenance Program	2,742,900	2,920,978	2,899,503	3,054,957
Gasoline/Diesel Expense	1,228,820	1,254,750	1,428,770	2,172,600
Total Expenses	<u>3,971,720</u>	<u>4,175,728</u>	<u>4,328,273</u>	<u>5,227,557</u>
Income (Loss) Before Depreciation	<u>\$ 2,817,585</u>	<u>\$ 2,716,668</u>	<u>\$ 2,681,192</u>	<u>\$ 2,480,643</u>
Depreciation Expense	<u>2,056,324</u>	<u>2,261,000</u>	<u>2,261,000</u>	<u>2,480,643</u>
Change in Net Assets	<u>\$ 761,261</u>	<u>\$ 455,668</u>	<u>\$ 420,192</u>	<u>\$ 0</u>
<hr/> NET ASSET ANALYSIS: <hr/>				
Beginning Net Assets	\$ 15,413,732	\$ 16,174,993	\$ 16,174,993	\$ 16,595,185
Change in Net Assets	<u>761,261</u>	<u>455,668</u>	<u>420,192</u>	<u>0</u>
Ending Net Assets	<u>16,174,993</u>	<u>16,630,661</u>	<u>16,595,185</u>	<u>16,595,185</u>
Net Investment in Capital Assets	9,920,623	12,037,356	12,037,356	11,022,713
Unrestricted	<u>6,254,370</u>	<u>4,593,305</u>	<u>4,557,829</u>	<u>5,572,472</u>
Ending Net Assets	<u>\$ 16,174,993</u>	<u>\$ 16,630,661</u>	<u>\$ 16,595,185</u>	<u>\$ 16,595,185</u>
Capital Expenditures	<u>\$ 3,304,316</u>	<u>\$ 4,377,733</u>	<u>\$ 4,377,733</u>	<u>\$ 1,466,000</u>

General Government Department



Mission Statement

To have a forward thinking, credible and responsible government. To provide for our citizens a safe, healthy, attractive, stimulating community in which to live and work by delivering the highest quality municipal services while seeking maximum value for dollars expended. To have organized and sound deliberations. To develop reasoned policies with ample opportunity for public awareness and involvement.

**GENERAL GOVERNMENT DEPARTMENT
OVERVIEW**

The General Government Department contains twelve divisions: Mayor’s Administration, City Council, City Attorney, City Prosecutor, Fayetteville District Court, Aviation & Economic Development, Public Information, Cable Administration, Internal Auditor, City Clerk/Treasurer, Library, and Miscellaneous.

Budgeted 2009 expenditures have decreased by approximately \$593,000 compared to Estimated 2008 due to a decrease in projected capital spending and operating transfers.

Category Totals

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Personnel Services	\$ 2,812,716	\$ 2,672,545	\$ 2,952,645	\$ 3,010,823
Materials and Supplies	264,725	220,574	172,466	216,430
Services and Charges	815,943	968,848	942,404	622,746
Motorpool Charges	40,625	30,055	30,055	24,656
Maintenance	95,893	100,567	92,412	103,113
Miscellaneous	1,429	6,571	6,571	0
Operations	<u>4,031,331</u>	<u>3,999,160</u>	<u>4,196,553</u>	<u>3,977,768</u>
Transfers to Outside Agencies	2,446,094	2,384,825	2,384,825	2,394,628
Operating Transfers	151,522	8,700	8,700	0
Capital	1,637,072	245,878	245,489	10,000
Debt Service	0	81,667	81,667	79,334
Cost Reimbursements	<u>(2,062,524)</u>	<u>(2,133,256)</u>	<u>(2,133,256)</u>	<u>(2,270,329)</u>
Capital and Other	<u>2,172,164</u>	<u>587,814</u>	<u>587,425</u>	<u>213,633</u>
Total Department	<u>\$ 6,203,495</u>	<u>\$ 4,586,974</u>	<u>\$ 4,783,978</u>	<u>\$ 4,191,401</u>

General Government Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Fund</u>					
0150	Mayor's Administration				
	Personnel Services	\$ 230,823	\$ 250,044	\$ 248,135	\$ 255,600
	Materials and Supplies	6,698	7,550	6,800	6,350
	Services and Charges	87,890	84,445	83,530	75,717
	Motorpool Charges	5,000	5,100	5,100	5,100
	Maintenance	276	900	600	630
		<u>330,687</u>	<u>348,039</u>	<u>344,165</u>	<u>343,397</u>
0160	City Council				
	Personnel Services	73,001	73,044	73,001	72,984
	Materials and Supplies	984	2,200	2,050	2,165
	Services and Charges	2,470	5,600	3,400	5,385
		<u>76,455</u>	<u>80,844</u>	<u>78,451</u>	<u>80,534</u>
0210	City Attorney				
	Personnel Services	264,722	290,839	283,862	298,182
	Materials and Supplies	1,988	4,300	3,900	4,300
	Services and Charges	24,852	25,320	25,320	20,320
		<u>291,562</u>	<u>320,459</u>	<u>313,082</u>	<u>322,802</u>
0310	City Prosecutor				
	Personnel Services	565,988	506,514	513,691	510,294
	Materials and Supplies	15,266	11,949	11,000	11,599
	Services and Charges	8,575	8,040	7,820	9,040
	Motorpool Charges	7,040	0	0	0
	Maintenance	6,969	7,111	7,780	7,830
		<u>603,838</u>	<u>533,614</u>	<u>540,291</u>	<u>538,763</u>
0400	District Judge				
	Personnel Services	142,999	147,862	146,095	144,837
	Materials and Supplies	0	1,250	1,250	1,250
	Services and Charges	5,569	6,257	5,807	6,417
	Maintenance	9,918	10,095	9,851	9,278
		<u>158,486</u>	<u>165,464</u>	<u>163,003</u>	<u>161,782</u>
0500	Economic Development				
	Personnel Services	52,096	52,826	52,909	52,884
	Materials and Supplies	458	1,550	762	1,550
	Services and Charges	7,942	17,288	10,088	17,288
	Motorpool Charges	1,655	1,504	1,504	1,424
		<u>62,151</u>	<u>73,168</u>	<u>65,263</u>	<u>73,146</u>
0550	Public Information				
	Personnel Services	137,392	142,531	142,601	146,985
	Materials and Supplies	1,578	4,600	2,000	2,600
	Services and Charges	1,634	11,818	6,118	2,300
	Maintenance	28	0	0	0
		<u>140,632</u>	<u>158,949</u>	<u>150,719</u>	<u>151,885</u>

General Government Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
0600 Cable Administration				
Personnel Services	194,490	195,043	181,055	139,634
Materials and Supplies	5,819	4,640	5,300	5,840
Services and Charges	12,968	15,271	14,701	16,782
Maintenance	3,686	10,365	8,406	8,565
	<u>216,963</u>	<u>225,319</u>	<u>209,462</u>	<u>170,821</u>
1360 Internal Audit				
Personnel Services	79,741	81,599	81,563	84,045
Materials and Supplies	554	600	500	600
Services and Charges	3,625	2,936	2,190	2,936
	<u>83,920</u>	<u>85,135</u>	<u>84,253</u>	<u>87,581</u>
1510 City Clerk/Treasurer				
Personnel Services	265,161	287,580	277,360	292,909
Materials and Supplies	19,125	21,350	18,730	21,800
Services and Charges	47,707	61,610	68,150	42,360
Maintenance	0	1,200	1,000	9,500
	<u>331,993</u>	<u>371,740</u>	<u>365,240</u>	<u>366,569</u>
2010 Criminal Cases				
Personnel Services	292,386	293,449	290,902	298,567
Materials and Supplies	7,824	4,960	4,960	5,712
Services and Charges	1,804	1,807	1,807	1,375
	<u>302,014</u>	<u>300,216</u>	<u>297,669</u>	<u>305,654</u>
2020 Probation & Fine Collection				
Personnel Services	47,910	48,744	50,158	51,687
Materials and Supplies	177	285	285	285
Services and Charges	1,150	1,605	1,580	1,101
	<u>49,237</u>	<u>50,634</u>	<u>52,023</u>	<u>53,073</u>
2030 Small Claims & Civil Cases				
Personnel Services	164,581	182,439	177,060	188,507
Materials and Supplies	3,014	2,800	2,800	3,600
Services and Charges	1,486	1,650	1,600	1,650
Maintenance	0	566	500	103
	<u>169,081</u>	<u>187,455</u>	<u>181,960</u>	<u>193,860</u>
5240 Library				
Services and Charges	22,563	21,755	21,755	22,157
Transfers to Outside Agencies	1,613,146	1,566,146	1,566,146	1,591,059
	<u>1,635,709</u>	<u>1,587,901</u>	<u>1,587,901</u>	<u>1,613,216</u>

General Government Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
6600 Miscellaneous				
Personnel Services	0	(194,231)	122,469	145,900
Materials and Supplies	94,782	6,659	10,664	33,067
Services and Charges	260,421	522,122	518,506	230,732
Transfers to Outside Agencies	832,948	818,679	818,679	803,569
Maintenance	7,571	10,505	10,505	10,505
Capital	337,834	16,316	15,927	10,000
Cost Reimbursements	(2,178,432)	(2,199,232)	(2,199,232)	(2,279,159)
Operating Transfers	151,522	8,700	8,700	0
Miscellaneous	1,429	6,571	6,571	0
	<u>(491,925)</u>	<u>(1,003,911)</u>	<u>(687,211)</u>	<u>(1,045,386)</u>
Total General Fund	<u>3,960,803</u>	<u>3,485,026</u>	<u>3,746,271</u>	<u>3,417,697</u>
<u>Airport Fund</u>				
3940 Airport Administration/Debt Service				
Personnel Services	157,767	169,248	165,142	171,544
Materials and Supplies	90,198	116,705	73,287	93,015
Services and Charges	168,455	142,688	133,952	158,600
Motorpool Charges	1,655	1,504	1,504	1,424
Cost Reimbursements	94,824	65,976	65,976	8,830
Maintenance	0	400	0	400
Debt Service	0	81,667	81,667	79,334
	<u>512,899</u>	<u>578,188</u>	<u>521,528</u>	<u>513,147</u>
3950 Airport Maintenance				
Personnel Services	143,659	145,014	146,642	156,264
Materials and Supplies	16,260	26,472	25,474	22,697
Services and Charges	5,889	8,310	5,754	8,586
Motorpool Charges	25,275	21,947	21,947	16,708
Cost Reimbursements	21,084	0	0	0
Maintenance	67,445	50,225	44,570	56,302
	<u>279,612</u>	<u>251,968</u>	<u>244,387</u>	<u>260,557</u>
3960 Airport Capital Expense				
Materials and Supplies	0	2,704	2,704	0
Services and Charges	150,943	30,326	30,326	0
Maintenance	0	9,200	9,200	0
Capital	1,299,238	229,562	229,562	0
	<u>1,450,181</u>	<u>271,792</u>	<u>271,792</u>	<u>0</u>
Total Airport Fund	<u>2,242,692</u>	<u>1,101,948</u>	<u>1,037,707</u>	<u>773,704</u>
Total General Government Department	<u>\$ 6,203,495</u>	<u>\$ 4,586,974</u>	<u>\$ 4,783,978</u>	<u>\$ 4,191,401</u>

General Government Department
Personnel Summary

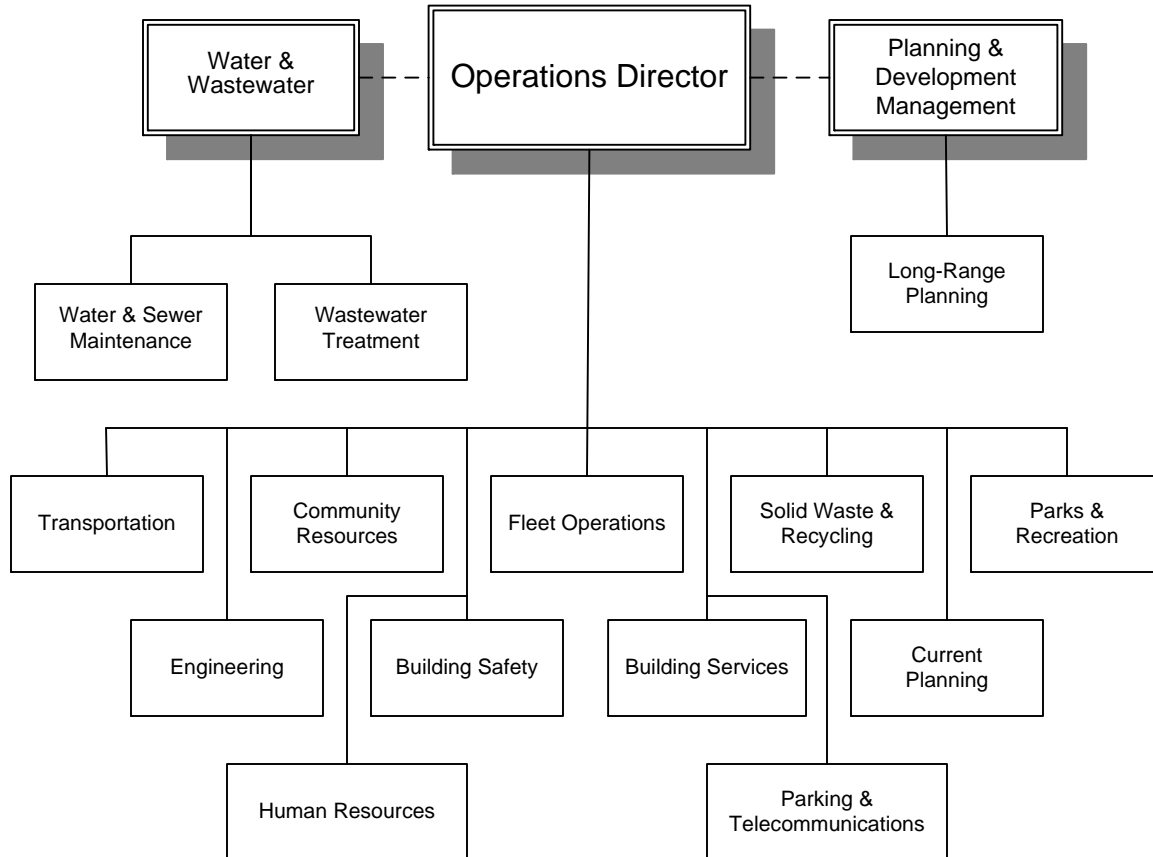
Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Mayor's Administration Division:				
Mayor	1.00	1.00	1.00	1.00
Sustainability Coordinator	1.00	1.00	1.00	1.00
Mayor's Office Administrator	1.00	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
City Attorney Division:				
City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
Law Clerk (Part Time)	0.50	0.50	0.50	0.50
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>
City Prosecutor Division:				
Prosecuting Attorney	1.00	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00	1.00
Office Manager/Hot Check Administrator	1.00	1.00	1.00	1.00
Senior Legal Assistant	2.00	2.00	2.00	2.00
Hot Check Program Clerk	1.00	1.00	1.00	1.00
Legal Assistant	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Work Study/Clerk	0.50	0.50	0.50	0.50
Law Clerk (Part Time)	0.50	0.50	0.50	0.50
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
District Court Division:				
District Judge	1.00	1.00	1.00	1.00
District Court Administrator	1.00	1.00	1.00	1.00
Courts Services Officer	1.00	1.00	1.00	1.00
Lead Court Clerk	1.00	1.00	1.00	1.00
Deputy Court Clerk II	2.00	2.00	2.00	2.00
Deputy Court Clerk I (Full/Part Time)	5.50	5.50	5.50	5.50
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>
Public Information Division:				
Public Information & Policy Advisor	1.00	1.00	1.00	1.00
Administrative Assistant Mayor's Office	1.00	1.00	1.00	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>

General Government Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Cable Administration Division:				
Cable Administrator	1.00	1.00	1.00	1.00
Production Technician	1.00	1.00	1.00	1.00
PEG Center Office Coordinator	1.00	1.00	1.00	0.00
Associate Producer	1.10	1.10	1.10	1.10
Production Specialists (Part Time)	1.15	1.15	1.15	1.15
	<u>5.25</u>	<u>5.25</u>	<u>5.25</u>	<u>4.25</u>
Internal Auditor Division:				
Internal Auditor	1.00	1.00	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
City Clerk/Treasurer Division:				
City Clerk/Treasurer	1.00	1.00	1.00	1.00
Document Management Manager	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00
Senior Secretary City Clerk	1.00	1.00	1.00	1.00
Office & Records Assistant	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Aviation & Economic Development Division:				
Aviation & Economic Development Director	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00	1.00
Maintenance Worker III	2.00	2.00	2.00	2.00
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
Total General Government Personnel	<u>46.75</u>	<u>46.75</u>	<u>46.75</u>	<u>45.75</u>

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Operations Department



Mission Statement

The mission of the Operations Department is to make the City of Fayetteville a safer and more attractive place to live and work, protect the City's natural environment, provide the highest quality of service, and to continue to improve our efficiency and effectiveness.

**OPERATIONS DEPARTMENT
OVERVIEW**

The Operations Department contains fourteen divisions: Operations Director, Building Safety, Building Services, Current Planning, Engineering, Human Resources, Parking & Telecommunications, Planning & Development Management, Parks & Recreation, Transportation, Community Resources, Water & Wastewater, Solid Waste & Recycling, and Fleet Operations.

Budgeted 2009 expenditures are projected to be approximately \$12,390,000 less than Estimated 2008. The decreased cost is primarily due to lower capital costs.

Category Totals

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Personnel Services	\$ 16,909,813	\$ 18,586,195	\$ 17,269,149	\$ 18,238,380
Materials and Supplies	4,949,871	6,007,215	6,434,855	7,247,741
Services and Charges	19,184,714	23,750,391	22,132,327	21,859,354
Motorpool Charges	3,198,884	4,249,518	4,075,007	4,467,099
Maintenance	531,136	1,207,625	1,163,902	1,559,787
Miscellaneous	254,468	0	0	0
Operations	<u>45,028,886</u>	<u>53,800,944</u>	<u>51,075,240</u>	<u>53,372,361</u>
Transfers to Outside Agencies	371,144	283,250	244,660	256,600
Operating Transfers	151,523	385,000	385,000	0
Capital	7,727,363	18,674,224	18,674,223	4,326,550
Cost Reimbursements	2,148,372	1,630,271	1,482,911	1,569,527
Debt Service	1,395,711	1,847,246	1,804,148	1,751,108
Capital and Other	<u>11,794,113</u>	<u>22,819,991</u>	<u>22,590,942</u>	<u>7,903,785</u>
Total Department	<u>\$ 56,822,999</u>	<u>\$ 76,620,935</u>	<u>\$ 73,666,182</u>	<u>\$ 61,276,146</u>

Operations Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Fund</u>					
0700	Operations Director				
	Personnel Services	\$ 67,362	\$ 68,825	\$ 69,071	\$ 71,128
	Materials and Supplies	2,339	2,448	2,491	2,350
	Services and Charges	2,017	3,552	1,919	3,650
		<u>71,718</u>	<u>74,825</u>	<u>73,481</u>	<u>77,128</u>
1210	Human Resource Operations				
	Personnel Services	362,422	385,496	381,424	391,938
	Materials and Supplies	18,252	9,665	9,665	9,665
	Services and Charges	6,211	4,970	4,970	4,970
	Maintenance	0	150	150	150
		<u>386,885</u>	<u>400,281</u>	<u>396,209</u>	<u>406,723</u>
1220	Employee Benefits/Services				
	Personnel Services	522,998	564,768	564,768	486,268
	Materials and Supplies	0	2,350	2,350	2,350
	Services and Charges	193,158	211,915	221,315	201,415
	Maintenance	0	15,220	15,220	17,220
		<u>716,156</u>	<u>794,253</u>	<u>803,653</u>	<u>707,253</u>
1380	Utilities Management				
	Personnel Services	105,719	131,535	104,196	129,229
	Materials and Supplies	7,420	9,300	8,000	9,300
	Services and Charges	222,524	250,455	240,935	264,055
	Motorpool Charges	3,731	3,884	3,884	3,384
	Maintenance	82	75	50	75
		<u>339,476</u>	<u>395,249</u>	<u>357,065</u>	<u>406,043</u>
1410	General Maintenance				
	Personnel Services	417,080	442,693	468,468	444,692
	Materials and Supplies	8,606	8,505	7,486	7,505
	Services and Charges	12,598	16,219	16,208	16,916
	Motorpool Charges	10,653	10,896	10,896	12,489
	Maintenance	26,897	25,783	26,848	26,686
		<u>475,834</u>	<u>504,096</u>	<u>529,906</u>	<u>508,288</u>
1420	Janitorial				
	Personnel Services	184,594	203,877	200,582	204,480
	Materials and Supplies	12,601	10,119	10,119	10,119
	Services and Charges	14,136	13,381	13,371	12,933
	Maintenance	358	400	400	400
		<u>211,689</u>	<u>227,777</u>	<u>224,472</u>	<u>227,932</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
5210 Swimming Pool				
Personnel Services	84,162	65,611	68,886	91,247
Materials and Supplies	5,011	12,937	12,948	12,937
Services and Charges	34,725	39,914	29,254	30,197
Motorpool Charges	1,964	1,403	1,403	1,290
Maintenance	639	2,123	1,950	2,123
	<u>126,501</u>	<u>121,988</u>	<u>114,441</u>	<u>137,794</u>
5220 Parks Administration/Recreation Programs				
Personnel Services	360,013	277,710	274,075	271,909
Materials and Supplies	51,979	22,159	22,229	17,776
Services and Charges	112,199	109,542	119,682	119,644
Motorpool Charges	1,939	2,739	2,739	4,986
Maintenance	215	0	525	575
	<u>526,345</u>	<u>412,150</u>	<u>419,250</u>	<u>414,890</u>
5250 Lake Maintenance				
Personnel Services	5,747	5,276	5,245	5,467
Materials and Supplies	1,428	731	855	894
Services and Charges	69,734	72,280	72,199	74,895
Motorpool Charges	591	586	586	466
Maintenance	1,288	374	750	1,831
	<u>78,788</u>	<u>79,247</u>	<u>79,635</u>	<u>83,553</u>
5260 Parks Maintenance				
Personnel Services	740,315	758,710	750,319	746,556
Materials and Supplies	79,620	89,480	95,013	99,088
Services and Charges	122,673	133,055	143,911	145,345
Motorpool Charges	151,373	160,809	160,809	194,269
Cost Reimbursements	0	(6,319)	(6,319)	(6,319)
Maintenance	105,397	107,714	101,241	111,495
Capital	0	7,740	7,739	0
	<u>1,199,378</u>	<u>1,251,189</u>	<u>1,252,713</u>	<u>1,290,434</u>
5280 Yvonne Richardson Community Center				
Personnel Services	107,995	77,519	82,734	134,629
Materials and Supplies	3,461	3,577	3,450	3,393
Services and Charges	22,562	43,462	41,766	22,191
Maintenance	2,054	1,147	1,700	2,850
	<u>136,072</u>	<u>125,705</u>	<u>129,650</u>	<u>163,063</u>
5300 Parking Management				
Personnel Services	169,356	177,507	175,427	181,452
Materials and Supplies	7,810	9,340	9,100	9,340
Services and Charges	3,159	4,850	4,520	4,850
Motorpool Charges	4,949	3,902	3,902	4,208
Maintenance	3,442	4,850	4,806	4,850
	<u>188,716</u>	<u>200,449</u>	<u>197,755</u>	<u>204,700</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
6200 Planning & Development Management Director				
Personnel Services	122,842	123,930	88,582	0
Materials and Supplies	266	912	235	0
Services and Charges	5,664	1,900	506	0
	<u>128,772</u>	<u>126,742</u>	<u>89,323</u>	<u>0</u>
6210 Engineering Design Services				
Personnel Services	193,123	179,862	180,471	193,355
Materials and Supplies	10,159	10,453	8,336	8,899
Services and Charges	3,019	3,459	3,000	3,395
Motorpool Charges	3,102	4,640	4,640	4,666
Maintenance	11	80	60	80
	<u>209,414</u>	<u>198,494</u>	<u>196,507</u>	<u>210,395</u>
6220 Engineering Operations & Administration				
Personnel Services	487,648	493,677	490,160	520,774
Materials and Supplies	12,297	9,666	11,350	12,250
Services and Charges	14,951	18,526	15,670	18,590
Motorpool Charges	6,525	6,295	6,295	6,346
Maintenance	369	150	150	150
	<u>521,790</u>	<u>528,314</u>	<u>523,625</u>	<u>558,110</u>
6230 Right-of-Way Acquisition				
Personnel Services	98,716	92,369	87,733	95,280
Materials and Supplies	2,162	1,700	1,550	1,700
Services and Charges	310	1,330	450	1,330
	<u>101,188</u>	<u>95,399</u>	<u>89,733</u>	<u>98,310</u>
6240 Public Construction				
Personnel Services	282,758	284,964	278,936	292,960
Materials and Supplies	8,922	7,600	13,040	14,910
Services and Charges	1,179	1,310	1,210	1,310
Motorpool Charges	20,234	17,151	17,151	15,900
Maintenance	947	880	800	977
	<u>314,040</u>	<u>311,905</u>	<u>311,137</u>	<u>326,057</u>
6300 Current Planning				
Personnel Services	414,774	477,507	430,818	494,131
Materials and Supplies	20,043	18,058	12,690	19,068
Services and Charges	15,337	30,860	18,198	29,850
Motorpool Charges	7,666	6,991	6,991	6,146
Maintenance	0	350	200	350
	<u>457,820</u>	<u>533,766</u>	<u>468,897</u>	<u>549,545</u>
6305 Planning Commission				
Personnel Services	39,562	44,000	47,232	43,596
Services and Charges	1,141	1,325	1,246	1,325
	<u>40,703</u>	<u>45,325</u>	<u>48,478</u>	<u>44,921</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
6310 Long Range Planning				
Personnel Services	208,007	213,328	207,964	230,846
Materials and Supplies	2,660	3,457	2,842	4,369
Services and Charges	8,161	14,070	8,080	6,185
Maintenance	3,330	3,600	3,600	3,600
	<u>222,158</u>	<u>234,455</u>	<u>222,486</u>	<u>245,000</u>
6400 Building Safety				
Personnel Services	589,847	604,055	604,486	621,374
Materials and Supplies	27,810	20,478	20,688	20,283
Services and Charges	25,142	22,744	22,534	22,032
Motorpool Charges	23,407	21,432	21,432	24,211
Maintenance	7,000	7,000	7,000	7,000
	<u>673,206</u>	<u>675,709</u>	<u>676,140</u>	<u>694,900</u>
6420 Code Compliance				
Personnel Services	257,706	277,843	257,643	268,799
Materials and Supplies	10,049	10,900	10,900	12,575
Services and Charges	42,751	35,295	35,275	28,675
Motorpool Charges	14,424	16,201	16,201	20,069
Maintenance	696	820	820	845
	<u>325,626</u>	<u>341,059</u>	<u>320,839</u>	<u>330,963</u>
Total General Fund	<u>7,452,275</u>	<u>7,678,377</u>	<u>7,525,395</u>	<u>7,686,002</u>
<u>Street Fund</u>				
4100 Operations & Administration				
Personnel Services	432,079	566,628	508,410	521,304
Materials and Supplies	40,404	44,341	39,530	49,742
Services and Charges	611,335	618,680	618,827	685,328
Motorpool Charges	5,099	4,011	4,011	4,325
Cost Reimbursements	0	13,848	13,848	14,472
Maintenance	25,890	34,340	34,340	33,814
	<u>1,114,807</u>	<u>1,281,848</u>	<u>1,218,966</u>	<u>1,308,985</u>
4110 Right-of-Way Maintenance				
Personnel Services	163,494	173,807	156,518	173,452
Materials and Supplies	26,907	32,504	32,504	34,650
Services and Charges	4,701	0	0	0
Motorpool Charges	90,669	80,030	79,897	90,317
Maintenance	1,761	2,168	2,168	2,168
Capital	7,988	0	0	0
	<u>295,520</u>	<u>288,509</u>	<u>271,087</u>	<u>300,587</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
4120 Street Maintenance				
Personnel Services	901,277	854,157	854,157	843,469
Materials and Supplies	189,498	165,750	244,790	249,739
Services and Charges	16,735	20,332	20,332	23,500
Motorpool Charges	309,395	703,283	702,148	710,792
Cost Reimbursements	0	(440,951)	(520,451)	(520,451)
Maintenance	8,155	16,964	16,964	16,964
	<u>1,425,060</u>	<u>1,319,535</u>	<u>1,317,940</u>	<u>1,324,013</u>
4130 Drainage Maintenance				
Personnel Services	304,094	336,272	278,978	344,784
Materials and Supplies	100,936	95,627	99,627	91,627
Services and Charges	4,666	3,288	3,288	5,000
Motorpool Charges	142,755	117,879	107,260	133,406
Maintenance	5	3,874	3,874	3,874
	<u>552,456</u>	<u>556,940</u>	<u>493,027</u>	<u>578,691</u>
5315 Traffic Engineering & Planning				
Personnel Services	332,665	364,851	345,827	369,383
Materials and Supplies	57,095	61,666	55,516	60,916
Services and Charges	5,180	10,763	10,213	11,800
Motorpool Charges	25,135	31,795	31,657	42,987
Maintenance	25,605	35,877	42,577	32,777
	<u>445,680</u>	<u>504,952</u>	<u>485,790</u>	<u>517,863</u>
5520 Street & Trail Construction				
Personnel Services	0	5,378	0	0
Materials and Supplies	0	0	46,300	46,300
Motorpool Charges	0	168,650	168,650	178,545
Cost Reimbursements	0	(168,650)	(214,950)	(224,845)
Maintenance	0	500,000	500,000	968,000
	<u>0</u>	<u>505,378</u>	<u>500,000</u>	<u>968,000</u>
5530 Sidewalks				
Personnel Services	188,905	237,706	233,612	237,087
Materials and Supplies	26,013	44,273	44,273	50,619
Motorpool Charges	66,463	87,931	86,797	83,024
Cost Reimbursements	0	(15,183)	(15,183)	(15,183)
Maintenance	1,661	6,600	6,600	6,600
	<u>283,042</u>	<u>361,327</u>	<u>356,099</u>	<u>362,147</u>
Total Street Fund	<u>4,116,565</u>	<u>4,818,489</u>	<u>4,642,909</u>	<u>5,360,286</u>

Operations Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Off Street Parking Fund</u>					
9130	Off-Street Parking				
	Personnel Services	43,220	53,272	50,781	53,071
	Materials and Supplies	15,372	18,098	17,000	24,490
	Services and Charges	89,837	88,235	76,932	91,492
	Motorpool Charges	17,422	18,430	17,930	19,594
	Transfers to Outside Agencies	66,956	105,500	66,910	78,850
	Maintenance	9,227	44,673	33,347	35,953
	Capital	0	25,000	25,000	43,850
		<u>242,034</u>	<u>353,208</u>	<u>287,900</u>	<u>347,300</u>
Total Off Street Parking Fund		<u>242,034</u>	<u>353,208</u>	<u>287,900</u>	<u>347,300</u>
<u>Community Development Block Grant Fund</u>					
4930	Administration & Planning				
	Personnel Services	89,647	148,780	148,780	107,819
	Materials and Supplies	7,127	10,100	10,100	4,600
	Services and Charges	35,415	62,591	62,591	8,940
		<u>132,189</u>	<u>221,471</u>	<u>221,471</u>	<u>121,359</u>
4940	Housing Services				
	Personnel Services	83,481	85,763	85,763	91,173
	Materials and Supplies	2,826	8,450	8,450	6,500
	Services and Charges	233,915	457,574	457,574	178,840
	Motorpool Charges	4,059	3,752	3,752	3,485
		<u>324,281</u>	<u>555,539</u>	<u>555,539</u>	<u>279,998</u>
4945	Redevelopment				
	Personnel Services	34,328	36,839	36,839	38,637
	Materials and Supplies	2,448	6,336	6,336	3,836
	Services and Charges	115,755	68,944	68,944	2,100
		<u>152,531</u>	<u>112,119</u>	<u>112,119</u>	<u>44,573</u>
4970	Public Services				
	Services and Charges	78,444	107,044	107,044	90,000
		<u>78,444</u>	<u>107,044</u>	<u>107,044</u>	<u>90,000</u>
4990	Public Facilities & Improvements				
	Services and Charges	26,042	180,000	180,000	100,000
		<u>26,042</u>	<u>180,000</u>	<u>180,000</u>	<u>100,000</u>
Total Community Development Block Grant Fund		<u>713,487</u>	<u>1,176,173</u>	<u>1,176,173</u>	<u>635,930</u>

Operations Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>EDI Attainable Housing Grant Fund</u>					
4985	EDI Attainable Housing Grant Services and Charges	0	656,600	656,600	0
		<u>0</u>	<u>656,600</u>	<u>656,600</u>	<u>0</u>
Total EDI Attainable Housing Grant Fund		<u>0</u>	<u>656,600</u>	<u>656,600</u>	<u>0</u>
<u>Parks Development Fund</u>					
9250	Parks Development				
	Personnel Services	943,949	1,104,073	1,070,989	1,120,861
	Materials and Supplies	85,894	111,274	111,274	124,386
	Services and Charges	94,148	55,772	55,713	55,383
	Motorpool Charges	38,602	43,053	43,053	52,672
	Cost Reimbursements	84,168	84,168	84,168	87,948
	Transfers to Outside Agencies	225,000	177,750	177,750	177,750
	Maintenance	18,531	18,100	18,018	18,000
	Capital	0	4,310	4,310	0
		<u>1,490,292</u>	<u>1,598,500</u>	<u>1,565,275</u>	<u>1,637,000</u>
9255	Parks Development Capital				
	Materials and Supplies	24,138	91,138	91,138	0
	Services and Charges	101,573	118,043	118,043	0
	Transfers to Outside Agencies	79,188	0	0	0
	Maintenance	782	2,868	2,868	0
	Debt Service	0	78,000	78,000	0
	Capital	256,989	4,330,957	4,330,957	1,217,700
		<u>462,670</u>	<u>4,621,006</u>	<u>4,621,006</u>	<u>1,217,700</u>
Total Parks Development Fund		<u>1,952,962</u>	<u>6,219,506</u>	<u>6,186,281</u>	<u>2,854,700</u>
<u>Water & Sewer Fund</u>					
1800	Water & Wastewater Director				
	Personnel Services	151,599	165,348	150,889	160,742
	Materials and Supplies	3,279	4,500	4,295	4,600
	Services and Charges	37,165	65,051	64,826	31,692
	Cost Reimbursements	24,960	24,960	24,960	26,076
		<u>217,003</u>	<u>259,859</u>	<u>244,970</u>	<u>223,110</u>
1820	Meter Reading				
	Personnel Services	725,735	787,476	687,013	784,940
	Materials and Supplies	53,043	54,918	75,842	70,418
	Services and Charges	12,437	31,450	29,341	29,450
	Motorpool Charges	62,855	63,479	63,479	62,329
	Cost Reimbursements	75,156	75,156	75,156	78,528
	Maintenance	5,663	7,430	8,930	10,080
		<u>934,889</u>	<u>1,019,909</u>	<u>939,761</u>	<u>1,035,745</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
1830 Meter Maintenance & Backflow Prevention				
Personnel Services	308,632	345,948	286,819	343,037
Materials and Supplies	16,938	47,478	44,657	47,478
Services and Charges	9,788	13,925	13,820	13,925
Motorpool Charges	19,852	12,966	12,966	13,350
Cost Reimbursements	23,820	23,820	23,820	24,888
Maintenance	1,518	2,200	2,200	1,050
	<u>380,548</u>	<u>446,337</u>	<u>384,282</u>	<u>443,728</u>
1840 Meter Operations Capital				
Materials and Supplies	27,652	59,665	59,665	12,000
Services and Charges	571,335	211,577	211,577	0
Capital	294,335	301,343	301,343	296,000
Miscellaneous	254,468	0	0	0
	<u>1,147,790</u>	<u>572,585</u>	<u>572,585</u>	<u>308,000</u>
3800 Water Purchased				
Services and Charges	6,003,751	6,500,000	5,550,000	6,500,000
	<u>6,003,751</u>	<u>6,500,000</u>	<u>5,550,000</u>	<u>6,500,000</u>
4000 Operations & Administration				
Personnel Services	781,198	931,669	807,728	850,432
Materials and Supplies	100,707	143,750	154,068	149,250
Services and Charges	1,744,770	1,535,139	1,492,158	1,457,636
Motorpool Charges	39,164	33,103	33,103	36,549
Cost Reimbursements	813,888	845,760	845,760	883,152
Maintenance	66,661	77,088	82,983	84,443
Capital	1,065	0	0	0
	<u>3,547,453</u>	<u>3,566,509</u>	<u>3,415,800</u>	<u>3,461,462</u>
4010 WSIP Project Management				
Personnel Services	0	122,848	0	0
Materials and Supplies	0	8,002	5,225	8,427
Services and Charges	0	7,570	6,855	7,145
Motorpool Charges	0	7,980	7,980	6,632
Cost Reimbursements	0	0	(21,560)	(23,704)
Maintenance	0	1,500	1,500	1,500
	<u>0</u>	<u>147,900</u>	<u>0</u>	<u>0</u>
4310 Water Distribution Maintenance				
Personnel Services	618,567	706,444	623,348	701,782
Materials and Supplies	643,551	670,000	708,612	700,000
Services and Charges	144,148	136,500	117,034	126,500
Motorpool Charges	164,562	204,163	204,163	232,683
Cost Reimbursements	71,484	71,484	71,484	74,688
Maintenance	2,696	2,500	2,500	2,500
	<u>1,645,008</u>	<u>1,791,091</u>	<u>1,727,141</u>	<u>1,838,153</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
4330 Water Storage & Pump Maintenance				
Personnel Services	113,372	130,828	107,666	144,694
Materials and Supplies	29,504	42,500	40,654	42,086
Services and Charges	10,156	19,000	19,000	16,414
Motorpool Charges	11,791	11,859	11,859	9,132
Cost Reimbursements	10,236	9,240	9,240	9,696
Maintenance	728	1,900	1,900	1,900
	<u>175,787</u>	<u>215,327</u>	<u>190,319</u>	<u>223,922</u>
4410 Sewer Mains Maintenance				
Personnel Services	962,560	1,031,311	933,648	1,012,001
Materials and Supplies	262,095	316,431	360,699	356,431
Services and Charges	98,880	150,000	95,500	127,954
Motorpool Charges	225,973	265,529	265,529	287,698
Cost Reimbursements	82,116	74,148	74,148	77,832
Maintenance	1,514	1,000	1,000	1,000
Capital	53	1,000	1,000	1,000
	<u>1,633,191</u>	<u>1,839,419</u>	<u>1,731,524</u>	<u>1,863,916</u>
5100 WWTP Administration & SCADA				
Materials and Supplies	114,942	862	862	862
Services and Charges	5,676,607	1,083,159	1,087,550	1,139,640
Motorpool Charges	118,551	0	0	0
Cost Reimbursements	37,068	0	0	0
Debt Service	7,824	1,498	1,498	0
Maintenance	12,010	391	391	391
	<u>5,967,002</u>	<u>1,085,910</u>	<u>1,090,301</u>	<u>1,140,893</u>
5110 WWTP East Side Operations				
Materials and Supplies	0	161,866	212,919	258,878
Services and Charges	0	3,224,431	3,224,431	3,400,675
Motorpool Charges	0	112,579	112,579	154,478
Cost Reimbursements	0	46,987	46,987	47,821
Debt Service	0	8,903	8,903	8,903
Maintenance	0	7,879	7,879	6,320
	<u>0</u>	<u>3,562,645</u>	<u>3,613,698</u>	<u>3,877,075</u>
5120 WWTP West Side Operations				
Materials and Supplies	0	124,381	139,905	175,732
Services and Charges	0	2,314,395	2,314,395	2,331,463
Motorpool Charges	0	49,501	49,501	70,251
Cost Reimbursements	0	46,715	46,715	47,549
Maintenance	0	6,831	6,831	6,831
	<u>0</u>	<u>2,541,823</u>	<u>2,557,347</u>	<u>2,631,826</u>
5130 WWTP Lab / IPP				
Services and Charges	0	372,575	372,575	427,545
	<u>0</u>	<u>372,575</u>	<u>372,575</u>	<u>427,545</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
5140 WWTP Lift Station Maintenance				
Materials and Supplies	0	38,874	45,382	79,474
Services and Charges	0	896,239	621,239	1,173,135
Motorpool Charges	0	36,564	36,564	17,889
Maintenance	0	391	391	391
	<u>0</u>	<u>972,068</u>	<u>703,576</u>	<u>1,270,889</u>
5600 Capital Water Mains				
Services and Charges	23,295	0	0	0
Capital	1,559,303	3,082,899	3,082,899	224,000
	<u>1,582,598</u>	<u>3,082,899</u>	<u>3,082,899</u>	<u>224,000</u>
5610 Capital Expense				
Materials and Supplies	15,425	0	0	0
Capital	18,753	18,822	18,822	75,000
Operating Transfers	121,922	0	0	0
	<u>156,100</u>	<u>18,822</u>	<u>18,822</u>	<u>75,000</u>
5620 Water & Sewer Connections				
Personnel Services	113,824	159,019	106,820	155,538
Materials and Supplies	93,417	85,000	85,000	89,000
Services and Charges	12,277	18,000	18,000	18,000
Motorpool Charges	26,532	27,333	27,333	30,034
Cost Reimbursements	12,912	12,912	12,912	13,488
Maintenance	0	100	100	100
	<u>258,962</u>	<u>302,364</u>	<u>250,165</u>	<u>306,160</u>
5700 Sewer Mains Construction				
Services and Charges	43,953	452,468	452,468	0
Capital	1,611,849	6,050,639	6,050,639	682,000
	<u>1,655,802</u>	<u>6,503,107</u>	<u>6,503,107</u>	<u>682,000</u>
5800 Wastewater Treatment Plant Capital				
Materials and Supplies	42,551	47,456	47,456	12,000
Maintenance	131,203	92,398	92,398	0
Capital	361,144	283,914	283,914	188,000
	<u>534,898</u>	<u>423,768</u>	<u>423,768</u>	<u>200,000</u>
6800 Debt Service				
Debt Service	1,382,109	1,742,337	1,714,727	1,725,697
	<u>1,382,109</u>	<u>1,742,337</u>	<u>1,714,727</u>	<u>1,725,697</u>
Total Water & Sewer Fund	<u>27,222,891</u>	<u>36,967,254</u>	<u>35,087,367</u>	<u>28,459,121</u>

Operations Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>Solid Waste Fund</u>					
5000	Operations & Administration				
	Personnel Services	529,897	606,279	560,483	592,827
	Materials and Supplies	42,598	128,205	114,516	53,335
	Services and Charges	565,250	967,160	869,613	674,603
	Motorpool Charges	7,007	48,242	27,713	4,095
	Cost Reimbursements	381,792	396,120	396,120	413,820
	Maintenance	30,832	122,636	89,608	96,848
		<u>1,557,376</u>	<u>2,268,642</u>	<u>2,058,053</u>	<u>1,835,528</u>
5010	Commercial Collections				
	Personnel Services	556,908	595,082	526,279	657,290
	Materials and Supplies	209,353	437,373	437,305	446,181
	Services and Charges	755,605	851,345	820,548	821,345
	Motorpool Charges	477,645	479,386	427,613	494,401
	Cost Reimbursements	64,188	64,188	64,188	67,068
	Maintenance	1,260	1,600	1,300	1,600
	Capital	14,999	0	0	0
		<u>2,079,958</u>	<u>2,428,974</u>	<u>2,277,233</u>	<u>2,487,885</u>
5020	Residential Collections				
	Personnel Services	532,710	619,461	551,123	627,022
	Materials and Supplies	170,074	216,610	212,634	218,110
	Services and Charges	328,844	419,140	372,375	418,240
	Motorpool Charges	478,486	469,772	473,741	516,034
	Cost Reimbursements	45,816	45,816	45,816	47,868
	Maintenance	4,856	3,035	0	3,035
	Operating Transfers	29,601	125,000	125,000	0
	Debt Service	5,778	16,508	1,020	16,508
		<u>1,596,165</u>	<u>1,915,342</u>	<u>1,781,709</u>	<u>1,846,817</u>
5030	Commercial Drop Box Collections				
	Personnel Services	140,982	164,081	133,567	164,041
	Materials and Supplies	49,538	155,075	137,296	121,475
	Services and Charges	250,285	378,550	322,353	328,550
	Motorpool Charges	61,380	72,729	34,297	94,891
	Cost Reimbursements	8,676	8,676	8,676	9,060
	Maintenance	0	1,000	750	1,000
	Capital	0	55,000	55,000	120,000
		<u>510,861</u>	<u>835,111</u>	<u>691,939</u>	<u>839,017</u>

Operations Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
5060 Recycling				
Personnel Services	692,768	791,544	718,729	686,161
Materials and Supplies	128,670	176,517	173,276	188,069
Services and Charges	33,352	157,700	155,684	42,900
Motorpool Charges	348,383	470,348	398,449	468,964
Cost Reimbursements	83,964	83,964	83,964	87,732
Maintenance	3,027	6,236	4,065	5,986
Capital	262,268	41,340	41,340	13,000
Operating Transfers	0	161,000	161,000	0
	<u>1,552,432</u>	<u>1,888,649</u>	<u>1,736,507</u>	<u>1,492,812</u>
5070 Composting				
Personnel Services	256,989	364,179	317,228	379,101
Materials and Supplies	38,968	70,485	80,714	117,434
Services and Charges	3,585	6,277	1,500	11,000
Motorpool Charges	187,458	198,525	231,135	199,216
Cost Reimbursements	28,656	28,656	28,656	29,940
Maintenance	0	500	350	500
Capital	34,301	93,527	93,527	0
Operating Transfers	0	99,000	99,000	0
	<u>549,957</u>	<u>861,149</u>	<u>852,110</u>	<u>737,191</u>
Total Solid Waste Fund	<u>7,846,749</u>	<u>10,197,867</u>	<u>9,397,551</u>	<u>9,239,250</u>
<u>Shop Fund</u>				
1910 Vehicle Maintenance				
Personnel Services	1,084,187	1,146,090	1,167,935	1,157,622
Materials and Supplies	2,033,502	2,063,875	2,221,698	3,070,325
Services and Charges	469,471	455,706	446,411	495,406
Motorpool Charges	19,088	169,717	154,919	150,896
Cost Reimbursements	299,472	304,756	304,756	318,403
Maintenance	24,826	34,830	31,800	34,905
Capital	0	10,026	10,026	0
	<u>3,930,546</u>	<u>4,185,000</u>	<u>4,337,545</u>	<u>5,227,557</u>
1920 Capital Expense				
Materials and Supplies	2,511	0	0	0
Services and Charges	38,663	754	754	0
Capital	3,304,316	4,367,707	4,367,707	1,466,000
	<u>3,345,490</u>	<u>4,368,461</u>	<u>4,368,461</u>	<u>1,466,000</u>
Total Shop Fund	<u>7,276,036</u>	<u>8,553,461</u>	<u>8,706,006</u>	<u>6,693,557</u>
Total Operations Department	<u>\$ 56,822,999</u>	<u>\$ 76,620,935</u>	<u>\$ 73,666,182</u>	<u>\$ 61,276,146</u>

Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Operations Director Division:				
Director of Operations	0.40	0.40	0.40	0.40
Administrative Assistant Mayor's Office	0.25	0.25	0.25	0.25
	<u>0.65</u>	<u>0.65</u>	<u>0.65</u>	<u>0.65</u>
Human Resources Division:				
Human Resources Division Manager	1.00	1.00	1.00	1.00
Senior Human Resources Officer	1.00	1.00	1.00	1.00
Human Resources Administrator	1.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00
Human Resource Assistant	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Building Services Division:				
Building Services Director	1.00	1.00	1.00	1.00
Building Services Supervisor	1.00	1.00	1.00	1.00
Custodian	5.50	5.50	5.50	5.50
Carpenter	1.00	1.00	1.00	0.00
Building Maintenance Worker II	1.00	1.00	1.00	2.00
Building Maintenance Worker I	2.00	2.00	2.00	2.00
Crew Leader - Building Services	1.00	1.00	1.00	1.00
Crew Leader - Building Maintenance	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
	<u>14.50</u>	<u>14.50</u>	<u>14.50</u>	<u>14.50</u>
Parking & Telecommunications Division:				
Parking & Telecommunications Manager	1.00	1.00	1.00	1.00
Telecommunications Engineer	1.00	1.00	1.00	1.00
Account Clerk - Parking	1.00	1.00	1.00	1.00
Field Operations Supervisor	1.00	1.00	1.00	1.00
Parking Enforcement Officers (Full/Part Time)	1.50	1.50	1.50	1.50
Maintenance Worker III	1.00	1.00	1.00	1.00
	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>

Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Parks & Recreation Division:				
Parks & Recreation Director	1.00	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00
Horticulturist	2.00	2.00	2.00	2.00
Park Planner II	2.00	2.00	2.00	2.00
Park Planner	1.00	1.00	1.00	1.00
Urban Forester	1.00	1.00	1.00	1.00
YRCC Director	1.00	1.00	1.00	1.00
YRCC Program Coordinator	1.00	1.00	1.00	2.00
Financial Coordinator	1.00	1.00	1.00	1.00
Crew Leader - Athletic Fields	1.00	3.00	1.00	1.00
Crew Leader - Forestry Services	1.00	0.00	1.00	1.00
Crew Leader - Grounds Maintenance	1.00	0.00	1.00	1.00
Crew Leader - Turf	1.00	0.00	1.00	1.00
Recreation Programs Manager	2.00	2.00	2.00	2.00
Maintenance Worker - Parks Facilities	2.00	2.00	2.00	2.00
Recreation Programs Coordinator	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
Maintenance Worker IV	5.00	21.24	5.00	5.00
Maintenance Worker III	4.00	0.00	4.00	4.00
Maintenance Worker II	7.00	0.00	7.00	7.00
Maintenance Worker I	4.24	0.00	4.24	4.24
Horticultural Assistant II	3.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Cashiers (Part Time)	0.60	0.60	0.60	0.60
Pool Manager (Part Time)	0.42	0.42	0.42	0.42
Assistant Pool Manager (Part Time)	0.60	0.60	0.60	0.60
Lifeguards/Instructors (Part Time)	2.34	2.34	2.34	2.34
Site Supervisors (Part Time)	0.65	0.65	0.65	0.65
Camp Counselor	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	53.35	53.35	53.35	54.35
Planning & Development Management Division:				
Planning & Development Management				
Director	1.00	1.00	1.00	1.00
Director of Long Range Planning	1.00	1.00	1.00	1.00
Planner Long Range	1.00	1.00	1.00	1.00
Neighborhood Coordinator	1.00	1.00	1.00	1.00
Planning Technician	1.00	1.00	1.00	1.00
	5.00	5.00	5.00	5.00

Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Engineering Division:				
City Engineer	1.00	1.00	1.00	1.00
Assistant City Engineer	2.00	2.00	2.00	2.00
Staff Engineer	4.00	4.00	4.00	4.00
Review Engineer	1.00	1.00	1.00	1.00
Trails Coordinator	1.00	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
Land Agent II	1.00	1.00	1.00	1.00
Land Agent I	2.00	2.00	2.00	2.00
CAD Drafter	2.00	2.00	2.00	2.00
Projects Inspector	5.00	5.00	5.00	5.00
Land Survey Technician	1.00	1.00	1.00	1.00
Engineering Services Coordinator	1.00	1.00	1.00	1.00
	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>
Current Planning Division:				
Director of Current Planning	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Planner - Current	2.00	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00	1.00
Planning Technician	1.00	1.00	1.00	1.00
Senior Secretary	1.00	1.00	1.00	1.00
Senior Planning Clerk	1.00	1.00	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
Building Safety Division:				
Building Official Safety	1.00	1.00	1.00	1.00
Building Official - Plans Examiner	1.00	1.00	1.00	1.00
Inspector - Commercial/Residential	3.00	3.00	3.00	3.00
Inspector - Residential	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Permit Technician	1.00	1.00	1.00	1.00
Inspections Clerk	0.00	1.00	1.00	1.00
Inspections Clerk (Part Time)	0.50	0.50	0.50	0.50
Clerk Typist (Part Time)	1.50	0.50	0.50	0.50
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>

Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Transportation Division:				
Transportation Manager	1.00	1.00	1.00	1.00
Assistant Transportation Manager	0.00	0.00	2.00	2.00
Management Accounting Coordinator	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Operations Assistant	2.00	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00	1.00
Senior Field Operations Supervisor	1.00	2.00	2.00	2.00
Field Operations Supervisor	4.00	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00	1.00
Traffic Signal Technician	3.00	3.00	3.00	3.00
Traffic Technician	2.00	2.00	2.00	2.00
Lead Maintenance Worker	8.00	7.00	7.00	7.00
Crew Leader	2.00	2.00	2.00	2.00
Warehouse Attendant	1.00	1.00	1.00	1.00
Maintenance Worker IV - Asphalt	16.00	5.00	5.00	5.00
Maintenance Worker IV - Concrete	0.00	3.00	3.00	3.00
Maintenance Worker IV - Construction	0.00	3.00	3.00	3.00
Maintenance Worker IV - Drainage	0.00	4.00	4.00	4.00
Maintenance Worker IV - Right of Way	0.00	1.00	1.00	1.00
Maintenance Worker IV - Trails	0.00	2.00	2.00	2.00
Maintenance Worker III	17.10	17.10	17.10	17.10
Maintenance Worker I (Temporary)	5.40	5.40	5.15	5.15
Intern I	0.00	0.00	0.25	0.25
Maintenance Worker II	1.00	1.00	0.00	0.00
Transportation Superintendent	1.00	1.00	0.00	0.00
	<u>68.50</u>	<u>68.50</u>	<u>68.50</u>	<u>68.50</u>
Community Resources Division:				
Community Resources Director	1.00	1.00	1.00	1.00
Community Resources Coordinator	1.00	1.00	1.00	1.00
CDBG Administrator	1.00	1.00	1.00	1.00
Community Resources Project Technician	1.00	1.00	1.00	1.00
Code Compliance Officer	5.00	5.00	5.00	5.00
Administrative Assistant	1.00	1.00	1.00	1.00
Intern II	0.50	0.50	0.50	0.50
	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>
Water & Wastewater Director Division:				
Water & Wastewater Director	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50
	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>	<u>1.50</u>

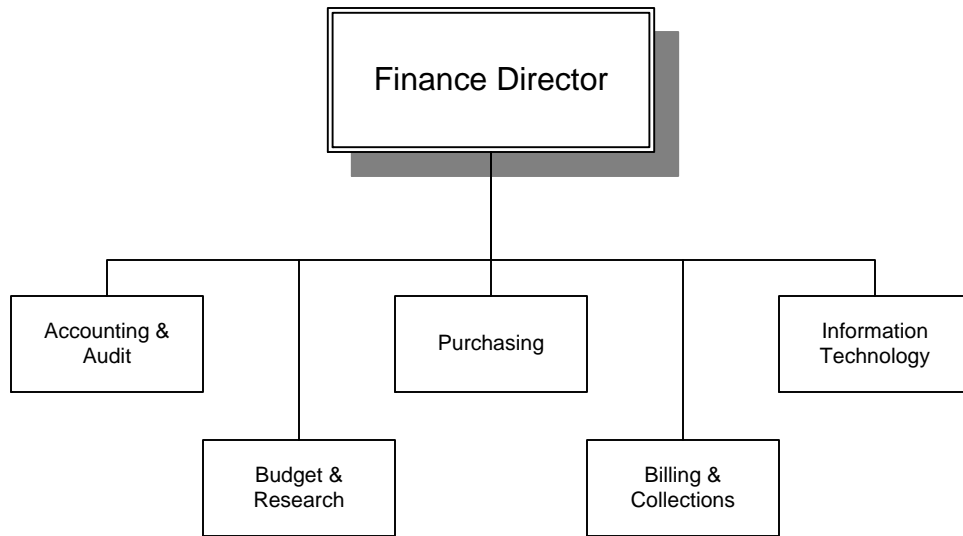
Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Water & Sewer Maintenance Division:				
Water/Sewer Operations Manager	1.00	1.00	1.00	1.00
Assistant Water/Sewer Operations Manager	1.00	1.00	1.00	1.00
Staff Engineer - Water and Wastewater	1.00	1.00	1.00	1.00
Water Services Supervisor	1.00	1.00	1.00	1.00
Meter Reader	9.00	9.00	9.00	9.00
Meter Operations Assistant	1.00	1.00	1.00	1.00
Field Service Representative	3.00	3.00	3.00	3.00
Water Services Technical Supervisor	1.00	1.00	1.00	1.00
Meter Maintenance Technician	3.00	3.00	3.00	3.00
Backflow Prevention Operations Assist.	1.00	1.00	1.00	1.00
Backflow Prevention Technician	1.00	1.00	1.00	1.00
Field Superintendent - Water and Wastewater	2.00	2.00	2.00	2.00
Lead Warehouse Attendant	1.00	1.00	1.00	1.00
Pump & Tank Technician	2.00	3.00	3.00	3.00
Crew Leader - Water/License	13.00	13.00	13.00	13.00
Water Field Service Representative	3.00	3.00	3.00	3.00
Maintenance Worker IV - License	2.00	2.00	2.00	2.00
Maintenance Worker IV - No License	7.00	7.00	7.00	7.00
Maintenance Worker III	13.00	13.00	13.00	13.00
Operations Clerk Water/Sewer	2.00	3.00	3.00	3.00
Warehouse Attendant	2.00	2.00	2.00	2.00
GIS Technician	1.00	1.00	1.00	1.00
Public Works Operations Clerk	1.00	0.00	0.00	0.00
Sewer Systems Maintenance Technician II	1.00	0.00	0.00	0.00
	<u>73.00</u>	<u>73.00</u>	<u>73.00</u>	<u>73.00</u>
Solid Waste & Recycling Division:				
Director of Operations	0.60	0.60	0.60	0.60
Solid Waste Director	1.00	1.00	1.00	1.00
Solid Waste Operations Supervisor	1.00	1.00	1.00	1.00
Waste Reduction Coordinator	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Commercial Representative	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Crew Leader	3.00	4.00	4.00	4.00
Truck Driver	41.00	40.00	40.00	40.00
Relief Driver	3.00	3.00	3.00	3.00
Custodian	1.00	1.00	1.00	1.00
	<u>55.60</u>	<u>55.60</u>	<u>55.60</u>	<u>55.60</u>

Operations Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Fleet Operations Division:				
Fleet Operations Superintendent	1.00	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00	1.00
Lead Equipment Mechanic	2.00	2.00	2.00	2.00
Equipment Mechanic III	2.00	3.00	3.00	3.00
Equipment Mechanic II	3.00	2.00	2.00	2.00
Automotive Parts Specialist	1.00	1.00	1.00	1.00
Fleet Operations Clerk	1.00	1.00	1.00	1.00
Fleet Operations Administrative Assistant	1.00	1.00	1.00	1.00
Equipment Mechanic I	5.00	5.00	5.00	5.00
Equipment Maintenance Worker (Part Time)	0.50	0.50	0.50	0.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>
Total Operations Personnel	<u>355.10</u>	<u>355.10</u>	<u>355.10</u>	<u>356.10</u>

Finance Department



Mission Statement

We strive for excellence and are dedicated to providing professional and responsive support services to the citizens of Fayetteville, municipal operations, the City Council, and other organizations. Our goal is to assist in providing a safe, healthy and attractive environment for our community by maintaining efficient, effective internal controls and responsible fiscal management.

**FINANCE DEPARTMENT
OVERVIEW**

The Finance Department contains six divisions: Finance Director, Accounting & Audit, Budget & Research, Purchasing, Information Technology, and Billing & Collections.

Budgeted 2009 expenditures are approximately \$110,000 more than the Estimated 2008 due to increases in personnel service costs and software maintenance.

Category Totals

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Personnel Services	\$ 2,899,760	\$ 3,043,453	\$ 2,989,386	\$ 3,072,760
Materials and Supplies	118,834	122,925	121,090	122,625
Services and Charges	423,767	509,498	509,127	519,703
Motorpool Charges	4,414	9,675	4,670	2,990
Maintenance	<u>298,794</u>	<u>301,895</u>	<u>301,695</u>	<u>321,445</u>
Operations	<u>3,745,569</u>	<u>3,987,446</u>	<u>3,925,968</u>	<u>4,039,523</u>
Cost Reimbursements	<u>(85,848)</u>	<u>(85,848)</u>	<u>(85,848)</u>	<u>(89,700)</u>
Capital and Other	<u>(85,848)</u>	<u>(85,848)</u>	<u>(85,848)</u>	<u>(89,700)</u>
Total Department	<u>\$ 3,659,721</u>	<u>\$ 3,901,598</u>	<u>\$ 3,840,120</u>	<u>\$ 3,949,823</u>

Finance Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Fund</u>					
1100	Finance Director				
	Personnel Services	\$ 121,676	\$ 130,922	\$ 131,437	\$ 135,258
	Materials and Supplies	1,226	800	800	1,150
	Services and Charges	3,111	7,592	7,592	2,242
		<u>126,013</u>	<u>139,314</u>	<u>139,829</u>	<u>138,650</u>
1310	Accounting & Audit				
	Personnel Services	659,377	681,000	668,230	688,750
	Materials and Supplies	11,880	12,700	11,700	12,700
	Services and Charges	17,234	16,660	16,300	17,960
	Maintenance	645	825	825	825
		<u>689,136</u>	<u>711,185</u>	<u>697,055</u>	<u>720,235</u>
1330	Budget & Research				
	Personnel Services	284,472	298,457	292,893	301,831
	Materials and Supplies	6,042	7,156	7,341	7,116
	Services and Charges	3,906	2,550	2,550	2,540
	Maintenance	1,650	1,700	1,600	1,750
		<u>296,070</u>	<u>309,863</u>	<u>304,384</u>	<u>313,237</u>
1610	Purchasing				
	Personnel Services	198,398	205,940	206,325	212,902
	Materials and Supplies	5,184	2,290	2,290	2,180
	Services and Charges	21,261	18,868	18,878	19,078
	Maintenance	0	100	0	0
		<u>224,843</u>	<u>227,198</u>	<u>227,493</u>	<u>234,160</u>
1710	Information Technology				
	Personnel Services	895,714	927,743	900,547	934,784
	Materials and Supplies	32,905	28,479	28,559	27,979
	Services and Charges	56,596	57,610	57,589	57,610
	Motorpool Charges	4,414	9,675	4,670	2,990
	Maintenance	290,329	290,770	290,770	310,370
		<u>1,279,958</u>	<u>1,314,277</u>	<u>1,282,135</u>	<u>1,333,733</u>
Total General Fund		<u>2,616,020</u>	<u>2,701,837</u>	<u>2,650,896</u>	<u>2,740,015</u>
<u>Water & Sewer Fund</u>					
1810	Billing & Collections				
	Personnel Services	740,123	799,391	789,954	799,235
	Materials and Supplies	61,597	71,500	70,400	71,500
	Services and Charges	321,659	406,218	406,218	420,273
	Cost Reimbursements	(85,848)	(85,848)	(85,848)	(89,700)
	Maintenance	6,170	8,500	8,500	8,500
		<u>1,043,701</u>	<u>1,199,761</u>	<u>1,189,224</u>	<u>1,209,808</u>
Total Water & Sewer Fund		<u>1,043,701</u>	<u>1,199,761</u>	<u>1,189,224</u>	<u>1,209,808</u>
Total Finance Department		<u>\$ 3,659,721</u>	<u>\$ 3,901,598</u>	<u>\$ 3,840,120</u>	<u>\$ 3,949,823</u>

Finance Department
Personnel Summary

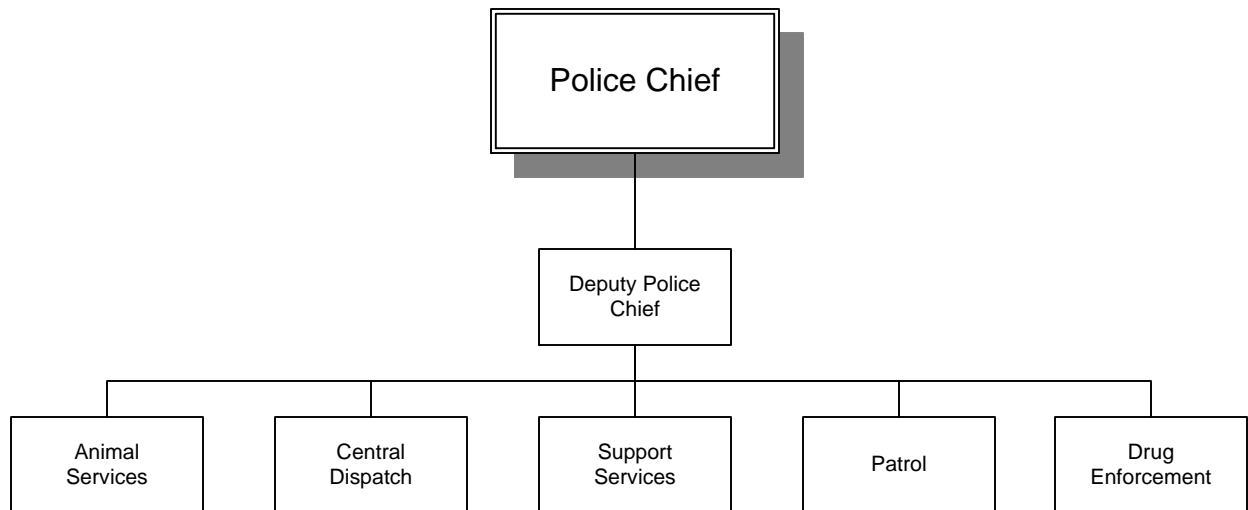
Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Finance Director Division:				
Finance Director	1.00	1.00	1.00	1.00
Administrative Assistant Mayor's Office	0.25	0.25	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Accounting & Audit Division:				
Accounting Director	1.00	1.00	1.00	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00	1.00
Contract/Grant Financial Accountant	1.00	1.00	1.00	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00	1.00
Accounting Clerk - Receivable	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>
Budget & Research Division:				
Budget Director	1.00	1.00	1.00	1.00
Senior Research Analyst	1.00	1.00	1.00	1.00
Financial Analyst	1.00	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Purchasing Division:				
Purchasing Manager	1.00	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00	1.00
Intern I	0.50	0.50	0.50	0.50
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>

Finance Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Information Technology Division:				
Information Technologies Director	1.00	1.00	1.00	1.00
Senior Programmer/Analyst	1.00	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00	1.00
GIS Coordinator	1.00	1.00	1.00	1.00
Systems Administrator	1.00	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00	1.00
Business Systems Analyst	1.00	1.00	1.00	1.00
GIS Technician	4.00	5.00	5.00	5.00
Database Administrator	1.00	1.00	1.00	1.00
E-911 Addressing Technician	1.00	0.00	0.00	0.00
	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
Billing & Collections Division:				
Billing & Collections Manager	1.00	1.00	1.00	1.00
Billing & Collections Coordinator	1.00	1.00	1.00	1.00
Senior Customer Service Representative	4.00	4.00	4.00	4.00
Customer Service Representative I	10.00	10.00	10.00	10.00
Financial Analyst	1.00	1.00	1.00	1.00
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
Total Finance Personnel	<u><u>50.25</u></u>	<u><u>50.25</u></u>	<u><u>50.25</u></u>	<u><u>50.25</u></u>

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Police Department



Mission Statement

This department, through progressive thinking, credible, efficient, and responsive actions will provide our citizens with a safe and healthy community in which to live and work. We will provide impartial enforcement of all criminal and traffic laws. We will strive to interact and form a partnership with the citizens to provide education so they can learn ways of reducing opportunities for crime to occur.

**POLICE DEPARTMENT
OVERVIEW**

The Police Department includes Central Dispatch, Police Support Services, Police Patrol, and Drug Enforcement programs and the Animal Services Division.

Organizational objectives for the department include the following: 1) Preventing and controlling conduct widely recognized as threatening to life and property; 2) Aiding individuals who are in danger of physical harm; 3) Protecting constitutional guarantees, such as the right to free speech and assembly; 4) Facilitating the movement of people and vehicles; 5) Assisting those who cannot care for themselves: the intoxicated, the addicted, the mentally ill, the physically disabled, and the young; 6) Resolving conflicts between individuals, groups of individuals, or individuals and their government; 7) Identifying problems that have the potential for becoming more serious problems for the individual citizens, for the police, or for government; and 8) Creating and maintaining a feeling of security in the community.

The City of Fayetteville is the lead agency for the Fourth Judicial District Drug Task Force. Due to this role, the City must show all financial activity for this entity in the City's budget. Participating agencies include the City of Springdale, Washington County, and eight rural communities in Washington County.

Although the 2009 Budget received an overall \$98,776 increase over the estimated 2008 expenses, Personnel Services fixed costs increased by \$310,431 (2.7%). The increase in Personnel Services is due to increased salary/benefit costs. The overall change in the Police Department budget was achieved by reducing non-fixed costs such as training, equipment, uniforms, and supplies. For the third year in a row, the Police Department has reduced operating expenses. If fixed costs such as salaries, utilities, jail contract, motor pool etc. continue to rise, service reductions are inevitable unless significant increases are approved.

Category Totals

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Personnel Services	\$ 10,835,571	\$ 11,455,204	\$ 11,119,270	\$ 11,429,701
Materials and Supplies	563,493	557,488	618,940	507,833
Services and Charges	1,105,260	1,062,215	1,060,773	960,804
Motorpool Charges	499,542	467,710	475,637	520,927
Maintenance	232,725	248,404	249,955	272,433
Operations	<u>13,236,591</u>	<u>13,791,021</u>	<u>13,524,575</u>	<u>13,691,698</u>
Capital	5,310	143,717	68,347	0
Operating Transfers	<u>208,095</u>	<u>233,000</u>	<u>233,000</u>	<u>233,000</u>
Transfers	<u>213,405</u>	<u>376,717</u>	<u>301,347</u>	<u>233,000</u>
Total Department	<u>\$ 13,449,996</u>	<u>\$ 14,167,738</u>	<u>\$ 13,825,922</u>	<u>\$ 13,924,698</u>

Police Department
Program Expenditure Summary

		Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Fund</u>					
2600	Central Dispatch				
	Personnel Services	\$ 1,102,469	\$ 1,172,939	\$ 1,158,852	\$ 1,218,569
	Materials and Supplies	14,055	12,856	14,356	14,356
	Services and Charges	48,958	45,111	43,001	43,739
	Motorpool Charges	4,336	4,400	4,400	5,168
	Maintenance	51,910	53,110	53,110	72,949
		<u>1,221,728</u>	<u>1,288,416</u>	<u>1,273,719</u>	<u>1,354,781</u>
2710	Patrol/Emergency Response				
	Personnel Services	302,093	285,651	308,108	298,678
	Materials and Supplies	14,242	10,100	18,500	13,719
	Services and Charges	14,876	9,718	14,393	14,956
	Motorpool Charges	15,239	20,902	20,375	24,099
	Maintenance	1,190	1,175	1,150	1,468
		<u>347,640</u>	<u>327,546</u>	<u>362,526</u>	<u>352,920</u>
2720	Animal Shelter				
	Personnel Services	310,483	314,015	309,613	308,570
	Materials and Supplies	27,605	55,060	55,060	22,150
	Services and Charges	52,105	45,750	45,230	47,033
	Maintenance	13,843	14,916	14,800	11,156
		<u>404,036</u>	<u>429,741</u>	<u>424,703</u>	<u>388,909</u>
2730	Veterinarian/Clinic				
	Personnel Services	127,435	141,762	118,438	124,194
	Materials and Supplies	82,799	85,383	68,900	15,837
	Services and Charges	5,218	3,309	3,510	3,301
	Maintenance	247	450	350	450
		<u>215,699</u>	<u>230,904</u>	<u>191,198</u>	<u>143,782</u>
2900	Support Services				
	Personnel Services	1,955,506	2,174,500	2,071,345	2,214,734
	Materials and Supplies	103,061	99,595	115,045	95,657
	Services and Charges	494,727	467,285	466,634	497,267
	Motorpool Charges	59,932	64,255	71,178	63,548
	Maintenance	135,250	145,787	145,787	150,562
	Operating Transfers	208,095	233,000	233,000	233,000
	Capital	0	94,466	19,096	0
		<u>2,956,571</u>	<u>3,278,888</u>	<u>3,122,085</u>	<u>3,254,768</u>
2940	Patrol				
	Personnel Services	6,796,652	7,088,513	6,882,400	6,994,491
	Materials and Supplies	321,731	291,398	343,983	346,114
	Services and Charges	202,136	265,637	262,600	180,509
	Motorpool Charges	420,035	378,153	379,684	428,112
	Maintenance	30,285	32,966	34,758	35,848
	Capital	5,310	13,661	13,661	0
		<u>7,776,149</u>	<u>8,070,328</u>	<u>7,917,086</u>	<u>7,985,074</u>

Police Department
Program Expenditure Summary

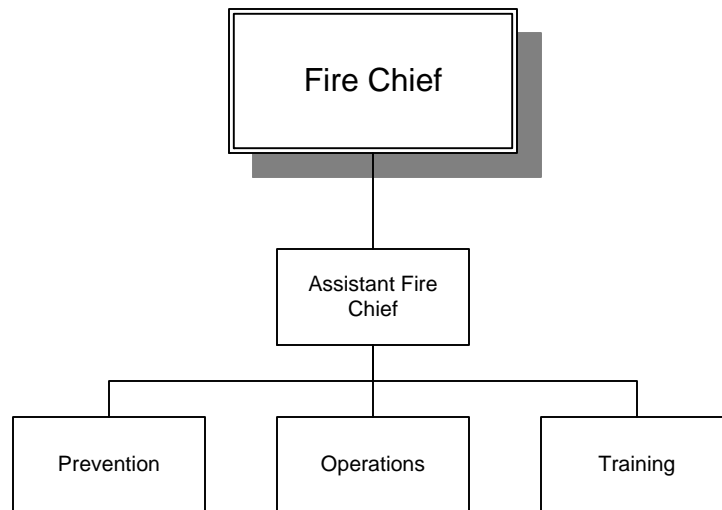
	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Total General Fund	12,921,823	13,625,823	13,291,317	13,480,234
<u>Drug Law Enforcement Fund</u>				
2960 Drug Enforcement				
Personnel Services	240,933	277,824	270,514	270,465
Materials and Supplies	0	3,096	3,096	0
Services and Charges	287,240	225,405	225,405	173,999
Capital	0	35,590	35,590	0
	<u>528,173</u>	<u>541,915</u>	<u>534,605</u>	<u>444,464</u>
Total Drug Law Enforcement Fund	<u>528,173</u>	<u>541,915</u>	<u>534,605</u>	<u>444,464</u>
Total Police Department	<u>\$ 13,449,996</u>	<u>\$ 14,167,738</u>	<u>\$ 13,825,922</u>	<u>\$ 13,924,698</u>

Police Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Central Dispatch Division:				
Dispatch Manager	1.00	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00	1.00
Dispatch Shift Supervisor	2.00	2.00	2.00	2.00
Dispatch Trainer	2.00	2.00	2.00	2.00
Dispatcher III	3.00	8.00	8.00	8.00
Dispatcher II	3.00	2.00	3.00	4.00
Dispatcher I	12.00	8.00	7.00	6.00
	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>
Animal Services Division:				
Animal Services Superintendent	1.00	1.00	1.00	1.00
Animal Services Officer	5.00	5.00	5.00	5.00
Animal Services Coordinator	1.00	1.00	1.00	1.00
Animal Caregiver	6.00	6.00	6.00	6.00
Animal Caregiver (Part Time)	0.80	0.80	0.80	0.80
Veterinarian	1.00	1.00	1.00	1.00
Veterinary Assistant	1.00	1.00	1.00	1.00
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>
Police Division:				
Police Chief	1.00	1.00	1.00	1.00
Deputy Chief of Police	2.00	2.00	2.00	2.00
Police Captains	3.00	3.00	3.00	3.00
Police Lieutenants	5.00	5.00	5.00	5.00
Police Sergeants	12.00	12.00	12.00	12.00
Police Corporal	41.00	48.00	48.00	48.00
Police Officer	57.00	50.00	50.00	50.00
Support Services Manager	1.00	1.00	1.00	1.00
Financial Coordinator	1.00	1.00	1.00	1.00
Property/Evidence Manager	1.00	1.00	1.00	1.00
Senior Crime Scene Technician	1.00	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00	1.00
Senior Secretary	5.00	5.00	5.00	5.00
Police Support Specialist	7.50	7.50	7.50	7.50
Senior Police Support Specialist	2.00	2.00	2.00	2.00
Police Clerk	2.50	2.50	2.00	2.00
Clerk (Part Time)	0.00	0.00	0.50	0.50
IT Manager	1.00	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00	1.00
Transcriptionist (Full/Part Time)	1.50	1.50	1.50	1.50
Park Patrol (Part Time)	1.13	1.13	1.13	1.13
	<u>147.63</u>	<u>147.63</u>	<u>147.63</u>	<u>147.63</u>
Total Police Personnel	<u>187.43</u>	<u>187.43</u>	<u>187.43</u>	<u>187.43</u>

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Fire Department



Mission Statement

To provide the citizens of Fayetteville and their properties protection from destruction and/or damage by fire through effective fire prevention, public education, fire suppression programs, and rescue services to these citizens from situations posing a threat to their lives or physical welfare.

**FIRE DEPARTMENT
OVERVIEW**

The Fire Department consists of three programs: Fire Prevention, Fire Operations, and Fire Training and Community Education.

Annual expenditures for 2009 are projected to be approximately \$210,300 more than Estimated 2008. This difference is primarily due to increased costs of maintenance contracts for the mobile data terminals and related software as well as the normal progression in salary increases.

Category Totals

	Actual <u>2007</u>	Budgeted <u>2008</u>	Estimated <u>2008</u>	Budgeted <u>2009</u>
Personnel Services	\$ 7,041,764	\$ 7,523,319	\$ 7,414,829	\$ 7,553,188
Materials and Supplies	219,575	229,550	214,495	287,846
Services and Charges	450,708	423,181	412,756	404,324
Motorpool Charges	61,105	56,180	56,180	55,801
Maintenance	<u>134,281</u>	<u>159,547</u>	<u>169,340</u>	<u>176,793</u>
Operations	<u>7,907,433</u>	<u>8,391,777</u>	<u>8,267,600</u>	<u>8,477,952</u>
Capital	<u>46,478</u>	<u>0</u>	<u>0</u>	<u>0</u>
Capital and Other	<u>46,478</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	\$ <u><u>7,953,911</u></u>	\$ <u><u>8,391,777</u></u>	\$ <u><u>8,267,600</u></u>	\$ <u><u>8,477,952</u></u>

Fire Department
Program Expenditure Summary

	Actual 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
<u>General Fund</u>				
3010 Prevention				
Personnel Services	\$ 330,835	\$ 359,604	\$ 355,585	\$ 371,533
Materials and Supplies	53,407	32,240	33,620	32,225
Services and Charges	9,361	11,650	9,025	9,025
Motorpool Charges	18,420	13,485	13,485	15,663
Capital	30,685	0	0	0
	<u>442,708</u>	<u>416,979</u>	<u>411,715</u>	<u>428,446</u>
3020 Operations				
Personnel Services	6,542,346	6,984,665	6,884,378	6,996,876
Materials and Supplies	157,127	187,095	170,825	242,980
Services and Charges	421,404	374,031	371,731	372,524
Motorpool Charges	33,877	32,632	32,632	33,039
Maintenance	134,281	159,547	169,340	176,793
Capital	15,793	0	0	0
	<u>7,304,828</u>	<u>7,737,970</u>	<u>7,628,906</u>	<u>7,822,212</u>
3030 Training				
Personnel Services	168,583	179,050	174,866	184,779
Materials and Supplies	9,041	10,215	10,050	12,641
Services and Charges	19,943	37,500	32,000	22,775
Motorpool Charges	8,808	10,063	10,063	7,099
	<u>206,375</u>	<u>236,828</u>	<u>226,979</u>	<u>227,294</u>
Total General Fund	<u>7,953,911</u>	<u>8,391,777</u>	<u>8,267,600</u>	<u>8,477,952</u>
Total Fire Department	<u>\$ 7,953,911</u>	<u>\$ 8,391,777</u>	<u>\$ 8,267,600</u>	<u>\$ 8,477,952</u>

Fire Department
Personnel Summary

Division / Title	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
Fire Division:				
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Battalion Chief	3.50	3.00	3.00	3.00
Fire Battalion Chief (Fire Marshall)	1.00	1.00	1.00	1.00
Fire Battalion Chief (Training Officer)	0.50	1.00	1.00	1.00
Fire Captain (Training Officer)	2.00	1.00	1.00	1.00
Fire Captain (Assistant Fire Marshall)	1.00	2.00	2.00	2.00
Fire Captain	27.00	31.00	30.00	30.00
Fire Captain (Safety Officer)	0.00	0.00	1.00	1.00
Firefighter	47.00	44.00	41.00	41.00
Driver/Operator/Firefighter	24.00	24.00	27.00	27.00
Fire Investigator	1.00	1.00	1.00	1.00
Life Safety Education Specialist	1.00	1.00	1.00	1.00
Financial Analyst Fire	1.00	1.00	1.00	1.00
Fire Receptionist	1.00	1.00	1.00	1.00
	<u>113.00</u>	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>
Total Fire Personnel	<u><u>113.00</u></u>	<u><u>114.00</u></u>	<u><u>114.00</u></u>	<u><u>114.00</u></u>

**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered as a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes. Because of the uncertainty with Sales Tax revenue, a 2009 Capital Budget was developed from capital requests during 2008 and a revised 2008-2012 CIP will be developed in the future for approval by City Council.

The subsequent pages provide a summary of the 2009 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2009.

2009 Capital Improvements (By Funding Source)

<u>Project Description</u>	<u>2009 Proposed Budget</u>	<u>2009 Adopted Budget</u>
<u>Impact Fee Fund:</u>		
Police Impact Improvements	323,000	323,000
Water Impact Improvements	300,000	300,000
Wastewater Impact Improvements	431,000	431,000
Fire Station #3/#5 Lease Payments	522,000	522,000
	<u>1,576,000</u>	<u>1,576,000</u>
<u>Parks Development Fund:</u>		
Community Park Development	457,700	457,700
Wilson Park Improvements	370,000	370,000
Neighborhood Park Development	170,000	170,000
Gulley Park Improvements	17,000	17,000
Brooks-Hummel Nature Preserve Land Purchase	78,000	78,000
Other Park & Safety Improvements	50,000	50,000
Forestry, Safety, & ADA	75,000	75,000
	<u>1,217,700</u>	<u>1,217,700</u>

2009 Capital Improvements (By Funding Source)

Project Description	2009 Proposed Budget	2009 Adopted Budget
<u>Sales Tax Capital Improvements Fund:</u>		
Audit Expense	6,700	6,700
Drainage Study/Phase II Stormwater Management	200,000	200,000
Other Drainage Improvements	359,000	359,000
State Bridge Cost Sharing Program	249,000	0
Fire Apparatus Purchase Program	500,000	500,000
Fire Facility Maintenance	27,000	27,000
Fire Station #3/#5 Lease Payment	280,000	280,000
SCBA Replacement	290,500	290,500
Document Management	27,500	27,500
Geographic Information System (GIS)	110,000	110,000
Local Area Network (LAN) Upgrade	100,000	100,000
Printer Replacements	18,000	18,000
Microcomputer Replacements	55,000	55,000
AccessFayetteville Technical Improvements	25,000	25,000
Library Materials Purchases	318,000	318,000
Library Computer Replacements	23,000	23,000
Building Improvements	173,000	173,000
PEG Television Center - Equipment	42,000	42,000
Telecommunications System Upgrades	16,000	16,000
Forestry, Safety, & ADA Compliance	32,000	32,000
Lights of the Ozarks	26,000	26,000
Tree Escrow	59,000	59,000
Police Technology Improvements	75,000	75,000
Police Unmarked Vehicles	30,000	30,000
Police Building Improvements	20,000	20,000
Specialized Police Equipment	30,000	30,000
Covered Vehicle Unloading Dock	22,000	22,000
Resurface Kennel Runs	55,000	55,000
Street/ROW Intersection/Cost Shares	130,000	130,000
Global Positioning System	34,000	34,000
In-House Pavement Improvements	919,900	1,168,900
Sidewalk Improvements	787,000	787,000
Trail Development	1,300,000	1,300,000
Traffic Signal Improvements	172,000	172,000
Energy Efficiency Program	12,500	12,500
Laptop Computers for Council Chambers	10,000	10,000
Transfer to General	417,900	417,900
	6,952,000	6,952,000

2009 Capital Improvements (By Funding Source)

Project Description	2009 Proposed Budget	2009 Adopted Budget
<u>Shop Fund:</u>		
Police/Passenger Vehicles - Replacement	371,500	371,500
Construction Equipment - Replacement	291,000	291,000
Sanitation Equipment - Replacement	185,000	185,000
Medium/Heavy Utility Trucks Replacement	211,000	211,000
Tractors/Mowers - Replacement	23,500	23,500
Light/Medium Trucks - Replacement	350,000	350,000
Other Vehicles/Equipment - Replacement	34,000	34,000
	<u>1,466,000</u>	<u>1,466,000</u>
<u>Water & Sewer Fund:</u>		
Upgrade/Replace Lift Stations - WWTP	50,000	50,000
Plant Pumps & Equipment - WWTP	117,000	117,000
Testing Equipment - WWTP	6,000	6,000
WWTP Building Improvements	21,000	21,000
Computer System Upgrades - WWTP	6,000	6,000
Sanitary Sewer Rehabilitation	613,000	613,000
Water & Sewer Cost Sharing	150,000	150,000
Water Line Projects As Needed	143,000	143,000
Backflow Prevention Assemblies	12,000	12,000
Leak Detection Equipment	75,000	75,000
Water Meters	296,000	296,000
	<u>1,489,000</u>	<u>1,489,000</u>
<u>Street Fund:</u>		
In-House Pavement Improvements	968,000	968,000
	<u>968,000</u>	<u>968,000</u>
<u>Off-Street Parking Fund:</u>		
Parking Lot Improvements & Overlays	43,850	43,850
	<u>43,850</u>	<u>43,850</u>
<u>Solid Waste Fund:</u>		
Materials Recovery Facility Improvements	14,000	14,000
Compactors	90,000	90,000
	<u>104,000</u>	<u>104,000</u>
	\$ <u>13,816,550</u>	\$ <u>13,816,550</u>

CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP may be reviewed and updated on an annual basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be further considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of **responsible** and **progressive** financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public by holding hearings.

What Projects Are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$5,000 are not considered capital and are funded through program operating budgets. Projects that cost between \$5,000 and \$10,000 are handled through the budget process. Attempts will be made to fund these capital items through operating funds.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on essentially a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Solid Waste funds. Based on a resolution approved by the City Council, prior to the passage of the sales tax, a minimum of 75% of the sales tax revenues will be used to assist in funding capital projects. In 2002, the 1% City sales tax was reauthorized for ten years (July 1, 2003 - June 30, 2013). Based on a resolution approved by the City Council, prior to the passage of the sales tax, a minimum of 50% of the sales tax revenues will be used to assist in funding capital projects beginning with collections for the month of July 2003. Funding for capital projects in 2007 was at 50% of the sales tax revenues collected and in 2008 became 40%. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

Project Cost Determination

All projects are first costed in current or 2007 dollars. Then a determination of the year the project is expected to start is made. Finally, a determination of the projected cost of the improvement is made by referring to the "Project Cost Table" that provides the inflation multiplier to be used for the project in the anticipated year.

Project Cost Table for CIP 2008-2012

Inflation Recommendations

6% factor - This factor should be used in calculating all project categories.

Year	6% Factor
2008	1.060
2009	1.124
2010	1.191
2011	1.262
2012	1.338

Example: A street project that costs \$1,000,000 in 2007 dollars, which is expected to be done in 2010, would use the inflation factor of 1.191. To get the expected cost of the project in 2010 dollars, multiply \$1,000,000 by 1.191, which equals \$1,191,000.

Priority Selection of Projects

The adopted CIP will rely on priorities defined by the Mayor, City Council, community, and City staff. As always, criteria such as government imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings have been held to obtain committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

City of Fayetteville, Arkansas
2009 Capital Projects
Summary

	Sales Tax Capital Impvs Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Fire Improvements	817,500	-	-	-	817,500
Police Improvements	232,000	323,000	-	371,500	926,500
Library Improvements	341,000	-	-	-	341,000
Parks & Recreation Improvements	117,000	1,217,700	-	-	1,334,700
Bridge & Drainage Improvements	559,000	-	-	-	559,000
Street Improvements	164,000	-	-	-	164,000
Transportation Improvements	959,000	-	-	-	959,000
In-House Pavement Improvements	1,168,900	968,000	-	-	2,136,900
Trail Improvements	1,300,000	-	-	-	1,300,000
Information Technology Improvements	335,500	-	-	-	335,500
Other Capital Improvements	260,200	-	-	-	260,200
Wastewater Treatment Improvements	-	431,000	200,000	-	631,000
Water & Sewer Services Improvements	-	-	308,000	-	308,000
Water & Sewer Improvements	-	300,000	981,000	-	1,281,000
Vehicles & Equipment	-	-	-	909,500	909,500
Off-Street Parking Improvements	-	43,850	-	-	43,850
Solid Waste Improvements	-	-	104,000	185,000	289,000
Transfer to General Fund	417,900	-	-	-	417,900
Transfer to Fire Bond Fund	280,000	522,000	-	-	802,000
	<u>6,952,000</u>	<u>3,805,550</u>	<u>1,593,000</u>	<u>1,466,000</u>	<u>13,816,550</u>

City of Fayetteville, Arkansas
2009 Capital Projects
Comprehensive Detail

	Sales Tax Capital Impvys Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Fire Improvements</u>					
Fire Apparatus Purchase Program	500,000	-	-	-	500,000
SCBA Replacement	290,500	-	-	-	290,500
Facility Maintenance	27,000	-	-	-	27,000
	817,500	-	-	-	817,500
<u>Police Improvements</u>					
Animal Services					
Covered Vehicle Unloading Dock	22,000	-	-	-	22,000
Resurface Kennel Runs	55,000	-	-	-	55,000
Police					
Police Impact Improvements	-	323,000	-	-	323,000
Police Technology Improvements	75,000	-	-	-	75,000
Specialized Police Equipment	30,000	-	-	-	30,000
Police Building Improvements	20,000	-	-	-	20,000
Police Unmarked Vehicles	30,000	-	-	-	30,000
Police/Passenger Vehicles - Replacement	-	-	-	371,500	371,500
	232,000	323,000	-	371,500	926,500
<u>Library Improvements</u>					
Library Materials Purchases	318,000	-	-	-	318,000
Library Computer Replacements	23,000	-	-	-	23,000
	341,000	-	-	-	341,000
<u>Parks & Recreation Improvements</u>					
Tree Escrow	59,000	-	-	-	59,000
Forestry, Safety & ADA Compliance	32,000	75,000	-	-	107,000
Lights of the Ozarks	26,000	-	-	-	26,000
Community Park Development	-	457,700	-	-	457,700
Brooks-Hummel Nature Preserve Land Purchase	-	78,000	-	-	78,000
Neighborhood Park Development	-	170,000	-	-	170,000
Wilson Park Improvements	-	370,000	-	-	370,000
Other Park & Safety Improvements	-	50,000	-	-	50,000
Gulley Park Improvements	-	17,000	-	-	17,000
	117,000	1,217,700	-	-	1,334,700
<u>Bridge & Drainage Improvements</u>					
Drainage Study/Phase II Stormwater Management	200,000	-	-	-	200,000
Other Drainage Improvements	359,000	-	-	-	359,000
	559,000	-	-	-	559,000
<u>Street Improvements</u>					
Street ROW/Intersection/Cost Shares	130,000	-	-	-	130,000
Global Positioning System	34,000	-	-	-	34,000
Wedington - Ruppel to Meadowlands	-	-	-	-	-
	164,000	-	-	-	164,000
<u>Transportation Improvements</u>					
In-House Pavement Improvements	1,168,900	968,000	-	-	2,136,900
Sidewalk Improvements	787,000	-	-	-	787,000
Traffic Signal Improvements	172,000	-	-	-	172,000
	2,127,900	968,000	-	-	3,095,900

City of Fayetteville, Arkansas
2009 Capital Projects
Comprehensive Detail

	Sales Tax Capital Impvys Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Trail Improvements</u>					
Trail Development	1,300,000	-	-	-	1,300,000
	1,300,000	-	-	-	1,300,000
<u>Information Technology Improvements</u>					
Local Area Network (LAN) Upgrade	100,000	-	-	-	100,000
Microcomputer Replacements	55,000	-	-	-	55,000
Geographic Information System (GIS)	110,000	-	-	-	110,000
AccessFayetteville Technical Improvements	25,000	-	-	-	25,000
Document Management	27,500	-	-	-	27,500
Printer Replacements	18,000	-	-	-	18,000
	335,500	-	-	-	335,500
<u>Other Capital Improvements</u>					
Building Services					
Building Improvements	173,000	-	-	-	173,000
Energy Efficiency Program	12,500	-	-	-	12,500
Cable Administration					
P.E.G. Television Center - Equipment	42,000	-	-	-	42,000
Parking & Telecommunications					
Telecommunications Systems Upgrades	16,000	-	-	-	16,000
Public Information					
Laptop Computers for Council Chambers	10,000	-	-	-	10,000
Audit Expense	6,700	-	-	-	6,700
	260,200	-	-	-	260,200
<u>Wastewater Treatment Improvements</u>					
Upgrade/Replace Lift Stations - W.W.T.P.	-	-	50,000	-	50,000
Plant Pumps and Equipment - W.W.T.P.	-	-	117,000	-	117,000
Testing Equipment - W.W.T.P.	-	-	6,000	-	6,000
W.W.T.P. Building Improvements	-	-	21,000	-	21,000
Computer System Upgrades - W.W.T.P.	-	-	6,000	-	6,000
Wastewater Impact Improvements	-	431,000	-	-	431,000
	-	431,000	200,000	-	631,000
<u>Water & Sewer Services Improvements</u>					
Backflow Prevention Assemblies	-	-	12,000	-	12,000
Water Meters	-	-	296,000	-	296,000
	-	-	308,000	-	308,000
<u>Water & Sewer Improvements</u>					
Sanitary Sewer Rehabilitation	-	-	613,000	-	613,000
Water and Sewer Cost Sharing	-	-	150,000	-	150,000
Water Line Projects As Needed	-	-	143,000	-	143,000
Water Impact Improvements	-	300,000	-	-	300,000
Leak Detection Equipment	-	-	75,000	-	75,000
	-	300,000	981,000	-	1,281,000
<u>Vehicles & Equipment</u>					
Medium/Heavy Utility Trucks - Replacement	-	-	-	211,000	211,000
Tractors/Mowers - Replacement	-	-	-	23,500	23,500
Light/Medium Trucks - Replacement	-	-	-	350,000	350,000
Other Vehicles/Equipment - Replacement	-	-	-	34,000	34,000
Construction Equipment - Replacement	-	-	-	291,000	291,000
	-	-	-	909,500	909,500

City of Fayetteville, Arkansas
2009 Capital Projects
Comprehensive Detail

	Sales Tax Capital Impvs Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
<u>Off-Street Parking Improvements</u>					
Parking Lot Improvements & Overlays	-	43,850	-	-	43,850
	-	43,850	-	-	43,850
<u>Solid Waste Improvements</u>					
Materials Recovery Facility Improvements	-	-	14,000	-	14,000
Compactors	-	-	90,000	-	90,000
Sanitation Equipment - Replacement	-	-	-	185,000	185,000
	-	-	104,000	185,000	289,000
<u>Transfers Out</u>					
Transfer to General Fund	417,900	-	-	-	417,900
Transfer to Fire Bond Fund	280,000	522,000	-	-	802,000
	697,900	522,000	-	-	1,219,900
	<u>6,952,000</u>	<u>3,805,550</u>	<u>1,593,000</u>	<u>1,466,000</u>	<u>13,816,550</u>

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Sales Tax Capital Improvements Fund (4470)</u>	
<u>Bridge & Drainage Improvements:</u>	
<u>Drainage Study/Phase II Stormwater Management (02097)</u>	
This project consists of conducting an inventory of existing drainage structures and developing a master drainage plan, as well as an ordinance to be the basis for future planning, development, and regulation in the City as required by the EPA National Pollutant Discharge Elimination System (NPDES) Phase II Stormwater Permit Regulations. The study phase of this project will also assist the United States Army Corps of Engineers (USACE) in providing updated floodplain studies and mapping.	359,000
 <u>Other Drainage Improvements (02108)</u>	
This project will allow for the construction of other drainage improvements where needed.	200,000
 <u>Fire Safety Improvements:</u>	
<u>SCBA Replacement (09005)</u>	
This request is for the replacement of 50 self contained breathing apparatus (SCBA) sets. The SCBA is a key component of the personal protective equipment utilized by firefighters when entering a contaminated or oxygen deficient atmosphere. The current equipment is a mixture of Scott and ISI products. The ISI air packs have proven to be much more troublesome and less dependable. The Fire Department has recorded numerous failures with the ISI system which put firefighters at risk. In addition, there is a NFPA standard going into effect in Aug 2007 regarding specifications for this equipment. Even though staff would not need to retrofit existing equipment, the funds from this project would allow for the purchase of 50 compliant sets. In addition, all ISI airpacks would be removed from front line apparatus. The equipment would also be more standardized resulting in less frequent and less expensive maintenance. Without this project only a few units can be purchased each year.	290,500
 <u>Fire Apparatus Purchase Program (03019)</u>	
This project is for the replacement of apparatus that are past their useful life and to acquire apparatus for expansion stations. Given the number of apparatus in the current fleet, an annual replacement program is necessary to avoid having to purchase multiple apparatus in one fiscal year.	500,000
 <u>Fire Facility Maintenance (02006)</u>	
This project is for major repairs to existing facilities that can't be funded through the normal operating budget. It includes but is not limited to roof repairs or replacements, office remodeling for the Fire Prevention division, and structural repairs.	27,000
 <u>Debt Service Payments:</u>	
<u>Fire Station #3/#5 Lease Payment (05002)</u>	
Bond payments to finance the construction costs of the new fire station #3 and the relocation of fire station #5.	280,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Information Technology Improvements:</u>	
<u>Local Area Network (LAN) Upgrade (02056)</u>	
This project is to upgrade and expand the City's LAN/Network infrastructure. Initially the LAN was primarily used for the Geographic Information System (GIS) and engineering applications. However, the LAN is now used by every division in the City across twenty plus locations. Increases in the system's user base and advances in technology have created a need for hardware and operating system upgrades. Future upgrades will include server and storage redundancy.	100,000
<u>Microcomputer Replacements (02057)</u>	
This project is for the replacement of failing and outdated personal computers (PC's). In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated. Many of the existing PC's are not adequate to run new versions of software that the City is currently using and need to be replaced to allow all of the City's PC's to be running at a comparable level.	55,000
<u>Geographic Information System (GIS) (02055)</u>	
Geographic Information Systems (GIS) are organized collections of computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for planning, engineering, Hansen, and public utility projects. Additionally, GIS provides applications to assist many other City divisions including Police, Fire, Transportation, and Parks & Recreation. This project is to upgrade and expand the City's base GIS computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base.	110,000
<u>AccessFayetteville Technical Improvements (04047)</u>	
This project provides funding for technical improvements, enhancements, and maintenance of the AccessFayetteville website. AccessFayetteville utilizes a commercial Content Management System (CMS) that is configured and maintained by City staff. The CMS allows end users to add, edit, and approve the content that is displayed on the website. Additional CMS user licenses and add-on modules are scheduled for 2008.	25,000
<u>Document Management (02094)</u>	
This project is for the purchase of one Reader/Printer for the City Clerk's office (\$7,000); a 610 Scanner for the City Clerk's office (\$18,500); and Paper Shredder for District Court (\$2,000). The Reader/Printer will allow the City Clerk's office to access microfilm and provide the office with a backup machine. The 610 Scanner will be used to scan larger documents such as old City Council minutes, resolutions, and ordinances quickly and efficiently. District Court will utilize the paper shredder to shred documents that contain personal information, thereby protecting the public and court staff.	27,500
<u>Printer Replacements (02060)</u>	
This project is for the replacement of AS/400 system printers and computer workstation printers. The workload and print requirements have steadily increased for many of the existing printers. Many of these printers need to be replaced with printers that are faster and that allow advanced printing such as bar codes and compressed print. Additionally, maintenance cost for many of the older printers is beginning to increase.	18,000
<u>Library Improvements:</u>	
<u>Library Materials Purchases (02049)</u>	
This project provides library materials including literature, non-fiction, reference resources, audio visual items, e-books, and parenting resources. The Fayetteville Public Library seeks to provide a collection of library materials at a level commensurate with benchmark cities, e.g. Lawrence, Ames, Champaign, Denton as well as the national average for cities with a population of 50,000 to 99,000. Demand for materials has skyrocketed with continued double-digit increases in use. Over 950,000 items are projected to be checked out in 2007.	318,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<p><u>Library Computer Replacements (04004)</u> This project provides replacement of the library's computer resources. From 2003 through 2006, there has been a 591% increase in customer use of the library's public access computers. Customers use public computers for: accessing the internet; taking computer classes; finding items in the library's collection; conducting research via the library's proprietary digital collection; downloading books and audio; and accessing multimedia, educational, and business software. The library's operations rely on a strong computer infrastructure consisting of 20 servers; 115 public access computers; 85 staff and system workstations; two routers; seven switches; wireless access; and conveyor and self-check out kiosks. System workstations manage various building systems including lighting, security, paging, telephones, conveyor, and HVAC systems.</p>	23,000
<p><u>Other Capital Improvements:</u></p>	
<p><u>Building Improvements (02046)</u> This project consists of the repair and replacement of damaged and worn roofs, HVAC systems, and provides for other improvements (such as remodels) to City-owned buildings. This effort consists of preventive maintenance efforts to address the day-to-day facility operations of City facilities. During the upcoming year, Building Services plans to continue to work in-house and through contractors.</p>	173,000
<p><u>Energy Efficiency Program (09006)</u> The City's 18 primary buildings (Fire Stations, City offices, Airport Terminal, etc) have been benchmarked against the Environmental Protection Agency's Energy Star standard for energy efficiency and fall woefully short. A great opportunity exists to improve each building's status through simple technology upgrades that will have a short payback period. These opportunities have been identified through an extensive energy audit on most buildings. Examples include replacing magnetic ballasts with electronic ballasts that are 50% more efficient, replacing T12 lighting with T8 lamps that are 50% more efficient, and installing control systems on all HVAC systems to avoid heating and cooling buildings all day, everyday. The upgrades will also improve employee comfort through better lighting and climate control.</p>	12,500
<p><u>P.E.G. Television Center - Equipment (02061)</u> The FCC has required the transition from analog to digital broadcasting to be completed by February 17, 2009. Cable TV will also be converting to digital, which Fayetteville's operator is already doing and will require some updating of equipment, in order to take advantage of innovations. Computer networking between video editors and computers with programming data will also be installed in the PEG Center. A dimmable fluorescent studio lighting system will save power and be more comfortable and easily adjusted. This project allows periodic equipment replacement of some equipment up to and over 15 years old, such as cameras, camcorders, monitors, computers, and video recording devices. Other items include City Hall robotically controlled cameras, portable switching equipment, wireless video transfer equipment, tripods, and furniture. The robotically controlled cameras will save some labor, otherwise the replacements will have no measurable impact on the operating budget.</p>	42,000
<p><u>Laptop Computers for Council Chambers (09007)</u> The 2009 request is for the purchase of laptop computers for the City Council. The entire scope of this project will encompass technical, video, and audio upgrades. Technical upgrades will include all audio and video equipment used by the Cable Administration Division, as well as audio/video equipment used by staff and citizens.</p>	10,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Telecommunications Systems Upgrades (04001)</u>	
The City currently has 17 "mini" telecommunications systems located throughout various facilities. These systems provide voice communications and voice mail services for all City employees at all City facility locations. Upgrades to these systems are essential to ensure no "down time" due to failing software and/or hardware and to ensure that all software versions are kept current to provide the most up-to-date technology. With all future upgrades, replacement equipment will be integrated so that ALL city facilities communicate in unison as if on one main system. Internal and external communications will be significantly enhanced. The current system has suffered some serious "crashes" that have been detrimental to public safety communications. The Police and City Administration building systems are integrated together and are the largest switches of all facilities.	16,000
<u>Audit Expense</u>	6,700
<u>Parks & Recreation Improvements:</u>	
<u>Tree Escrow (08001)</u>	
Funds from this project can be used in a variety of ways such as planting trees, maintaining trees with either a seasonal FTE or contract labor, or to identify planting spaces using a tree inventory. Funds for this project are deposited through the development processes defined in Chapter 167 of the UDC and must be used within seven years or be refunded. This money should first be spent within the development and second within one mile and/or within the appropriate quadrant.	59,000
<u>Forestry, Safety & ADA Compliance (02045)</u>	
The forestry project consists of tree care, tree/landscape installation, the tree farm, community and school education, mature tree restoration, annual operating charges for the grinder and chipper, and maintenance and removal of hazardous trees in parks and public lands. National Arbor Day tree give-a-ways are included. Funds are required to maintain a sustainable tree farm and turf resource, eventually reducing the need to purchase trees and sod from outside vendors. A mature tree restoration program consisting of aeration of compacted soil and root stimulation will be utilized in various parks. Funds for unforeseeable emergencies occurring in parks due to inclement weather and vandalism or replacement and renovations of park amenities to meet ADA/safety standards are budgeted each year.	32,000
<u>Lights of the Ozarks (02001)</u>	
The Lights of the Ozarks display was initiated in 1993 by the Chamber of Commerce. The Advertising & Promotion Commission (A&P) gave \$40,000 the first year to help establish the event. For the past 15 years, the City has installed the lights and the Chamber and A&P have organized related events. Over 400,000 lights are displayed from Thanksgiving until New Years Eve. In 2008, A&P contributed almost \$20,000 and Walmart Foundation contributed \$10,000 for new displays/lights. A&P estimates over 200,000 people come to view the display. It is one of the most popular winter Fayetteville festivals.	26,000
<u>Police Improvements:</u>	
<u>Covered Vehicle Unloading Dock (09001)</u>	
A covered unloading area with open access to the incineration area would decrease inefficient use of manpower and provide a safe environment for staff that performs such tasks. The current roof line will be extended to provide covered area for unloading.	22,000
<u>Resurface Kennel Runs (09002)</u>	
Current dog kennel runs are becoming more porous with increased usage. The concrete kennel walls and floors need to be resurfaced to assist in the prevention of contagious diseases and ease the intensive labor needed to efficiently clean and disinfect the areas. The resurfacing material recommended is anti-microbial and will not need yearly painting nor sealing. The material is designed for industrial food and animal institutions.	55,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<p><u>Police Technology Improvements (06002)</u> This project provides for the upgrade and replacement of computer and networking equipment, which is obsolete and malfunctioning and for additional computers and software to support on-going Police Department needs. By providing updated equipment, officers will be kept informed of pertinent records. This project includes purchases for increased storage capacity and software to manage digital media files, replace the AS/400 mainframe, improve wireless connectivity between the main police facility and substations, and other improvements as they become known.</p>	75,000
<p><u>Specialized Police Equipment (02062)</u> This project is to purchase equipment used during police operations. Equipment items such as tasers, digital cameras, radars, decibel meters, and other specialized equipment are needed for officers to perform duties.</p>	30,000
<p><u>Police Building Improvements (02047)</u> This project is to repair/replace aging items such as flooring, cabinets, and small HVAC units in the current Police Department's building.</p>	20,000
<p><u>Police Unmarked Vehicles (06003)</u> The Police Department utilizes unmarked vehicles for a variety of tasks, such as gathering intelligence. Other tasks include the following: <ul style="list-style-type: none"> Conducting pre-raid intelligence for ERT deployment Conducting narcotics operations Patrolling for vandals Patrolling for burglars and thieves Conducting alcohol enforcement patrols Conducting surveillance for all the above activities Any activity that must be kept covert </p>	30,000
<p><u>Street Improvements:</u> <u>Street ROW/Intersection/Cost Shares (02116)</u> This project is to provide funding for the acquisition of miscellaneous street rights-of-way, construction of miscellaneous street projects, cost sharing for developer projects, and contingency funds for other street projects as needed.</p>	130,000
<p><u>Global Positioning System (09003)</u> This project is for the purchase of a Global Positioning System (GPS) unit for use by the survey crew on City projects. GPS is a satellite-based navigation system providing universal, reliable positioning. The system will augment an outdated system and bring the Engineering Division up to speed with the current practices in the industry.</p>	34,000
<p><u>Trail Improvements:</u> <u>Trail Development (02016)</u> The goal of this project is to provide funding to increase production of the trails program throughout Fayetteville. This funding includes new trail development and asphalt replacement on existing trails. This will be accomplished through the use of personnel within the Transportation Division as approved by the City Council. This funding will allow production to proceed at a reduced cost, thereby providing for five miles of trail construction each year. The results of this construction will be the addition of 25 miles of trail between 2008 and 2012. Cost per linear foot will be reduced by this program from an average of \$100.92 to \$57.56 by the end of the eighth year of construction.</p>	1,300,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Transportation Improvements:</u>	
<u>In-House Pavement Improvements (02052)</u>	
This program provides for the systematic overlay of approximately 6.7% of existing asphalt streets within the City limits on an annual basis and includes curb cuts, curb and guttering, pavement striping, and preparation costs for the overlays. The goal of this project is to overlay a minimum of 150,000 square yards of asphalt each year. A street evaluation program determines overlay schedules based on existing conditions of streets prior to each year's program being initiated. Overlaying each street within the 15 year cycle, results in less complete street rebuilds which have a significantly greater cost.	1,168,900
<u>Sidewalk Improvements (02053)</u>	
The goal of this project is to continue to improve the connectivity of the sidewalk system by constructing new sidewalk in selected areas and replacing or repairing sidewalks throughout the City. The City maintains existing sidewalks and has a large inventory of locations where sidewalks are needed. Developers are responsible for construction of sidewalks in new subdivisions, large scale developments, and new residences. This project also includes funding for ADA accessible ramps required for the In-House Pavement Improvements. One of the City Council's priority goals is sidewalk connectivity at the current pace of installing approximately 4 miles of new sidewalk per year. There were decades of development when sidewalks and drainage were not required.	787,000
<u>Traffic Signal Improvements (02063)</u>	
This project involves the installation of new traffic signals, upgrading existing traffic signals, and other improvements, which enhance the safety and movement of pedestrians and vehicles. The location of traffic signal projects will be determined as warrants are met as specified in the FHWA Manual On Uniform Traffic Control Devices and when related street projects are completed. The purpose of a traffic signal installation is to assign vehicle right-of-way and improve the safety of vehicles and pedestrians in the City. Upgrades to existing signals include outfitting the control cabinet with battery back-ups, upgrades to overhead video detection, and replacing wooden or deteriorated metal poles with galvanized steel poles. The City has all existing traffic signals on the citywide closed-loop radio signal system and Windows NT CL Mats Peek operating system. All new installations will include overhead video detection, LED signal heads, and be on the signal system network.	172,000
<u>Transfer to General Fund:</u>	
This is a one-time transfer from the Sales Tax Capital Improvements Fund to the General Fund for operations.	417,900
Total Sales Tax Capital Improvements Fund Projects:	
	<u>6,952,000</u>

Water & Sewer Fund (5400)

WWTP Capital (5800)

Upgrade/Replace Lift Stations - W.W.T.P. (02068)

The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increase the flow to various stations requiring additional or higher capacity equipment.	50,000
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Plant Pumps and Equipment - W.W.T.P. (02069)

Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment. The project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance.	117,000
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**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<p><u>Testing Equipment - W.W.T.P. (02070)</u> This project provides routine replacement of existing laboratory equipment that is at or near its life expectancy. Functional and proper equipment is necessary to comply with monitoring requirements in the NPDES permit for the plant.</p>	6,000
<p><u>W.W.T.P. Building Improvements (02032)</u> Structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at the Wastewater Treatment Plant.</p>	21,000
<p><u>Computer System Upgrades - W.W.T.P. (02071)</u> This project provides for routine replacements of old and well-used computer equipment. Cost-effective operations and maintenance of the Wastewater Treatment Plant (WWTP) requires vast amounts of data and information to be tracked and monitored in a timely manner. As the amount of data increases and as the number of processes controlled by computers increases, the computer system and components must be upgraded.</p>	6,000
<p><u>Sewer Mains Construction (5700)</u> <u>Water and Sewer Cost Sharing (02067)</u> The purpose of this project is to provide funding for projects that will be cost-shared by the City and developers or individuals. Each project will be approved on a case by case basis. These projects maximize return on each dollar spent by the City because they combine work needed with work being funded by a developer or other entity. Examples include looping water lines, up-sizing water and sewer mains above the minimums required for a developer to install, and extensions beyond the area and needs of a development.</p>	69,000
<p><u>Sanitary Sewer Rehabilitation (02017)</u> The project will reduce storm and ground water flows into the system, which cause sewer overflows and is required to meet state and federal laws. Negotiations with the ADEQ produced the agreement that as long as the City continues to pursue rehabilitation, no enforcement action will be initiated. Rehabilitation is required in areas with wet weather overflows to allow continued development. This project includes replacing and lining existing sewer mains and manholes, upgrading lift stations, and building relief lines. Design flows for the new West Side WWTP design are based on continued rehabilitation. The following basins/minisystems have not had the first round of rehabilitation but are underway: basins 13A, 15, minisystem 2 (manholes), 5, and Farmington. Minisystems 6, 9, 9x, 14A, 14B, 20 and Greenland require all work-field study, analysis, design, and construction.</p>	613,000
<p><u>Capital Water Mains (5600)</u> <u>Water and Sewer Cost Sharing (02067)</u> The purpose of this project is to provide funding for projects that will be cost-shared by the City and developers or individuals. Each project will be approved on a case by case basis. These projects maximize return on each dollar spent by the City because they combine work needed with work being funded by a developer or other entity. Examples include looping water lines, up-sizing water and sewer mains above the minimums required for a developer to install, and extensions beyond the area and needs of a development.</p>	81,000
<p><u>Water Line Projects As Needed (04020)</u> This project will provide funding for relatively small projects and improvements which will be identified by the Water & Sewer Maintenance Division as needed. Projects that will be selected are those which exceed the in-house staff's ability to repair, but which meet an immediate need based on frequency of leaks, looping requirements, and relatively small location work requiring contractor capabilities. Once defined, each project will be individually submitted to the Mayor for approval.</p>	143,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Water & Sewer Maintenance Capital (5610)</u>	
<u>Leak Detection Equipment</u>	
This project is for the purchase of leak detection equipment for the Water & Sewer Maintenance Division.	75,000
 <u>Meter Operations Capital (1840)</u>	
<u>Backflow Prevention Assemblies (02066)</u>	
This project is for the installation or replacement of backflow prevention assemblies on City facilities to meet backflow prevention mandate orders by the Arkansas Department of Health (ADH).	12,000
 <u>Water Meters (02065)</u>	
This project is for the replacement of old water meters damaged beyond repair and expansion meters for new water service. Additional radio-read units will be installed on water meters that are located in difficult areas such as fenced back yards, alleys, inside buildings, and other time consuming locations.	296,000
Total Water & Sewer Fund Projects:	1,489,000
 <u>Parks Development Fund (2250)</u>	
<u>Parks Development Capital (9255)</u>	
<u>Community Park Development (02002)</u>	
The Parks and Recreation Master Plan recommends the development of a Community Park based upon data from public meetings, citizen survey results, a one day steering committee meeting, and interviews with public officials, staff, and community leaders. Possible facilities include baseball, soccer, and softball complexes, as well as trails, tennis courts, sand volleyball courts, pavilions, picnic tables/grills/benches, disc golf, and multi-purpose fields. Park facilities would be developed on a priority basis depending upon public desires. With the request for the Lewis Soccer Complex to be returned to the U of A, there is an urgent need to relocate this facility. Due to the poor condition of the Walker Park Baseball Complex, it needs to be replaced as soon as possible.	457,700
 <u>Wilson Park Improvements (08002)</u>	
Wilson Park is one of our City's oldest and most popular parks. The trail, built in the early 1990's, is now eroding and needs to be repaired. The trail also needs to be lighted for safety reasons and to help deter vandalism. The rock building was built in the late 1930's by the Civil Conservation Corps and thus has plumbing, electrical, and flooring problems. Central heating/air will be installed in order to create offices for the Horticulturists. This building needs to be renovated to preserve the park's history. The seven by forty foot rock wall by the swimming pool exit displays a beautiful flowerbed, but is deteriorating and needs repair. The condition of the wall is a safety concern.	370,000
 <u>Neighborhood Park Development (02013)</u>	
This project consists of the development/upgrade of City neighborhood parks. Included in this project is the development of over 60 acres of park land distributed across the City. Clabber Creek Park, Mt. Sequoyah Gardens, Fairlane, Eagle, Aspen Ridge, and Wildwood parks are currently in the City's park system and are in need of development. Bryce Davis expansion, West Fork Place, Park West, Waterbrooke, Owl Creek, and Stone Mountain are all key properties that are expected to come into the system over the next five years.	170,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Gulley Park Improvements (05001)</u>	
Gulley Park is one of the City's most popular and widely used parks. Extra pavilions are needed to host gatherings. The playground's proximity to the existing pavilion makes it difficult for users to host gatherings in conjunction with the pavilion. Also, the location of the existing house on Old Wire Road lends itself to an excellent site for a pavilion. Construction of additional pavilions in these areas will expand opportunities to users as well as provide covered spaces for gatherings. The trail in Gulley Park is showing signs of significant wear and is in need of repair. Many citizens use this trail daily. Renovation of this trail, including the repair of cracks and splits, will decrease the likelihood of accidents. In 1991, a parking lot was constructed at Gulley Park to accommodate 32 vehicles. This park has seen a tremendous increase in usage, thereby making the existing parking lot inadequate. Additional parking is needed to create safer vehicular and pedestrian circulation.	17,000
<u>Brooks-Hummel Nature Preserve Land Purchase (07027)</u>	
The City purchased 13.75 acres located north of the Lake Lucille Spillway in 2007 for a principal amount of \$495,000 with an interest rate of six percent annually for five years on the unpaid balance. The City agreed to sell 1.89 acres to the United Presbyterian Church for \$68,000. The City also agreed to sell a conservation easement for the property to the Fayetteville Natural Heritage Association for \$179,500. This property has been named the Brooks-Hummel Nature Preserve by Resolution Number 108-07.	78,000
<u>Other Park & Safety Improvements (02014)</u>	
The baseball fields at White River Baseball Complex are in need of repair. Aesthetic upgrades have already been made to the complex including new lights and updated concession stand. The fields need to be upgraded to provide a safe playing surface and to provide better drainage to help minimize rainouts and repairs.	50,000
<u>Forestry, Safety, & ADA (02045)</u>	
The forestry project consists of tree care, tree/landscape installation, the tree farm, community and school education, mature tree restoration, annual operating charges for the grinder and chipper, and maintenance and removal of hazardous trees in parks and public lands. National Arbor Day tree give a ways are included. Funds are required to maintain a sustainable tree farm and turf resource, eventually reducing the need to purchase trees and sod from outside vendors. A mature tree restoration program consisting of aeration of compacted soil and root stimulation will be utilized in various parks. Funds for unforeseeable emergencies occurring in parks due to inclement weather and vandalism or replacement and renovations of park amenities to meet ADA/safety standards are budgeted each year.	75,000
Total Parks Development Fund Projects:	
	1,217,700
<u>Shop Fund (9700)</u>	
<u>Fleet Operations Capital (1920)</u>	
<u>Other Vehicles/Equipment - Replacement (02080)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Scheduled for replacement in 2009: *1 Sewer Cleaner for Water & Sewer Maintenance - \$34,000	34,000
<u>Police/Passenger Vehicles - Replacement (02081)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Scheduled for replacement in 2009: *10 patrol sedans - \$30,000 each * 1 mid-size sedan - \$14,500 * 2 Compact Sport Utility Hybrids - \$28,500 each	371,500

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Solid Waste Equipment - Replacement (02082)</u>	
The purpose of this project is to replace obsolete or high maintenance sanitation vehicles which are no longer suited for trash collection or recycling. 2009 scheduled replacements:	185,000
* 1 Front Load Refuse truck - \$185,000	
<u>Construction Equipment - Replacement (02077)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular line service. Scheduled replacements for 2009:	291,000
*1 Self-Propelled Paver for Transportation - \$291,000	
<u>Heavy Utility Trucks - Replacement (02079)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular line service. Scheduled replacements for 2009:	211,000
* 1 dump truck 12-13.9 cu. yd. for Water & Sewer Maintenance - \$101,000	
* 1 dump truck 14 cu. yd. & up for Transportation - \$110,000	
<u>Tractors/Mowers - Replacement (02083)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Scheduled replacement for 2009:	23,500
* 2 Riding Mowers for Parks & Recreation - \$8,000 each	
* 1 Top Dresser for Parks & Recreation - \$7,500	
<u>Light/Medium Trucks - Replacement (02078)</u>	
The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Scheduled replacements for various divisions in 2009 include:	350,000
* 8 compact or 1/2 ton pickup trucks - \$201,000 total	
* 1 dump truck for Parks & Recreation - \$47,000	
* 2 service body trucks for Water & Sewer - \$102,000 total (\$51,000 each)	
Total Shop Fund Projects:	1,466,000
<u>Off-Street Parking Fund (2130)</u>	
<u>Off-Street Parking Improvements:</u>	
<u>Parking Lot Improvements and Overlays (06001)</u>	
The City currently has 12 public parking lots that are in the Downtown Square and Dickson Street areas. These are all asphalt surface lots that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking lot maintenance schedule will provide an overlay of one parking lot annually and general maintenance of the other lots as needed.	43,850
Total Off-Street Parking Fund Projects:	43,850
<u>Solid Waste Fund (5500)</u>	
<u>Recycling Program (5060)</u>	
<u>Materials Recovery Facility Improvements (07012)</u>	
Materials Recovery Facility (MRF) improvements include adding office space for the MRF manager inside the MRF, addition of office space in the office area, updated security system improvements, construction improvements including concrete around the compost facility, recycling center, and recycling pad and installation of new lights for the truck parking area and sustainability improvements.	14,000

**City of Fayetteville, Arkansas
2009 Capital Budget**

Project Title & Description	2009 Budget
<u>Commercial Drop Box Collections (5030)</u>	
<u>Compactors</u>	
The drop box program utilizes compactor boxes to efficiently handle solid waste from large quantity generators. The purpose of the compactor boxes is to collect large amounts of solid waste while decreasing the frequency of collection. The compactor boxes are serviced with drop box trucks. The aesthetics of having one unit as opposed to several dumpsters also helps improve solid waste collection.	90,000
Total Solid Waste Fund Projects:	
	104,000
 <u>Street Fund (2100)</u>	
<u>Transportation Improvements:</u>	
<u>In-House Pavement Improvements (02052)</u>	
This program provides for the systematic overlay of approximately 6.7% of existing asphalt streets within the City limits on an annual basis and includes curb cuts, curb and guttering, pavement striping, and preparation costs for the overlays. The goal of this project is to overlay a minimum of 150,000 square yards of asphalt each year. A street evaluation program determines overlay schedules based on existing conditions of streets prior to each year's program being initiated. Overlaying each street within the 15 year cycle, results in less complete street rebuilds which have a significantly greater cost.	968,000
Total Street Fund Projects:	
	968,000
 <u>Impact Fee Fund (2300)</u>	
<u>Police Improvements:</u>	
<u>Police Impact Improvements (07001)</u>	
The purpose of this project is to accumulate funding for Police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	323,000
 <u>Water & Sewer Improvements:</u>	
<u>Water Impact Improvements (07002)</u>	
The purpose of this project is to accumulate funding for Water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	300,000
 <u>Wastewater Impact Improvements:</u>	
The purpose of this project is to accumulate funding for Wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	431,000
 <u>Fire Improvements:</u>	
<u>Fire Station #3/#5 Lease Payments</u>	
Bond payments to finance the construction costs of the new fire station #3 and the relocation of fire station #5.	522,000
Total Impact Fee Fund Projects:	
	1,576,000
Total Capital Improvements Program - 2009 Projects	
	13,816,550

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. If the improvements serve the entire area (not just Fayetteville residents), the City may issue bonds supported by various sales tax revenues. This allows the cost to be spread to everyone, including tourists and visitors. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy says that the communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important due to the fact that, generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The two major investment services for bond ratings are Standard & Poor's Corporation and Moody's Investor Service. The following schedule briefly describes the ratings provided by the respective agencies for municipal bonds.

Moody's and Standard & Poor's Credit Ratings for Municipal Bonds

<u>Ratings</u>		<u>Description</u>
Moody 's	Standard & Poor's	
Aaa	AAA	Best quality, extremely strong capacity to pay principal and interest.
Aa	AA	High quality, very strong capacity to pay principal and interest.
A-1 A	A	Upper medium quality, and strong capacity to pay principal and interest.
Baa-1 & Baa	BBB	Medium grade quality, adequate capacity to pay principal and interest.
Ba and lower	BB and lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Sales & Use Tax Refunding and Capital Improvement Bonds, Series 2005A: The bonds are special obligations of the City payable from receipts from a three-quarter of one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants and sewerage and related facilities. The original issue amount was \$27,000,000.

Sales & Use Tax Refunding and Capital Improvement Bonds, Series 2005B: The bonds are special obligations of the City payable from receipts from a three-quarter of one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants and sewerage and related facilities. The original issue amount was \$45,000,000.

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005: The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds are for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement Bonds, Series 2006A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$50,000,000.

Sales and Use Tax Capital Improvement RLF, Series 2006: The City of Fayetteville issued Not to Exceed \$20,000,000 Sales and Use Tax Bond Series 2006 through the Arkansas Natural Resources Commission bond program commonly referred to as the Revolving Loan Fund (RLF). The bonds were issued for financing a portion of the costs of improvements to the City's wastewater treatment plants, sewerage and related facilities. The 2006 bonds are special obligations of the City secured by and payable solely from receipts of the .75% city-wide sales and use tax approved by the voters to support the project. All \$20,000,000 in bonds has been issued.

Sales and Use Tax Capital Improvement Bonds, Series 2007A: The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$14,340,000.

Revenue Bonds

Hotel & Restaurant Gross Receipts Tax Refunding, Series 2003: These bonds are special obligations of the City and were issued for the purpose of refinancing the Hotel & Restaurant Gross Receipts Tax Refunding bonds, Series 1998. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. As a result of the refunding, the City has a projected net present value savings of approximately \$334,000 over the remaining life of the bonds. The original issue amount was \$6,335,000.

Water & Sewer System Refunding, Series 2002A: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1994 and Series 2000 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000 bond issue. The original issue amount was \$2,730,000.

Water & Sewer System Refunding, Series 2002B: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1994 and Series 2000 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000 bond issue. The original issue amount was \$6,540,000.

Water & Sewer System Refunding, Series 2004: The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 1999 water and sewer system bonds. The refundings were issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 1999 bond issue. The original issue amount was \$6,090,000.

General Obligation Bonds

General Obligation, Series 2006A: The bonds are payable from full faith and credit of the City. The proceeds are for the purpose of financing the acquisition, construction, and equipping of additional fire station facilities within the City. The original issue amount was \$3,570,000.

Notes Payable

Mount Sequoyah Land Purchase, 2003: In March 2003, the City entered into a promissory note with Mount Sequoyah Assembly, Inc. for the purchase of 67 acres of land for \$1,300,000. The agreement terms included \$600,000 to be paid at closing and the remaining \$700,000 to be paid annually in five equal installments of \$140,000 plus 3% interest on the unpaid balance. The final payment was made in 2008.

Brooks-Hummel Land Purchase, 2007: In June 2007, the City entered into a promissory note with Forrest F. Brooks Revocable Trust for the purchase of 13.75 acres of land for \$495,000. The agreement terms included \$167,000 to be paid at closing and the remaining \$328,000 to be paid annually in five installments plus 6% interest on the unpaid balance.

City of Fayetteville, Arkansas
 Bonds Outstanding
 December 31, 2008

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Amount
<u>Special Obligation Bonds</u>				
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005A	2005	2006-2009	3.15-4.00%	\$ 6,860,000
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005B	2005	2009-2015	3.65-4.00%	36,690,000
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.50%	3,465,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	2006-2021	4.00-5.00%	48,775,000
Sales and Use Tax Capital Improvement Revolving Loan Fund (RLF)	2006	2009-2018	3.00%	20,000,000
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	2007-2026	4.00-5.00%	14,340,000
				<u>130,130,000</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding	2003	2004-2015	1.00-3.55%	4,145,000
Water & Sewer System Refunding, Series 2002B	2002	2004-2017	2.35-4.95%	5,755,000
Water & Sewer System Refunding, Series 2004	2004	2004-2012	1.00-4.00%	3,530,000
				<u>13,430,000</u>
<u>General Obligation Bonds</u>				
General Obligation, Series 2006A	2006	2006-2011	3.75-4.00%	2,225,000
				<u>2,225,000</u>
<u>Notes Payable</u>				
Brooks-Hummel Land Purchase	2007	2008-2012	6.00%	269,814
				<u>269,814</u>
				<u>\$ 146,054,814</u>

City of Fayetteville, Arkansas
2009 Debt Service Payment Schedule

<u>Description</u>	<u>Bond Issue</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>Special Obligation Bonds</u>				
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005A	2005	\$ 6,860,000	\$ 271,100	\$ 7,131,100
Sales and Use Tax Capital Refunding & Capital Improvement Bonds, Series 2005B	2005	430,000	1,511,652	1,941,652
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	0	2,207,476	2,207,476
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	0	622,725	622,725
Sales and Use Tax Capital Improvement Revolving Loan Fund (RLF)	2006	1,742,803	587,026	2,329,830
		<u>9,032,803</u>	<u>5,199,979</u>	<u>14,232,783</u>
<u>Revenue Bonds</u>				
Hotel & Restaurant Gross Receipts Tax Refunding	2003	540,000	130,772	670,772
Water & Sewer System Refunding, Series 2002B	2002	535,000	267,382	802,382
Water & Sewer System Refunding, Series 2004	2004	655,000	122,146	777,146
		<u>1,730,000</u>	<u>520,300</u>	<u>2,250,300</u>
<u>General Obligation Bonds</u>				
General Obligation, Series 2006A	2006	715,000	89,000	804,000
		<u>715,000</u>	<u>89,000</u>	<u>804,000</u>
<u>Notes Payable:</u>				
Brooks-Hummel Land Purchase	2007	61,677	16,189	77,866
		<u>61,677</u>	<u>16,189</u>	<u>77,866</u>
Total Debt Service Payments		<u>\$ 11,539,480</u>	<u>\$ 5,825,468</u>	<u>\$ 17,364,949</u>

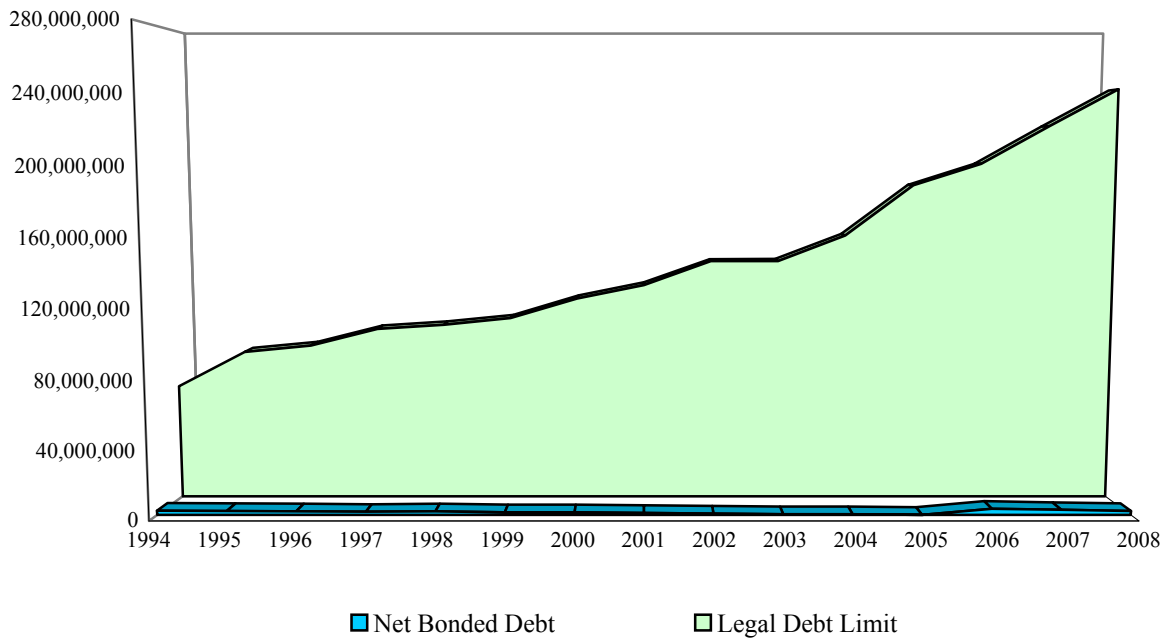
City of Fayetteville, Arkansas
 Computation of Legal Debt Margin
 December 31, 2008

General Obligation Debt

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2008 Assessed Value		\$	1,235,886,075 *
Debt Limit - 20% of Assessed Value			247,177,215
General Obligation Bonds Payable	\$	2,225,000	
Less: Debt Service Fund	0		
Total Debt Applicable to Debt Limit			2,225,000
Legal Debt Margin		\$	244,952,215

Debt Applicable to Debt Limit 1994-2008



Enterprise Fund Debt (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

* Note: The assessed value does not include City utilities.

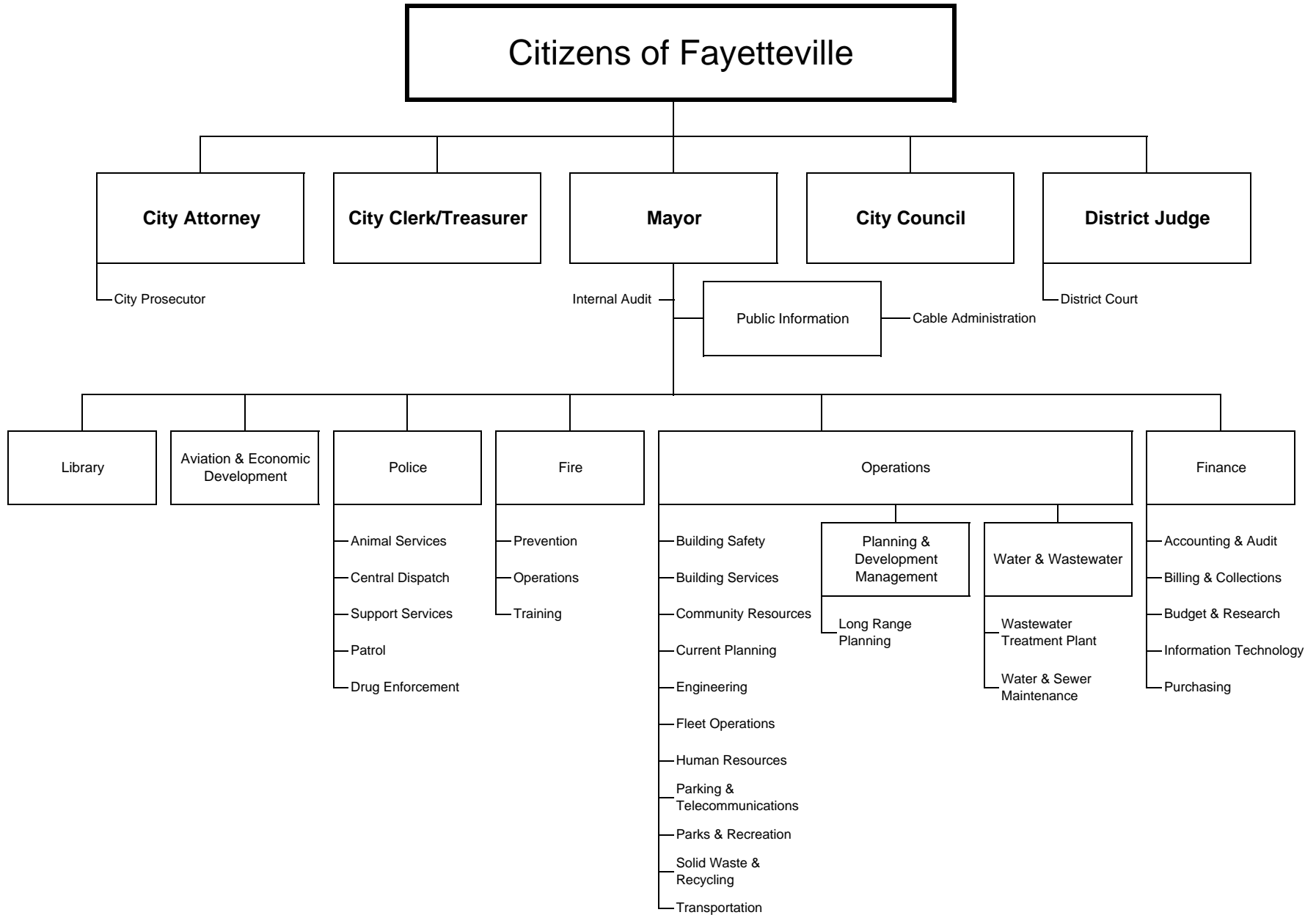
City of Fayetteville, Arkansas
Debt to Maturity Schedule
December 31, 2008

Principal Amount

Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2008	\$ 151,755,896	\$ 3,737,104	\$ 9,438,186	\$ 146,054,814	\$ 5,947,991	\$ 15,386,177
2009	146,054,814	0	11,539,480	134,515,334	5,825,468	17,364,948
2010	134,515,334	0	11,960,857	122,554,476	5,397,878	17,358,735
2011	122,554,476	0	12,419,048	110,135,429	4,950,008	17,369,056
2012	110,135,429	0	12,889,115	97,246,313	4,478,534	17,367,649
2013	97,246,313	0	11,738,255	85,508,058	3,981,520	15,719,775
2014	85,508,058	0	7,372,594	78,135,464	3,531,324	10,903,918
2015	78,135,464	0	10,543,727	67,591,737	3,206,479	13,750,206
2016	67,591,737	0	10,336,708	57,255,029	2,740,364	13,077,072
2017	57,255,029	0	10,806,592	46,448,437	2,276,505	13,083,097
2018	46,448,437	0	10,488,437	35,960,000	1,790,490	12,278,927
2019	35,960,000	0	8,590,000	27,370,000	1,357,075	9,947,075
2020	27,370,000	0	8,975,000	18,395,000	974,925	9,949,925
2021	18,395,000	0	8,030,000	10,365,000	692,794	8,722,794
2022	10,365,000	0	1,255,000	9,110,000	310,644	1,565,644
2023	9,110,000	0	1,315,000	7,795,000	247,893	1,562,893
2024	7,795,000	0	1,385,000	6,410,000	182,144	1,567,144
2025	6,410,000	0	1,440,000	4,970,000	123,281	1,563,281
2026	4,970,000	0	1,505,000	3,465,000	62,081	1,567,081
2027	3,465,000	0	0	3,465,000	0	0
2028	3,465,000	0	0	3,465,000	0	0
2029	3,465,000	0	3,465,000	0	0	3,465,000
		<u>\$ 3,737,104</u>	<u>\$ 155,493,000</u>		<u>\$ 48,077,398</u>	<u>\$ 203,570,398</u>

City of Fayetteville, Arkansas

Organizational Chart



Officials of the City of Fayetteville, Arkansas

Elected Officials

Mayor	Dan Coody	479.575.8330	mayor@ci.fayetteville.ar.us
Ward 1, Position 1	Adella Gray	479.442.4958	Ward1_pos1@ci.fayetteville.ar.us
Ward 1, Position 2	Brenda Thiel	479.442.3095	Ward1_pos2@ci.fayetteville.ar.us
Ward 2, Position 1	Kyle Cook	479.521.7632	Ward2_pos1@ci.fayetteville.ar.us
Ward 2, Position 2	Nancy Allen	479.442.5536	Ward2_pos2@ci.fayetteville.ar.us
Ward 3, Position 1	Robert Rhoads	479.973.5202	Ward3_pos1@ci.fayetteville.ar.us
Ward 3, Position 2	Bobby Ferrell	479.442.3535	Ward3_pos2@ci.fayetteville.ar.us
Ward 4, Position 1	Shirley Lucas	479.442.4612	Ward4_pos1@ci.fayetteville.ar.us
Ward 4, Position 2	Lioneld Jordan	479.442.5415	Ward4_pos2@ci.fayetteville.ar.us
City Attorney	Kit Williams	479.575.8313	kwilliams@ci.fayetteville.ar.us
City Clerk/Treasurer	Sondra Smith	479.575.8323	City_clerk@ci.fayetteville.ar.us
District Judge	Rudy Moore	479.587.3590	rmoore@ci.fayetteville.ar.us

Management Staff

General Government Department:

Aviation & Economic Development Director	Ray Boudreaux	479.718.7642	airport_economic_development@ci.fayetteville.ar.us
Cable Administrator	Ric Delahoussaye	479.444.3436	cable_administration@ci.fayetteville.ar.us
City Prosecutor	Casey Jones	479.575.8377	city_prosecutor@ci.fayetteville.ar.us
District Court Administrator	Dena Stockalper	479.587.3591	District_court@ci.fayetteville.ar.us
Internal Auditor	Vicki Deaton	479.575.8261	vdeaton@ci.fayetteville.ar.us
Public Information & Policy Advisor	Vacant	479.575.8330	

Operations Department:

Director of Operations	Gary Dumas	479.575.8330	gdumas@ci.fayetteville.ar.us
Building Official Safety	Steve Cattaneo	479.575.8233	building_safety@ci.fayetteville.ar.us
Building Services Director & Project Manager	Lynn Hyke	479.575.8363	building_services@ci.fayetteville.ar.us
City Engineer	Ron Petrie	479.575.8206	engineering@ci.fayetteville.ar.us
Community Resources Director	Yolanda Fields	479.575.8260	community_resources@ci.fayetteville.ar.us
Current Planning Director	Jeremy Pate	479.575.8267	planning@ci.fayetteville.ar.us
Environmental Affairs Administrator	Carrol Hill	479.575.8398	solid_waste@ci.fayetteville.ar.us
Fleet Operations Superintendent	Dennis Pratt	479.444.3495	fleet@ci.fayetteville.ar.us
Human Resources Division Manager	Missy Leflar	479.575.8278	mleflar@ci.fayetteville.ar.us
Long Range Planning Director	Karen Minkel	479.575.8267	planning@ci.fayetteville.ar.us
Parking & Telecommunications Manager	Sharon Crosson	479.575.8280	parking@ci.fayetteville.ar.us
Parks & Recreation Director	Connie Edmonston	479.444.3471	Parks_and_recreation@ci.fayetteville.ar.us
Transportation Manager	Terry Gulley	479.575.8228	transportation@ci.fayetteville.ar.us
Water & Wastewater Director	David Jurgens	479.575.8330	djurgens@ci.fayetteville.ar.us
Water & Wastewater Operations Manager	Tom Hubbard	479.575.8386	water_and_sewer_maintenance@ci.fayetteville.ar.us

Finance Department:

Finance Director	Paul A. Becker	479.575.8330	pbecker@ci.fayetteville.ar.us
Accounting Director	Marsha Farthing	479.575.8281	accounting@ci.fayetteville.ar.us
Budget Director	Kevin Springer	479.575.8347	budget_research@ci.fayetteville.ar.us
Information Technologies Director	Scott Huddleston	479.575.8320	information_technology@ci.fayetteville.ar.us
Purchasing Manager	Peggy Vice	479.575.8256	purchasing@ci.fayetteville.ar.us

Police Department:

Police Chief	Greg Tabor	479.587.3565	police@ci.fayetteville.ar.us
Animal Services Superintendent	Jill Hatfield	479.444.3456	animal_services@ci.fayetteville.ar.us
Dispatch Manager	Kathy Stocker	479.587.3555	police@ci.fayetteville.ar.us

Fire Department:

Fire Chief	Tony Johnson	479.575.8365	fire@ci.fayetteville.ar.us
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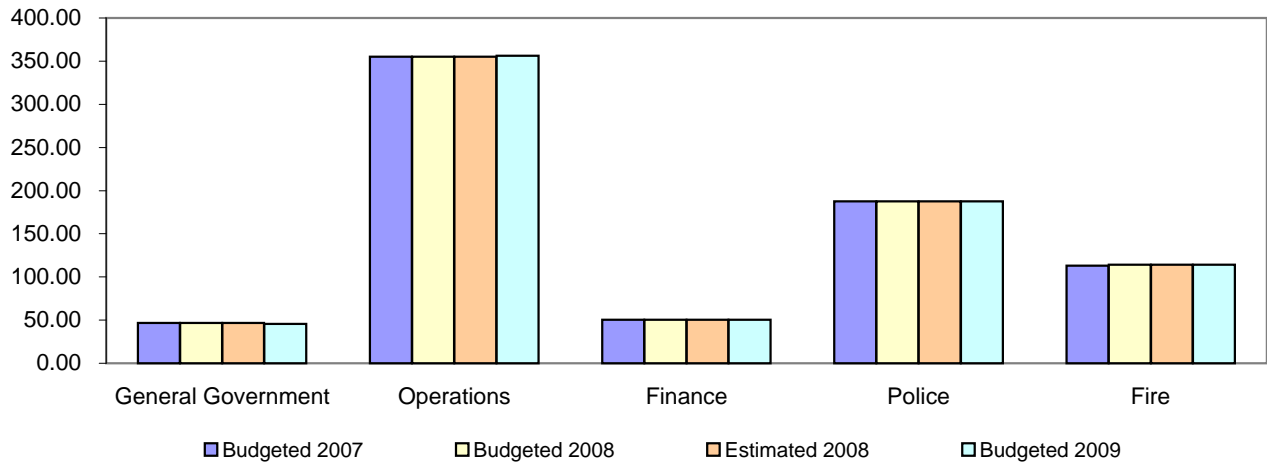
City of Fayetteville, Arkansas
 Personnel Summary
 Full Time Equivalent Basis

Department	Budgeted 2007	Budgeted 2008	Estimated 2008	Budgeted 2009
General Government	46.75	46.75	46.75	45.75
Operations	355.10	355.10	355.10	356.10
Finance	50.25	50.25	50.25	50.25
Police	187.43	187.43	187.43	187.43
Fire	113.00	114.00	114.00	114.00
Total	<u>752.53</u>	<u>753.53</u>	<u>753.53</u>	<u>753.53</u>

**Personnel Summary
by Year**



Total Employees by Department



LISTING OF ACRONYMS

AATC.....	Arkansas Aviation Technology Center
A&P	Advertising & Promotion
ADA	Americans with Disabilities Act
ADEQ	Arkansas Department of Environmental Quality
ADH	Arkansas Department of Health
AEP	Arkansas Electric Power
AHTD	Arkansas Highway Transportation Department
AMP	Aircraft Maintenance Professionals
BMX	Bicycle Motocross
BOD	Biochemical Oxygen Demand
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAT	Community Access Television
CDBG	Community Development Block Grant
CIP	Capital Improvements Program
CMS	Content Management System
COLA	Cost of Living Adjustment
CPI	Consumer Price Index
CPR	Cardiovascular Pulmonary Resuscitation
DOT	Department of Transportation
DTF	Drug Task Force
DWI	Driving While Intoxicated
ED	Economic Development
EDMS	Electronic Document Management System
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EPA	Environmental Protection Agency
ERT	Emergency Response Team
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulation
FASB	Financial Accounting Standards Board
FBO	Field Based Operator
FCC	Federal Communication Commission
FEDC	Fayetteville Economic Development Council
FEMA	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FOIA	Freedom of Information Act
FTE	Full-Time Equivalent
GA	General Aviation
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
HIRL	High Intensity Runway Lights

LISTING OF ACRONYMS, (continued)

HMI.....	Human Machine Integration
HMR.....	Hotel/Motel Restaurant Tax
HOME.....	HOME Grant Program
HUD.....	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IPP.....	Industrial Pretreatment Program
ISO.....	International Standards Organization
IT.....	Information Technology
LAN.....	Local Area Network
LED.....	Light Emitting Diode
LOPFI.....	Local Police and Fire Retirement
MDT.....	Mobile Data Terminal
MGD.....	Million Gallons per Day
MRF.....	Materials Recovery Facility
MUTCD.....	Manual on Uniform Traffic Control Devices
MVR.....	Mobile Video Recorder
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
O&M.....	Operation & Maintenance
ORT.....	Ozark Regional Transit
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PEG.....	Public/Education/Government
PO.....	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFP.....	Request for Proposals
ROW.....	Right-of-Way
RTU.....	Remote Terminal Units
SCADA.....	Supervisory Control & Data Acquisition
TIF.....	Tax Increment Financing
TSS.....	Total Suspended Solids
UDC.....	Unified Development Code
USACE.....	United States Army Corps of Engineers
VHS.....	Video Home System
W&S, W/S.....	Water & Sewer
WSIP.....	Wastewater System Improvements Project
WWT.....	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
W/WW.....	Water/Wastewater
YRCC.....	Yvonne Richardson Community Center

GLOSSARY

ACCOUNT GROUP. A self-balancing set of accounts which are not a fund or a fiscal entity. General Fixed Assets Account Group and General Long-Term Debt Account Group are such examples.

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

GLOSSARY, (continued)

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

CAPITAL IMPROVEMENT FUND. A fund created to accumulate revenues from current taxes levied for major repairs and maintenance to fixed assets of a nature not specified at the time the revenues are levied.

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for known expenses, such as salary increases, but uncertain amounts.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing material serial bonds, and the required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A fund established to finance and account for the payment of interest and principal on all general obligation debt, serial and term, other than that payable exclusively from special assessments and revenues from fiduciary and proprietary funds.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. The City of Fayetteville has been reorganized into five Departments: General Government, Operations, Finance, Police, and Fire. Each Department has a Director who reports to the Mayor (who is also the Director of General Government).

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

GLOSSARY, (continued)

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy formerly used by the City. Each Division has been assigned to one of the Departments according to the type of activity it performs. For example, the Transportation Division is part of the Operations Department. In addition, each Division has developed a statement of Goals and Objectives and strategies for obtaining them.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Accounts which are kept on either the accrual basis or modified accrual basis of accounting and designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays.

EXPENSE. Charges incurred for operation, maintenance, interest, and other charges that will benefit the current year.

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment.

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved or designated; the remainder is Fund Balance.

GLOSSARY, (continued)

GENERAL FIXED ASSETS ACCOUNT GROUP. A self-balancing group of accounts set up to account for the general fixed assets of a governmental unit.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund, such as police and fire services.

GENERAL LONG-TERM DEBT ACCOUNT GROUP. A self-balancing group of accounts set up to account for long-term debt which is legally payable from general revenues.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification adopted by the National Council on Governmental Accounting to refer to all funds other than proprietary and fiduciary funds. General fund, special revenue funds, capital projects funds, debt service funds, and special assessment funds are all examples of governmental fund types.

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

GLOSSARY, (continued)

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

GLOSSARY, (continued)

RESIDUAL EQUITY TRANSFERS. Additions to or deductions from the beginning fund balance of governmental funds.

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

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